



Final Evaluation Report

Deliverable 3.3

JA OriON – Grant Agreement Number 101127673



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Abbreviations

CanCon JA: Cancer Control Joint Action

CIPH: Croatian Institute for Public Health

CraNE JA: Network of Comprehensive Cancer Centres: Preparatory activities on creation of National Comprehensive Cancer Centres and EU Networking (Joint Action)

EBCP: Europe's Beating Cancer Plan

EC: European Commission

ECIR: European Cancer Inequalities Registry

EU: European Union

IARC: International Agency for Research on Cancer

iPAAC JA: Innovative Partnership for Action Against Cancer (Joint Action)

JA: Joint Action

JANE: Joint Action on Networks of Expertise

KPIs: Key Performance Indicators

M&E: Monitoring & Evaluation

MS: Member States

NCCPs: National Cancer Control Programmes

OBS: European Observatory on Health Systems and Policies

OBS-PACE: OBS-Learning from Progress in Addressing Cancer in Europe

OECD: Organisation for Economic Co-operation and Development

OriON JA: Joint Action on Contribution to the Cancer Inequalities Registry to Monitor National Cancer Control Policies

PMT: Project Management Team

SC: Steering Committee

SMART: Specific, Measurable, Achievable, Relevant, and Time-bound (indicators).

WP: Work Package

WPLs: Work Package Leaders



1. EXECUTIVE SUMMARY

The **OriON Joint Action** was selected for funding in response to the flagship No 9 of the Europe's Beating Cancer Plan (EBCP), which defines that the European Commission (EC) will establish a Cancer Inequalities Registry to identify trends, disparities and inequalities in cancer prevention and care between and within European Member States (MS) and regions. Through this newly established **European Cancer Inequalities Registry**, a consolidated view of the national **cancer control landscape** across the European Union (EU) and resulting **inequalities** will assist in targeting investments and interventions at Union, national and regional level to address trends, disparities and inequalities between MS and regions. The expected impact will be a **reduction in measurable disparities** in cancer prevention and care across the EU.

Two **specific objectives** were identified:

- (1) To support the monitoring and analysis of the implementation of EBCP in Member States
- (2) To carry out an analysis of the state-of-play of National Cancer Control Programmes with a special focus on the inequalities.

Work within the JA was organised in five Work Packages (WPs), three horizontal and two core WPs (Sustainability and implementation – support to the monitoring and analysis of the implementation of EBCP & Analysis of the developments in NCCPs). The primary target group of the OriON JA were **policy makers from MS and their representatives**, and the secondary target group consisted of EU organisations, experts, patient advocates and representatives as well as patients from across Europe. **Citizens and patients** from all European countries will benefit from the OriON JA because together with the Cancer Inequalities Registry, the JA will contribute to reducing measurable disparities in cancer prevention and care across the EU.

The aim of this **Final Evaluation Report** is to provide an overview of activities and achievements of the OriON Joint Action, as well as to address any challenges or risks encountered during the project. The results of analyses of process evaluation surveys are an integral part of this report. These analyses show the satisfaction of project participants with the organisation of the meetings and the progress of the Joint Action in various phases of the project. The **SMART indicators** that were developed during the first half of the project were assessed for completion, along the deliverables and milestones of the Action, including the workshop for Work Package Leaders which has provided valuable insights.

The deliverables of core WPs were successfully prepared and presented at the **Final Conference** and **Stakeholder Forum** of the Action at which the final surveys assessing the opinions of project partners and external stakeholders were also collected and are presented in this report.



2. INTRODUCTION

The OriON Joint Action aims to address inequalities in cancer prevention and care within European MS and regions, in line with Flagship 9 of the EBCP and the established European Cancer Inequalities Registry (ECIR). To do so, it has provided a comprehensive and consolidated view of national cancer control landscapes, enabling targeted interventions to reduce inequalities, using a mainly qualitative approach to complement the already existing data in the ECIR. The work within the OriON JA was organised into five WPs, three horizontal (including WP3 on evaluation) and two core WPs (WP4 - Sustainability and implementation - supporting the monitoring and analysis of the implementation of the EBCP and WP5 - Analysis of developments in NCCPs).

OriON's **Evaluation Strategy**, developed by the **Croatian Institute for Public Health (CIPH)**, the leader of WP3, applied a framework of processes, output and outcome evaluation. **Internal evaluation tools**, including surveys and checklists, have assessed progress of the project and stakeholder satisfaction. In parallel with this, the project has undergone an **external evaluation** through surveys conducted at the Stakeholder Forums. These surveys have also included participation from partners not directly involved in the project. In addition, an independent external evaluator has evaluated the quality of the evaluation materials and the Evaluation strategy itself. To mitigate critical risks such as incomplete deliverables, poor data quality and lack of institutional support, the OriON JA emphasised clear communication, timely reminders and detailed descriptions of contractual obligations, which are further elaborated in this strategy.

Risk management strategies were discussed during the Work Package Leaders' workshop and other regular meetings. The results were incorporated into the evaluation reports and presentations to ensure the success of the project. The deliverables of WP3 include the Evaluation Strategy, the Interim Evaluation Report and the Final Evaluation Report. These reports provide insights into the project's progress, strengths, weaknesses, and recommendations for improvement. They also assess the project's impact on achieving the relevant goals of the EBCP.

After this introduction, this report introduces the evaluation team and describes the data and methods used to write the report. The report then provides a list of milestones and deliverables, as well as indicators and the status of their implementation. The following section analyses the evaluation surveys and presents the results. Section 8 provides a summary of the WPL workshop, while Section 9 provides a list of critical risks, proposed mitigation methods and the status of these risks. Finally, conclusion of the report is provided.



3. EVALUATION TEAM

WP3 (Evaluation) was led by the CIPH. The main tasks of CIPH are to plan, promote and implement measures for the enhancement of population health. It prepares and implements prevention programmes such as HPV vaccination campaigns, cancer screening programmes and other health care measures aimed at promoting healthy lifestyle, and it hosts various population-based disease registries.

CIPH was involved as a Task leader in WP9 (Screening) in the Cancer Control Joint Action (**CanCon JA**), and was the leader of the WP3 (Evaluation) in Innovative Partnership for Action Against Cancer (**iPAAC JA**), Joint Action on Networks of Expertise (**JANE**) and co-lead in Network of Comprehensive Cancer Centres: Preparatory activities on creation of National Comprehensive Cancer Centres and EU Networking (**CraNE JA**). The main department responsible for this JA within the CIPH is the Division for Epidemiology and Prevention of Chronic Noncommunicable Diseases, part of which is also the Croatian National Cancer Registry. The CIPH personnel is included in other work packages in OriON, but the main task is to coordinate the work on the evaluation of the Action.

The main objective of WP3 was to evaluate the implementation of the project and reaching the objectives according to the plan. Other objectives were to **(1)** perform process evaluation and assess the satisfaction of project partners, **(2)** to monitor the timely production of project deliverables and execution of project tasks and **(3)** to evaluate countries' capacities to highlight cancer inequalities.

By the end of the project, WP3 has completed three deliverables and two milestones. **Deliverable D3.1** includes the **Evaluation Strategy**, which forms the basis for the methods in this evaluation report. **Deliverable 3.2** refers to **Interim Evaluation report** which evaluated progress of the JA and specific WPs in the first 12 months of the project. Similarly, **Deliverable 3.3 is this Final Evaluation Report** which provides JA progress overview over the whole span of the project.

Milestone 6 developed a list of relevant indicators and **Milestone 7** involved the organisation of the WPL workshop to gain a clearer insight into the perceived direction of the JA. A comprehensive report, including minutes and an attendance list, was also produced. The next section details the data and methods used in this report.



4. DATA AND METHODS

To evaluate OriON JA, WP3 relied on the framework of **processes, outputs** and **outcomes**.

Process evaluation measures the day-to-day strengths and weaknesses of operational part of the project. For example, satisfaction with the organisation of the meetings and reaching the satisfactory level of cooperation of all of the partners in the project are a part of process evaluation. It focuses on the inputs and activities of the project and ensures that the action is delivered according to the plan.

Output evaluation is focused on determining whether the deliverables are produced on time and in agreement with what was discussed and arranged within the official documents of the Action.

Outcome evaluation is directed on the possibility of the OriON results, and its main deliverables to produce intended changes in the field of cancer control and to provide the necessary preconditions for reaching the flagship number nine of the EBCP.

The evaluation was carried out using a range of **methods**. These included **qualitative** methods (qualitative content analysis of workshop data), as well as a **mixed method (qualitative and quantitative)** approach to survey design (closed and open-ended questions). Surveys and the workshop provide information on the satisfaction and opinions of all stakeholders involved in the project.

The evaluation of Orion JA was divided into two main parts: **internal** and **external**. The internal evaluation is aimed at the WPLs and the members of their respective teams. The evaluation tools foreseen and implemented for the internal evaluation were surveys, a WPL workshop and analysis of relevant documents. The external evaluation has mostly taken place in the second half of the JA. It included the evaluation of the Stakeholder Fora, which were attended by the partners involved in the project together with other interested parties and nominated representatives of the Member States. Additionally, in accordance with the Grant Agreement, our Evaluation Strategy was evaluated by an external evaluator.

At the beginning of the JA it was decided by the WP3 leaders not to evaluate every JA meeting, but to decide on a representative sample of different types of meetings to be evaluated, the results of which would help to give a clearer picture of overall satisfaction. Surveys that were used during the Joint Action are presented in the annexes at the end of this report.



5. MILESTONES AND DELIVERABLES

Table 1 - OriON Progress on Milestones and Deliverables

WP 1		MONTH	Completed
Milestone	1 Kick-off meeting	M1	Yes
Milestone	2 Executed online plenaries	M18	Yes
Milestone	3 Organisation of the final conference	M18	Yes
Deliverable	1.1. Technical and Financial Policy	M4	Yes
WP 2			
Milestone	4 Graphic identity and leaflet	M4	Yes
Milestone	5 Stakeholder Fora executed	M22	Yes
Deliverable	2.1. Dissemination and Communication Plan	M4	Yes
Deliverable	2.2. Interim report	M12	Yes
Deliverable	2.3. Final Report	M24	N/A (produced in parallel to this report)
Deliverable	2.4 Project Website and leaflet	M5	Yes
WP 3			
Milestone	6 Indicators	M3	Yes
Milestone	7 WPL Workshop	M10	Yes
Deliverable	3.1. Evaluation strategy	M4	Yes
Deliverable	3.2. Interim Evaluation Report	M12	Yes



Deliverable	3.3 Final Evaluation report	M24	Yes
WP 4			
Milestone	8 Scoping review of frameworks applicable for monitoring the uptake of EBCP	M4	Yes (Project officer was informed and agreed with milestone 8 delay to end of April – beginning of May)
Milestone	9 DELPHI exercise with stakeholders to reach consensus on process, and outcomes indicators for monitoring EBCP implementation at EU MS level	M12	Yes
Milestone	10 Pilot study results on EBCP implementation in 3 EU MS	M16	Yes (Project officer was informed and agreed with milestone 10 delay to end of April - M16).
Milestone	11 Foresight exercise on the role of digital solutions for EBCP knowledge transfer to sustain the use of EBCP	M24	Yes
Deliverable	4.1. EBCP Monitoring and Evaluation framework	M13	Yes
Deliverable	4.2 Equity monitoring tool	M15	Yes
Deliverable	4.3 Sustainability plan 2025-2030 for EBCP Knowledge management	M24	N/A (produced in parallel to this report)
WP 5			
Milestone	12 Equity Monitoring Tool integrated in survey	M3	Yes
Milestone	13 NCCP Survey prepared	M4	Yes
Milestone	14 NCCP survey responses	M8	Yes
Deliverable	5.1. Analysis of NCCPs	M15	Yes
Deliverable	5.2. Policy Recommendations	M24	Yes



6. INDICATORS

Indicators for processes, outputs and outcomes were defined for WP4 and WP5, as the first milestone of the WP3 in month 3 of the JA.

6.1. Initial SMART Indicators

The list of indicators prepared before the amendment of the Grant Agreement is presented in Table 2 (Milestone 6).

Table 2 - OriON SMART Indicators – Initial version

Specific objective 1 - To support the monitoring and analysis of the implementation of EBCP in Member States cancer policy documents.		
Process		
SMART indicator	SMART value	SMART deadline
1. Identification of number of calls of EBCP, and who answered each call	1. Information on response/participation of 3 EU countries to the EBCP calls	M12
2. Implementing a DELPHI study with experts to define KPIs for the M&E framework developed through scoping review	2. Participation of at least 8 experts including policy planners, clinicians, public health professionals, patients and IT specialists.	
Output		
SMART indicator	SMART value	SMART deadline
Piloting the developed M&E framework in three EU MS	Organising a multi-stakeholder workshop in each participating MS (3 workshops in total)	M24
Outcome		
SMART indicator	SMART value	SMART deadline
A validated concept for a M&E framework	Report published and openly accessible	M24



Specific objective 2 - To carry out an analysis of the state-of-play of National Cancer Control Programmes (NCCPs) with a special focus on inequalities.			
<u>Process</u>			
SMART indicator	SMART value	SMART deadline	<u>Completed</u>
Survey on the state-of-play of NCCPs prepared, agreed with partners, validated and distributed to participating countries	One agreed and validated survey performed	M4	Yes
<u>Output</u>			
SMART indicator	SMART value	SMART deadline	<u>Completed</u>
Country responses collected and analysed	Surveys from at least 26 countries collected and analysed	M13	Yes
<u>Outcome</u>			
SMART indicator	SMART value	SMART deadline	<u>Completed</u>
1. One report on the current state-of-play of NCCPs created 2. One scientific publication prepared within the duration of the JA	1. One report 2. One publication	M24	The report on the current state-of-play of NCCPs was produced. The scientific publication is not ready yet, but it will be prepared after the end of JA.

6.2. Amended SMART Indicators

The final list of indicators prepared after the amendment of the Grant Agreement is presented in Table 3. This table only includes the indicators for Specific objective 1, along with their completion status, as the indicators for Specific objective 2 have not changed from the initial version.

Table 3 - Updated OriON SMART Indicators

Specific objective 1 - To support the monitoring and analysis of the implementation of EBCP in Member States.			
<u>Process</u>			
SMART indicator	SMART value	SMART deadline	<u>Completed</u>
Developing the EBCP M&E framework	Draft framework with indicators ready for piloting	M12	Yes
<u>Output</u>			
SMART indicator	SMART value	SMART deadline	<u>Completed</u>
Pilot of the EBCP M&E framework	Approach validated in 3 EU MS	M24	Yes. Piloted in Italy, Belgium and Slovenia.
<u>Outcome</u>			
SMART indicator	SMART value	SMART deadline	<u>Completed</u>
Online web-tool covering key policy domains	Finalized framework publicly available on OriON website for EU-MS with results from 3 EU MS	M24	N/A (produced in parallel to this report)



7. EVALUATION SURVEYS

Process evaluation measures the day to day strengths and weaknesses of the operational part of the project. Short surveys have been provided right after the meetings so that participant's satisfaction regarding the meeting organisation, cooperation level and the progress of project activities could be measured. Evaluation team used LimeSurvey (www.limesurvey.org) as a tool for the creation of surveys. To access the survey, a QR code was generated and disseminated to the participants at the end of each meeting in order to improve response rates.

Surveys addressed topics such as those of clarity of the discussed topics, time organisation and management of the meeting, whether the meeting was useful regarding both networking and activity planning, suggestions for the future as well as project outputs and outcomes. The surveys utilised a mixed method approach. Qualitative data included open-ended questions whose purpose was to gain deeper insights, discover unforeseen issues, and collect improvement suggestions, which are critical for evaluation. Quantitative data was gathered through the use of questions that offered response options on a scale. When it comes to qualitative data analysis, coding and grouping were utilised. Meanwhile, for quantitative analysis, fundamental statistical approaches such as frequencies and means come into play.

During the duration of the Joint Action, surveys were carried out at the following nine meetings:

1. OriON JA Kick-Off Meeting, 18.01.2024., Brussels, Belgium

There were 45 participants (23 online and 22 in person), with 28 of them completing the entire survey (a response rate of 62%).

2. OriON JA First Steering Committee Meeting, 29.08.2024., Online

There were 15 participants, with 9 of them completing the entire survey (a response rate of 60%).

3. OriON JA Plenary Meeting, 05.12.2024., Online

There were 50 participants with 19 of them completing the entire survey (a response rate of 38%).

4. OriON JA WP5 6th Meeting¹, 10.03.2025., Valencia, Spain

There were 18 participants with 13 of them completing the entire survey (a response rate of 68%).

5. OriON JA Second Plenary Meeting, 23.06.2025., Online

There were 29 participants with 9 of them completing the entire survey (a response rate of 31%).

6. OriON JA First Stakeholder Forum, 26.06.2025, Online

There were 53 participants with 25 of them completing the entire survey (a response rate of 47%).

¹ The response rate was calculated based only on in-person attendees.



7. OriON JA Second Steering Committee Meeting, 11.12.2025., Online

There were 13 participants with 7 of them completing the entire survey (a response rate of 54%).

8. OriON JA Second Stakeholder Forum², 16.12.2025., Brussels, Belgium

There were 25 participants with 13 of them completing the entire survey (a response rate of 52%).

9. OriON JA Final Conference³, 16.12.2025., Brussels, Belgium

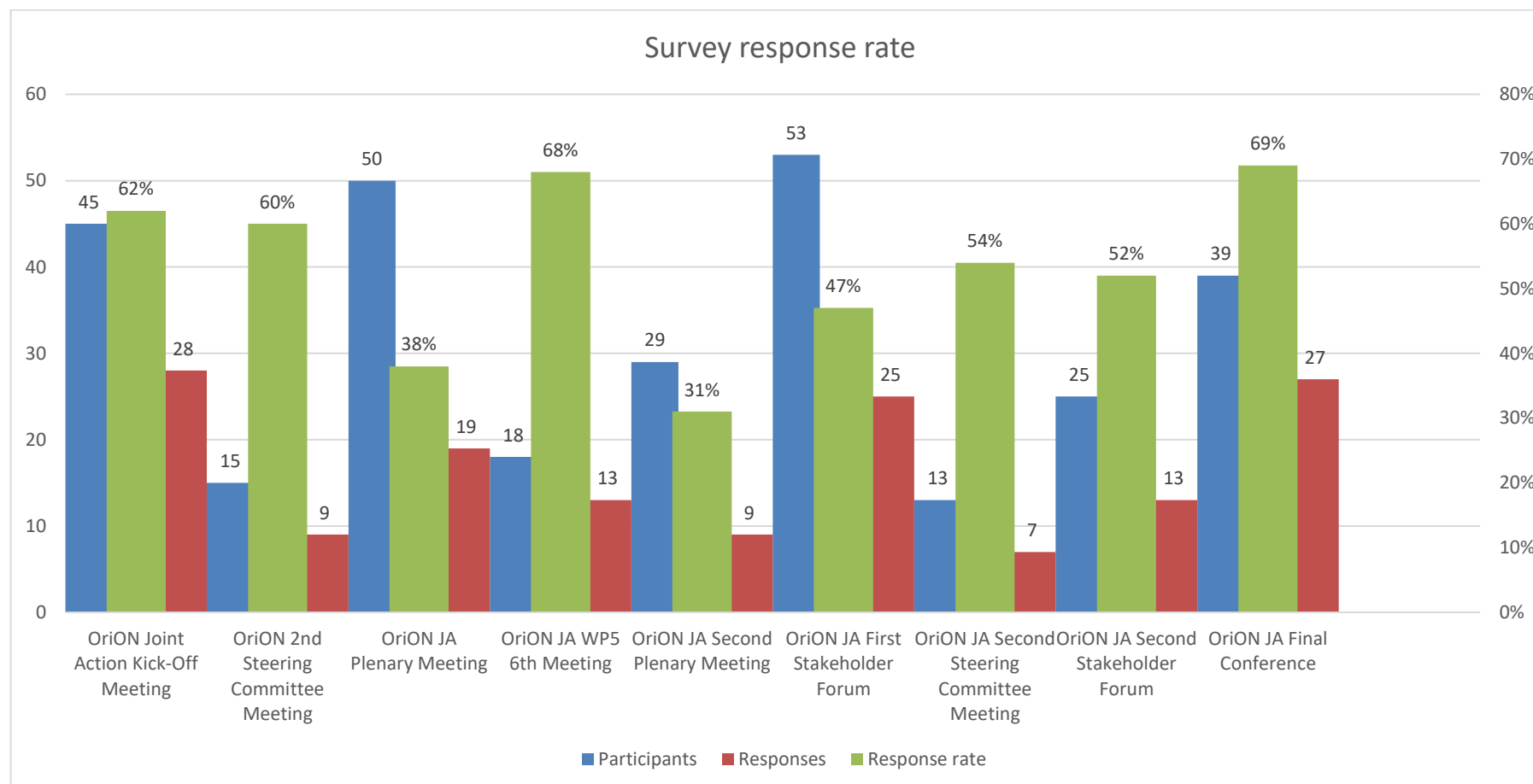
There were 39 participants with 27 of them completing the entire survey (a response rate of 69%).

Analysis and results of the surveys are presented in the following subsections.

² The response rate was calculated based only on in-person attendees.

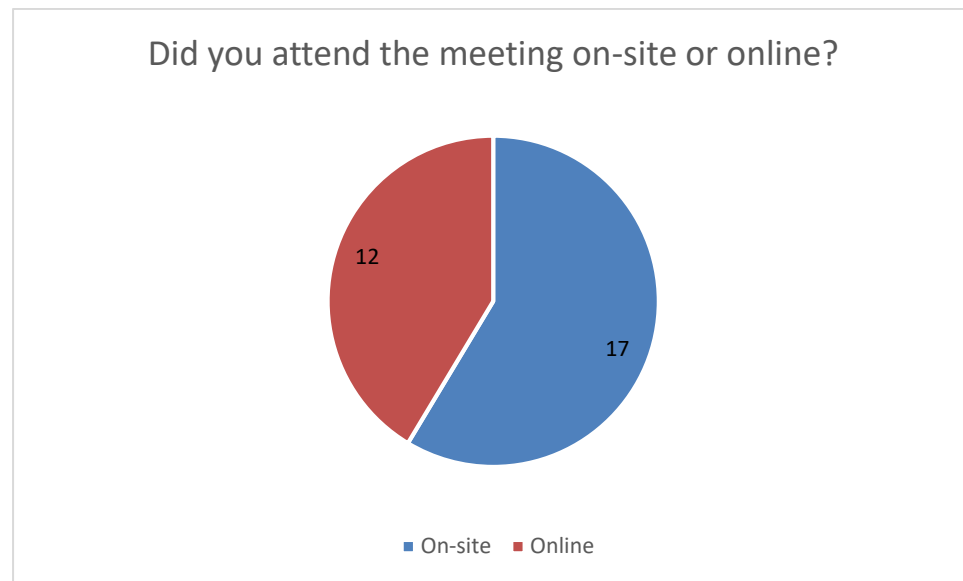
³ The response rate was calculated based only on in-person attendees.



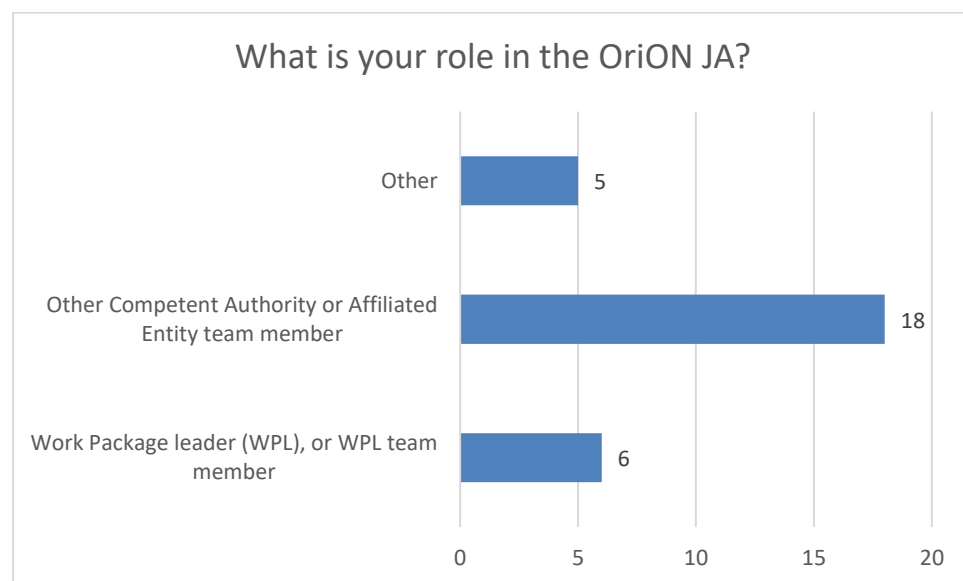
Chart 1. Response rates for each survey

7.1. First Year of the Joint Action

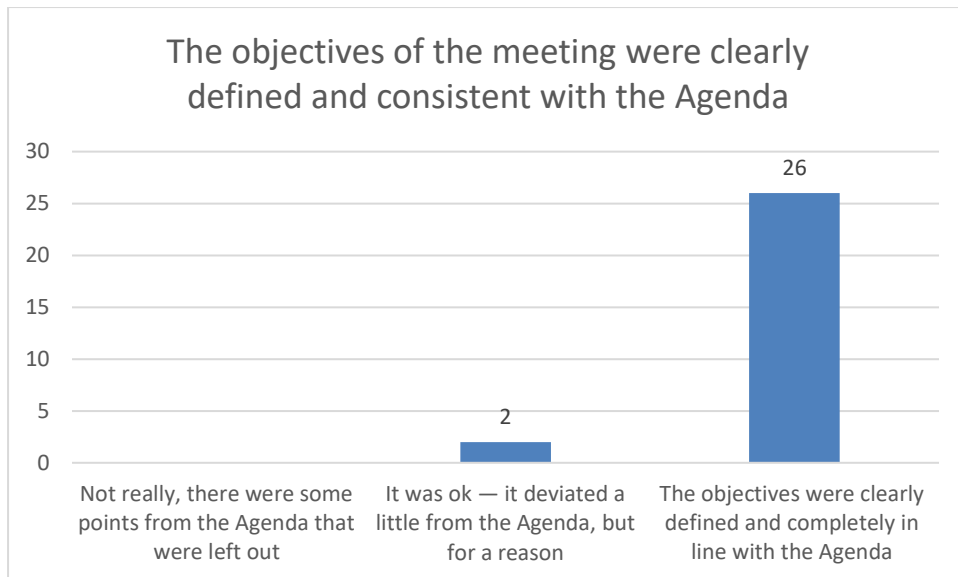
7.1.1. OriON Joint Action Kick-Off Meeting



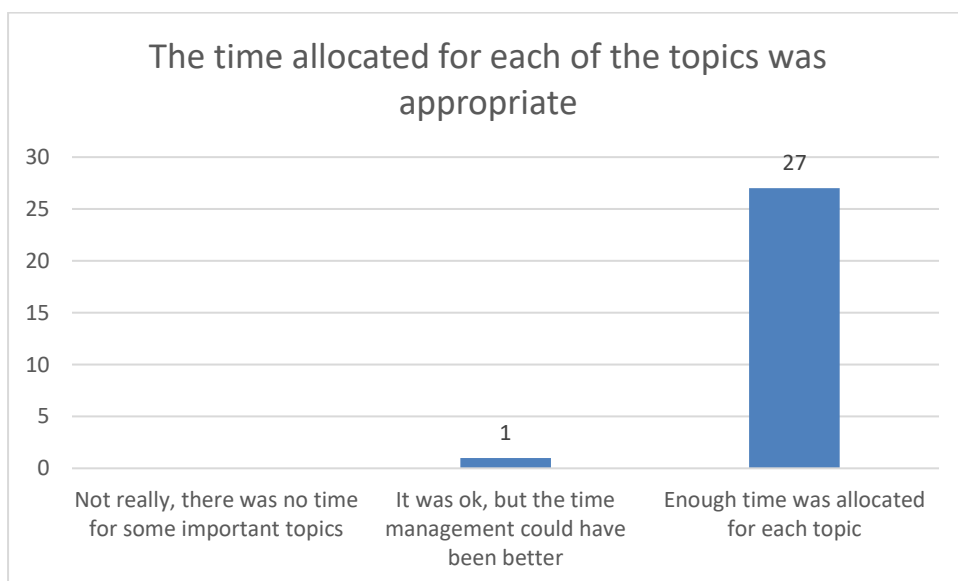
Most of the participants attended the meeting on – site (17) while 12 of them attended it online.



Regarding the role in OriON, the highest number of participants were Other Competent Authority or Affiliated Entity team members (18) followed by WPLs or team members (6). Finally, the lowest number of participants were uncategorised (5).

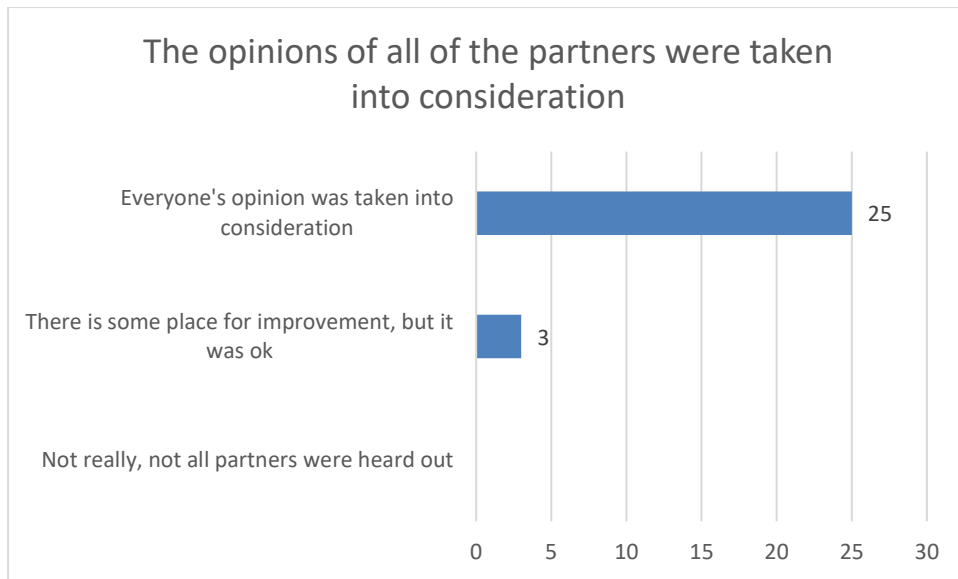


Almost all participants (26) stated that the objectives were clearly defined and completely in line with the Agenda. Only two participants felt that objectives deviated a little from the Agenda.

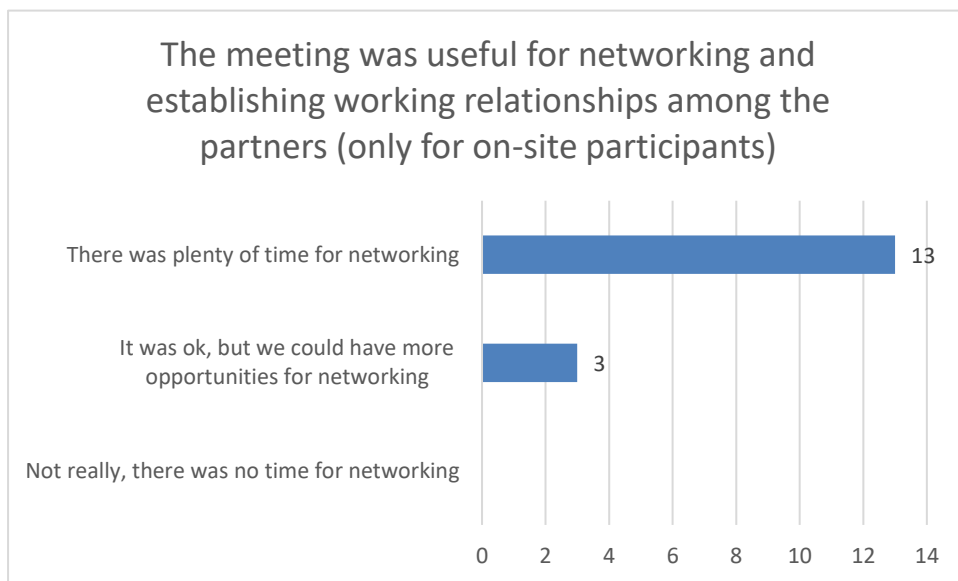


Almost everyone (27) was completely satisfied with the time allocated for each of the topics of the meeting while only one person thought that the time management could have been better.

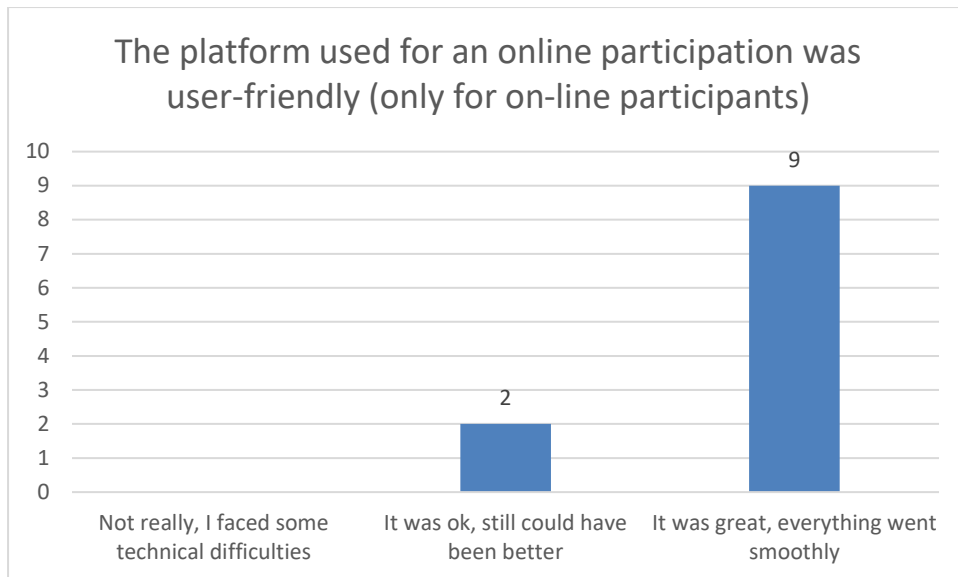




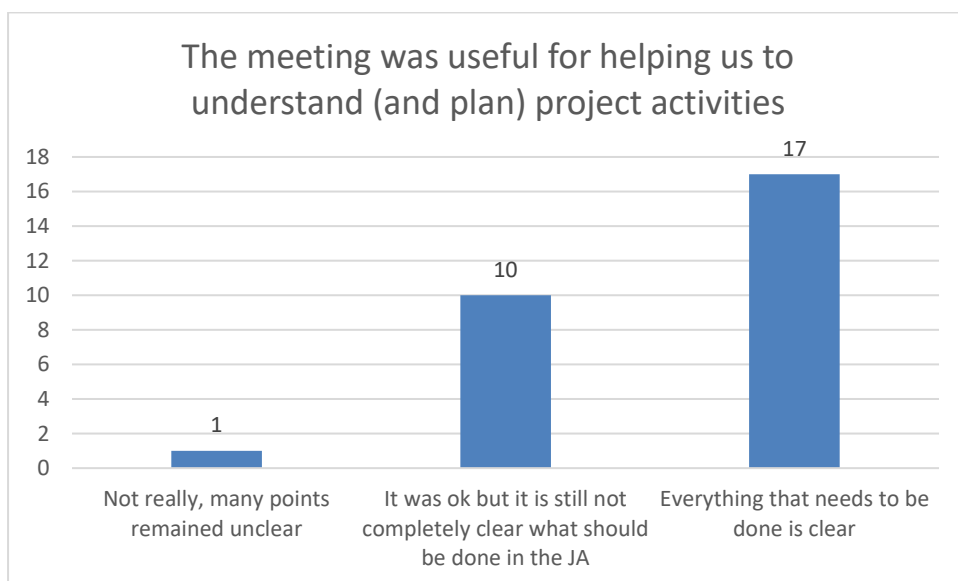
Large majority of the participants were satisfied with the opportunity to exchange opinions during the kick-off meeting (25). At the same time, three participants identified some place for improvement.



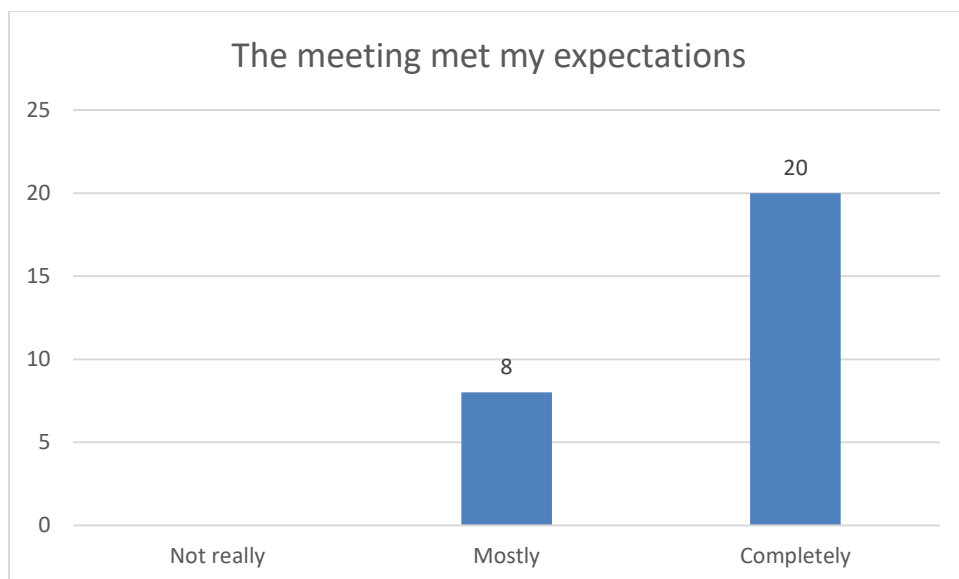
Only participants who stated that they had attended the meeting on-site were asked this question. Participants were very satisfied with the networking opportunities. 13 participants stated that there was plenty of time for networking while only three of them suggested that more time could have been used for this purpose.



None of the participants who attended the meeting online stated that they had technical difficulties while using the platform for online participation. Nine participants stated that everything went smoothly and only two argued that the platform was ok but could be improved.



The majority of participants (17) were fully satisfied with the clarification of the planned activities and goals of the project. 10 participants were only partially satisfied as they felt they needed further clarification of what should be done in the JA. Finally, only one participant argued that many points remained unclear.



Majority of participants were completely satisfied with the Kick-off meeting (20) while eight of them were only partially satisfied.

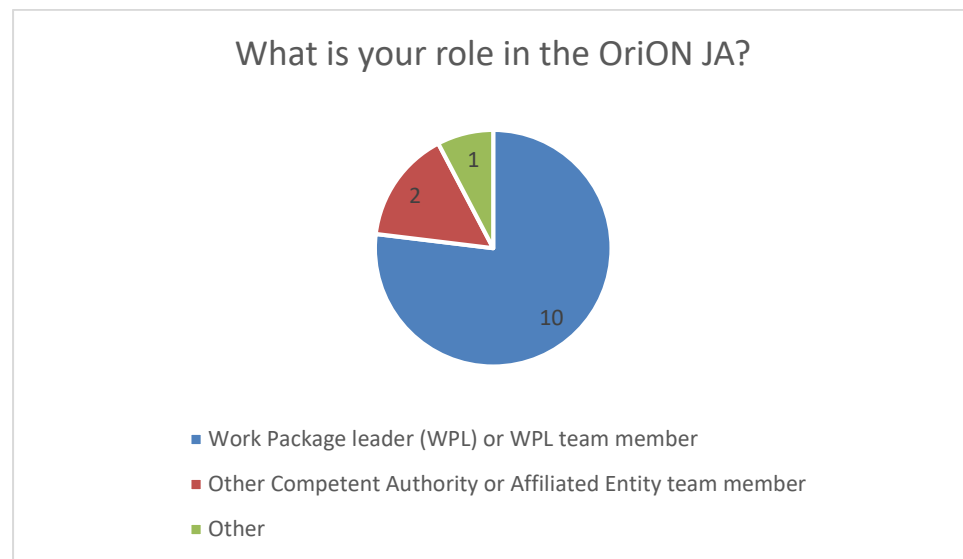
Qualitative analysis

At the end of the survey there was space for participants to share their own feedback: “If you have any suggestions or comments for future meetings or topics within the cancer inequalities framework, please feel free to share them”. However, only four out of 45 participants provided comments. Two suggestions were focused on WPs 4 and 5. One of them noted that a connection between WP4 and WP5 should be a bit more elaborated, while the other argued that more discussions should revolve around the methodology employed by these two WPs. Other commentators praised the meeting and interplay with the OBS.

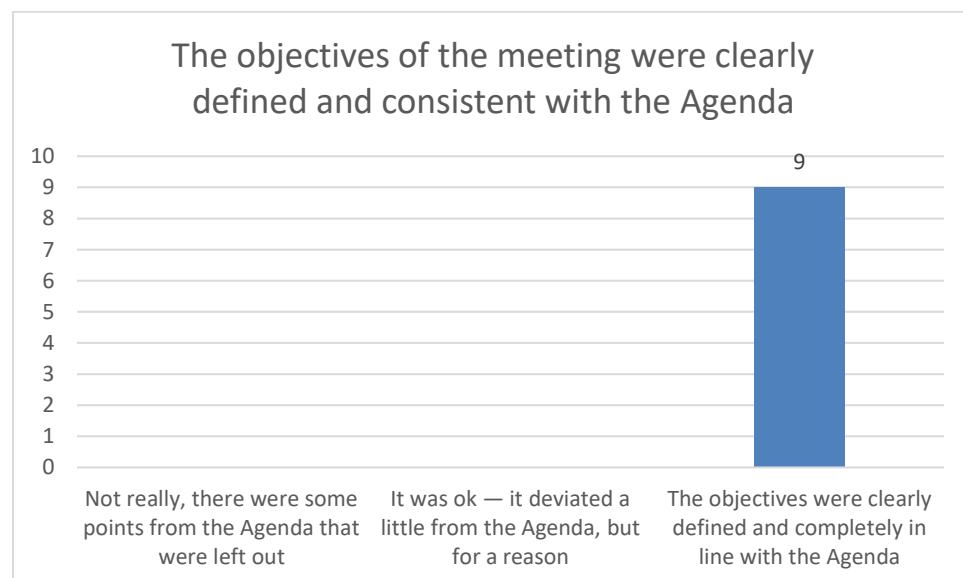
Conclusion

Although there was some concern around the clarity of project activities, the overall impression is that Kick-off meeting participants were very satisfied with every aspect of the meeting. Based on these results, future meetings should continue in this direction but also focus on a clearer definition and communication of project goals and activities.

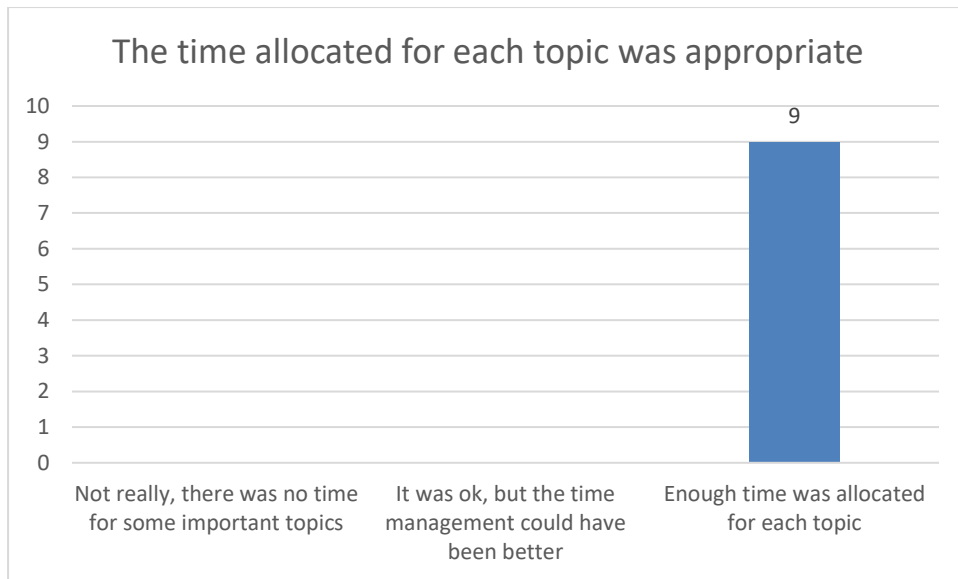
7.1.2. OriON JA First Steering Committee



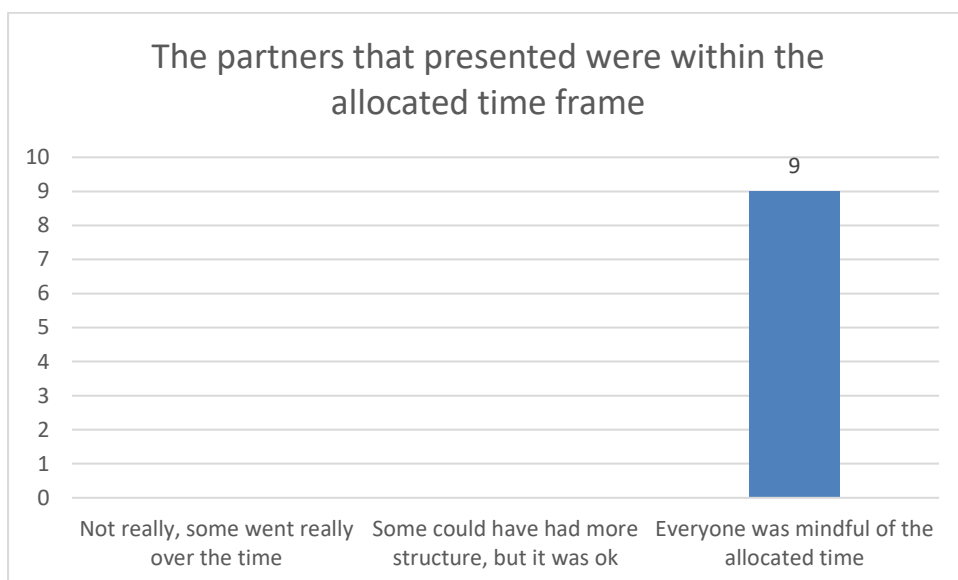
Most of the participants stated that their role in the OriON JA is WPL or WPL team member. Two participants identified as Other Competent Authority or Affiliated Entity team member while only one was uncategorised.



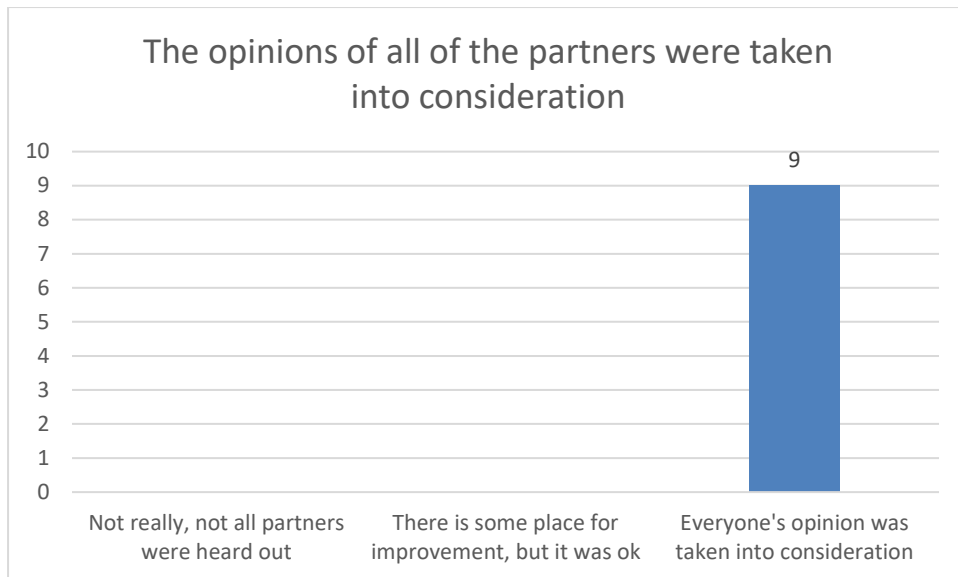
All participants (9) stated that the objectives were clearly defined and completely in line with the Agenda.



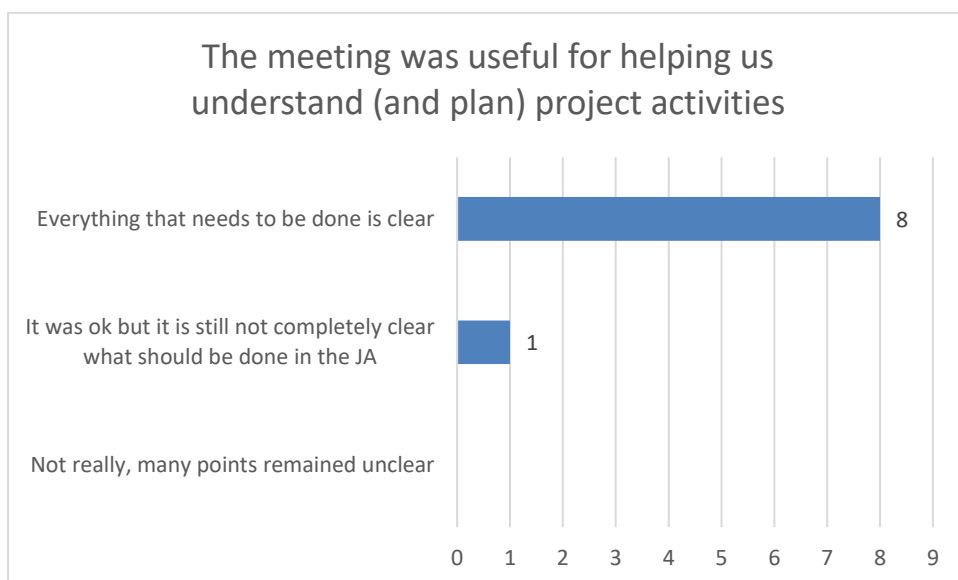
Eight participants were completely satisfied with the time allocated for each of the topics of the meeting.



Every participant stated that the partners that presented were mindful of the allocated time.

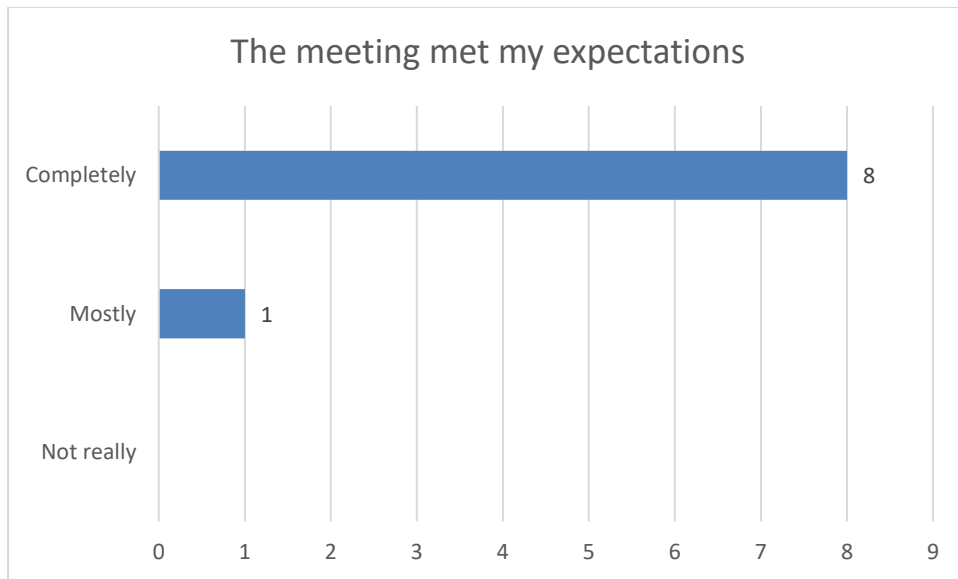


All nine participants felt that the opinions of all of the partners were taken into consideration during the meeting.



Almost all participants (8) agreed that the meeting was useful for clarification of the planned activities and goals of the project. Only one felt that they needed further clarification of what should be done in the JA.



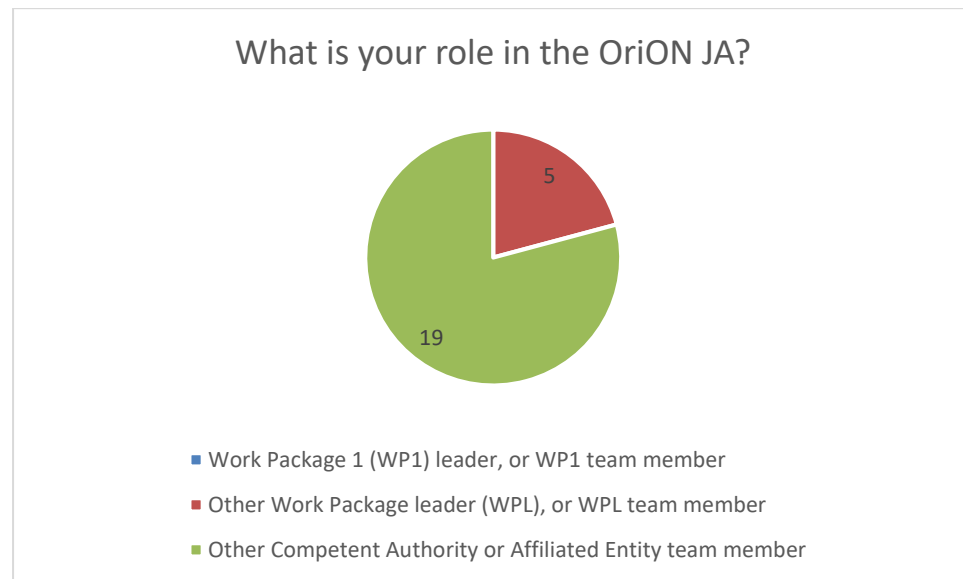


Almost everyone was satisfied with meeting and only one person was partially satisfied.

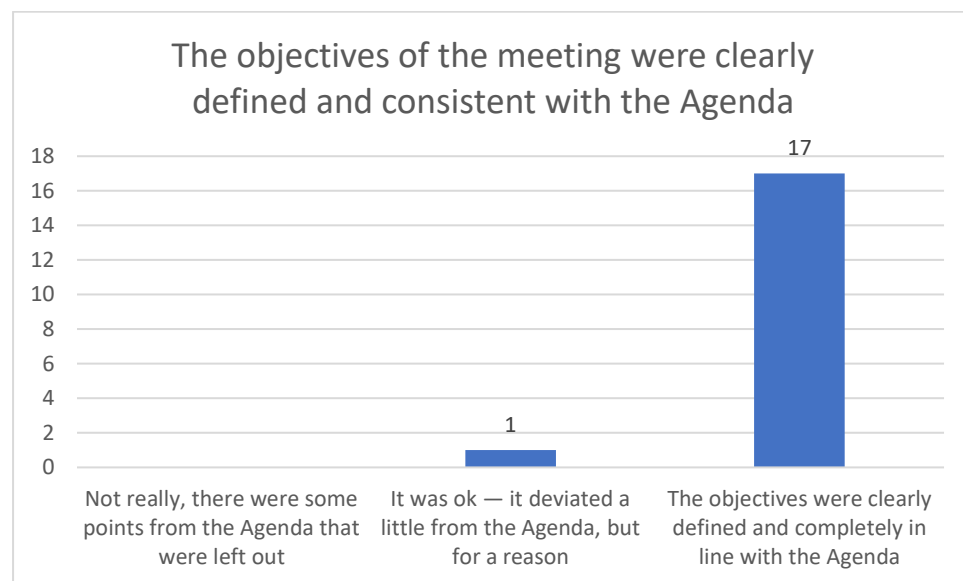
Conclusion

The second Steering Committee meeting was very successful and participants expressed strong satisfaction with all aspects. However, there were some minor concerns regarding the clarity of the project activities. To improve future meetings, more emphasis could be placed on improving this area.

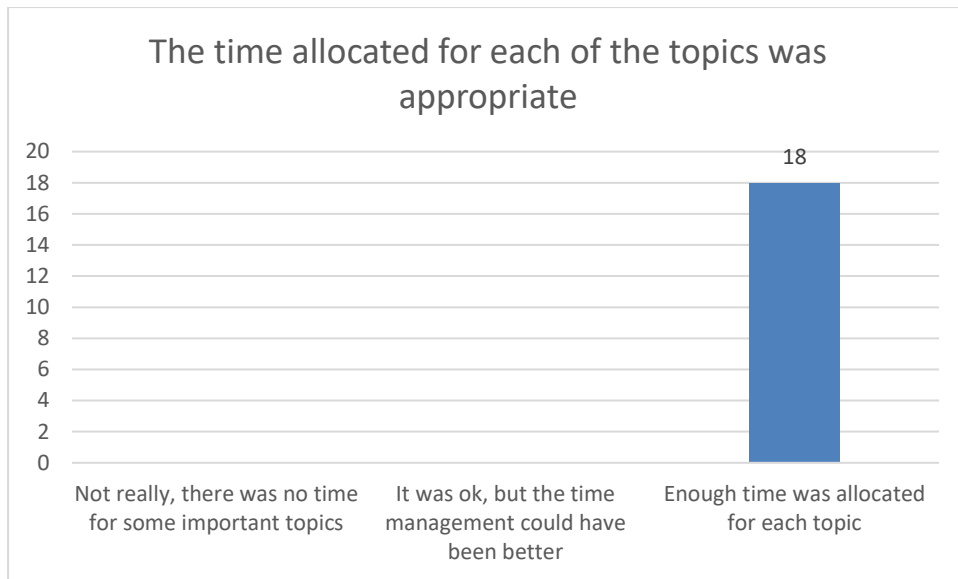
7.1.3. OriON JA Plenary meeting



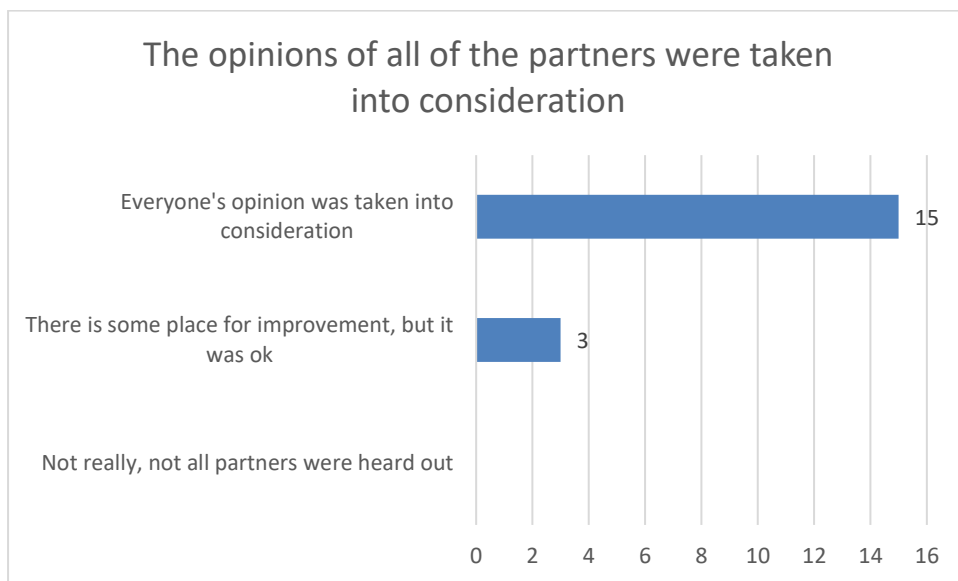
Most of the participants stated that their role in the OriON JA is Other Competent Authority or Affiliated Entity team member. The rest of the participants (5) identified as Other WPL or WPL team member.



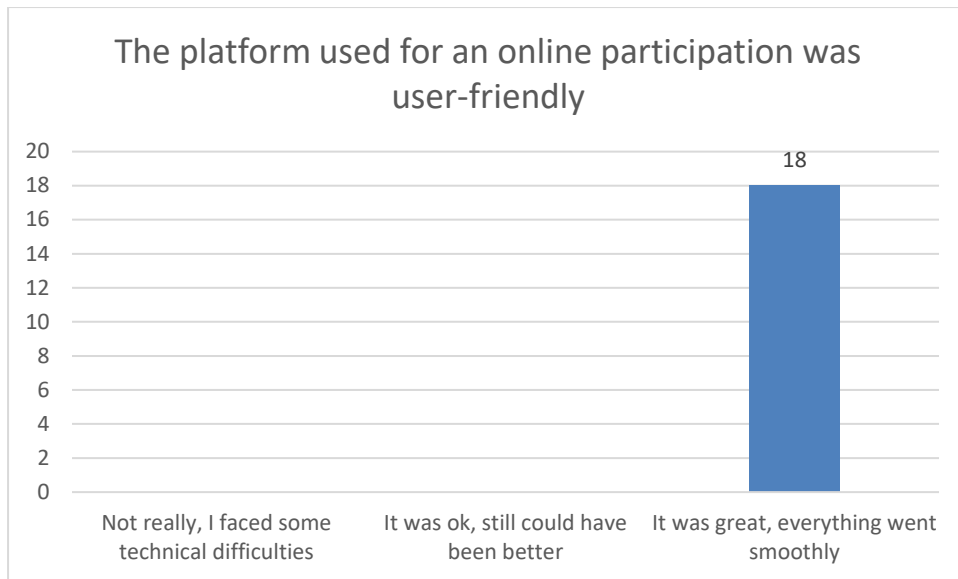
Almost all participants (17) agreed that the objectives were clearly defined and fully in line with the agenda. Only one participant felt that it deviated slightly from the agenda.



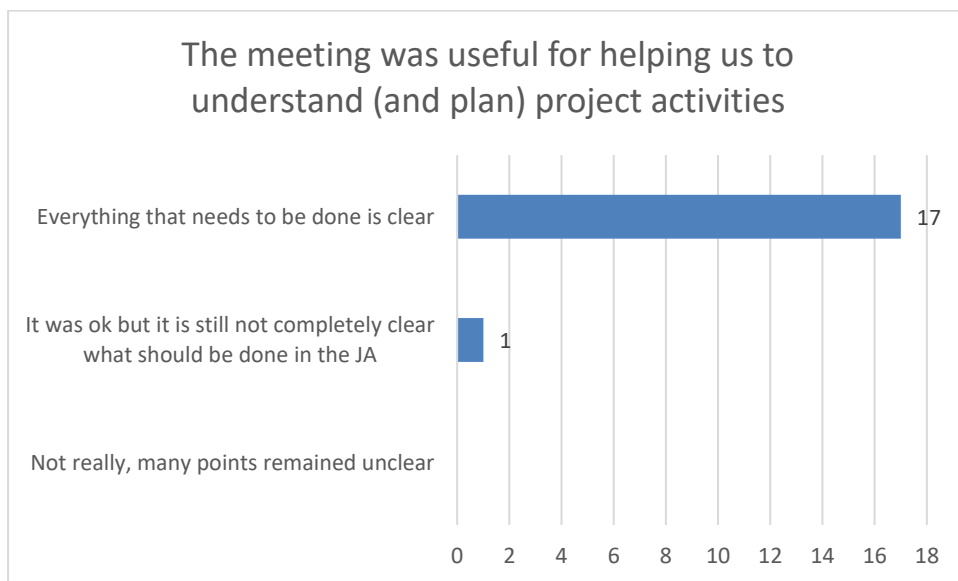
All participants (18) were completely satisfied with the time allocated for each of the topics of the meeting.



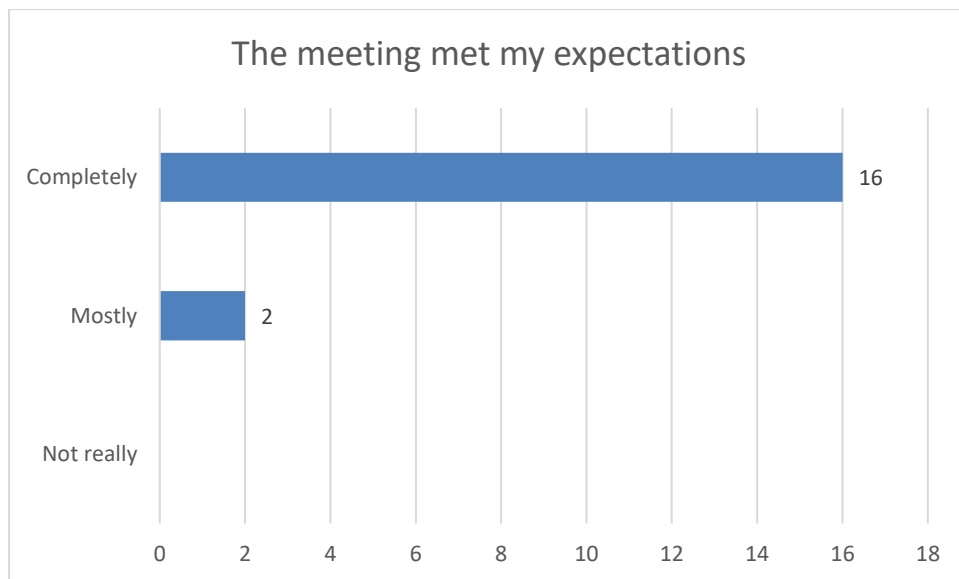
Majority of participants (15) felt that the opinions of all of the partners were taken into consideration during the meeting. Only three participants felt that there was some place for improvement.



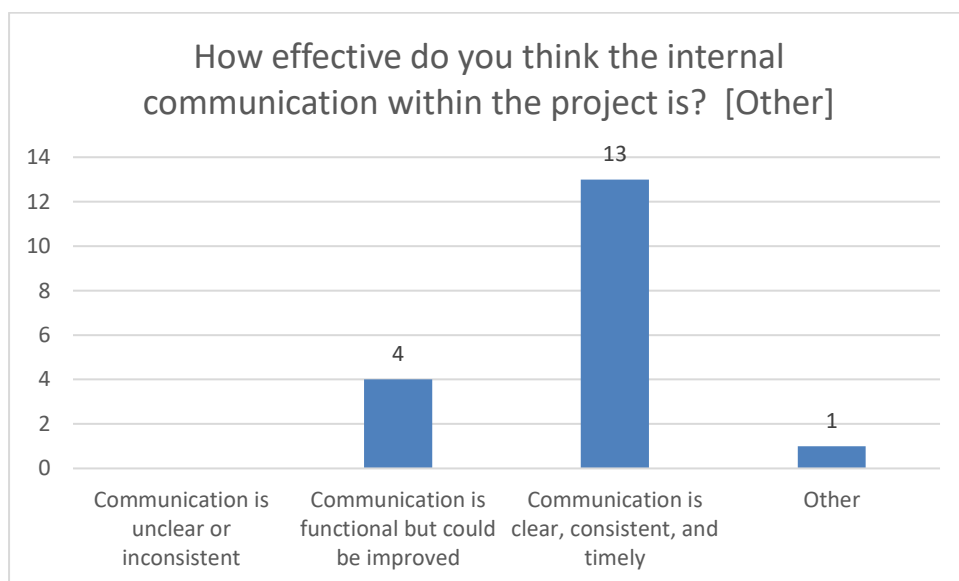
All participants (18) stated that everything went smoothly with the platform used for online participation.



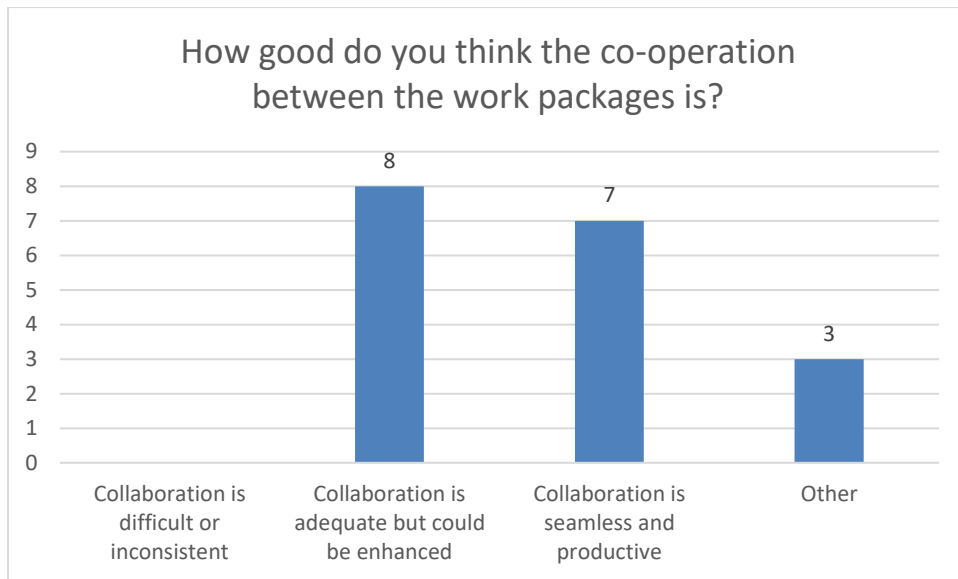
Almost every participant (17) noted that the meeting was helpful for understanding and planning further project activities. Only one participant argued that it was not entirely clear what should be done in the JA.



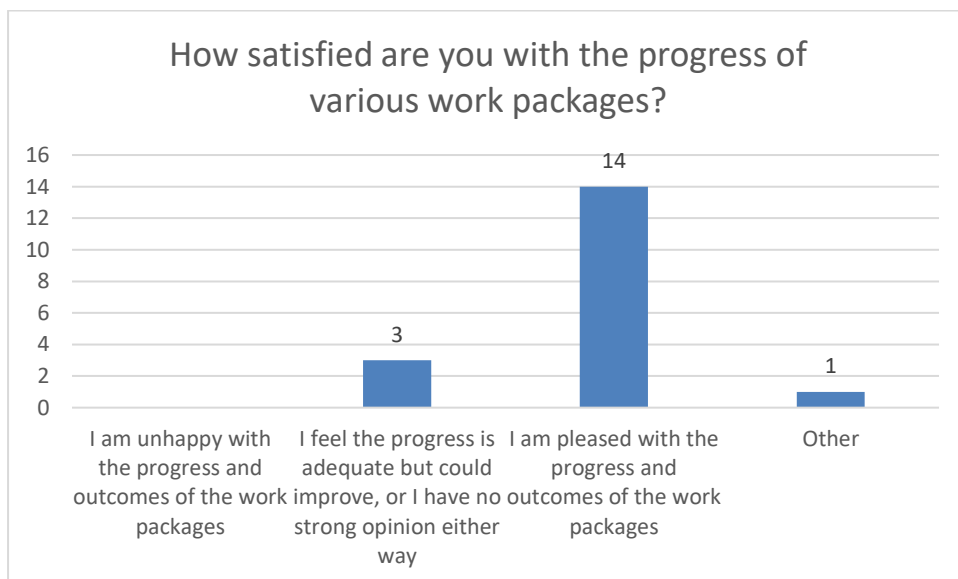
Almost everyone was satisfied with meeting and only two participants were partially satisfied.



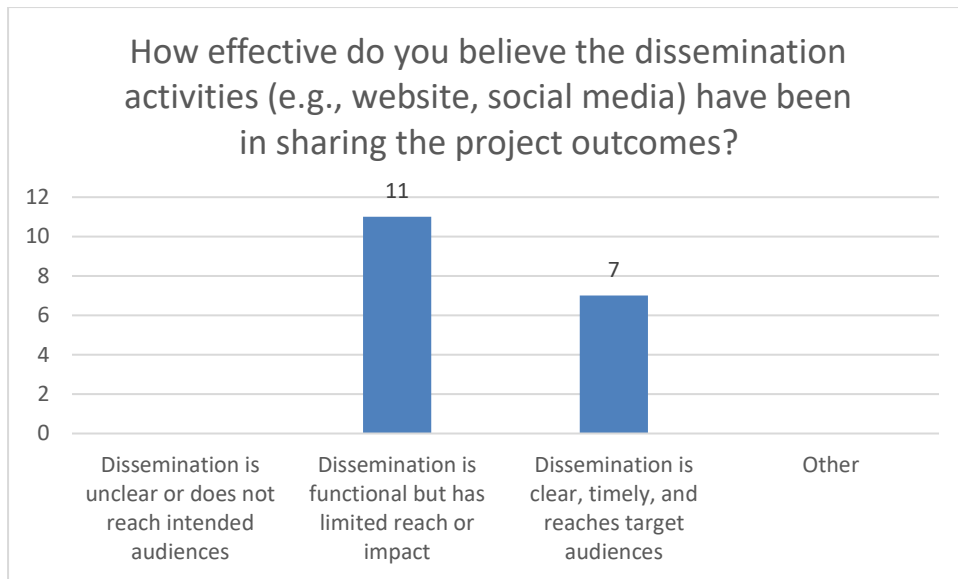
Most participants (13) felt that communication within the project was clear, consistent and timely. A few of them (4) suggested that communication could be improved. One participant was not sure what to answer due to the limited time spent on the project.



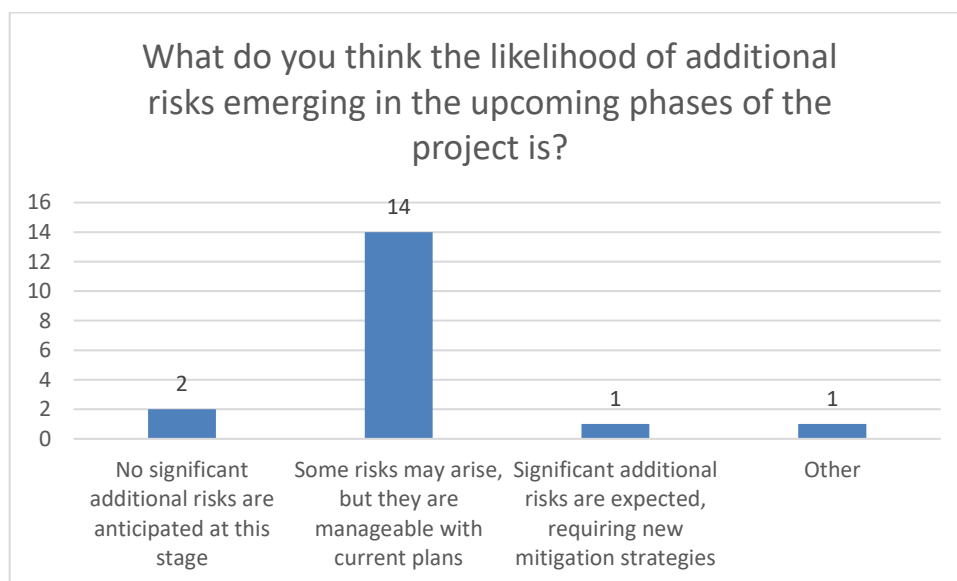
Less than half of the participants (7) indicated that the cooperation between the work packages was seamless and productive, while 8 participants pointed out that the cooperation could be improved. Three participants were unsure how to respond.



The majority of participants (14) were satisfied with the work done in the work packages. Only three participants indicated that the progress could be improved. One person did not know how to answer.



Most participants argued that dissemination was functional, but that its reach was limited (11). The remaining participants (7) were completely satisfied with the dissemination activities.



A large majority of participants felt that there was a likelihood of some risks arising during the remainder of the project, but that they were manageable. Two participants felt that there were no significant risks at this stage of the project. Only one participant argued that significant risks could be expected and that new strategies should be developed to deal with such risks. One participant was not sure how to answer this question.

Conclusion

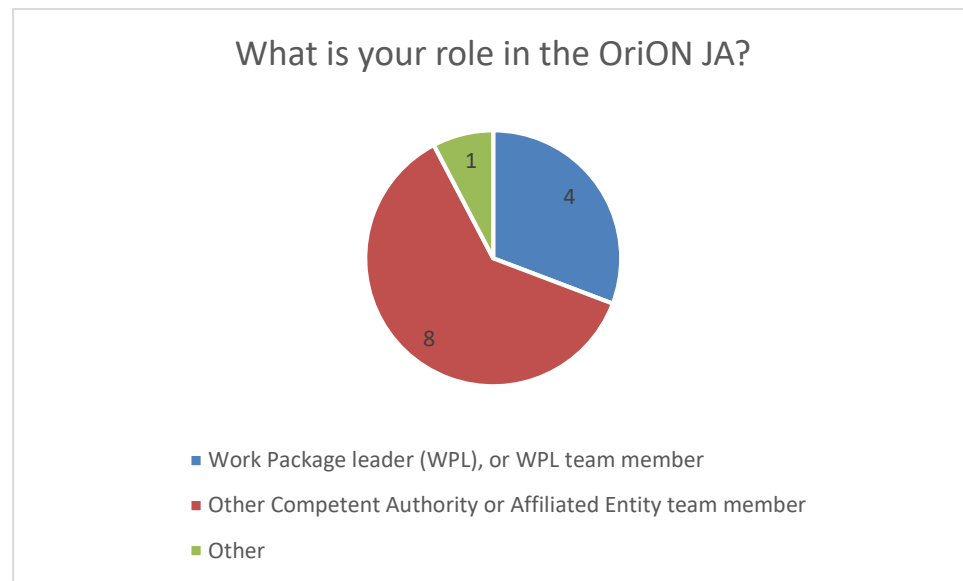
The survey results indicate a positive assessment of the plenary meeting and the progress of the project. Most participants were satisfied with the clarity of the objectives, the focus of the agenda, the allocation of time and the functionality of the online participation platform. There was broad agreement on the usefulness of the meeting for planning future activities.

Communication and collaboration between work packages was considered effective, but areas for improvement were identified. Dissemination activities were considered to be functional but also to have limited reach. Finally, the majority felt that potential risks were manageable.

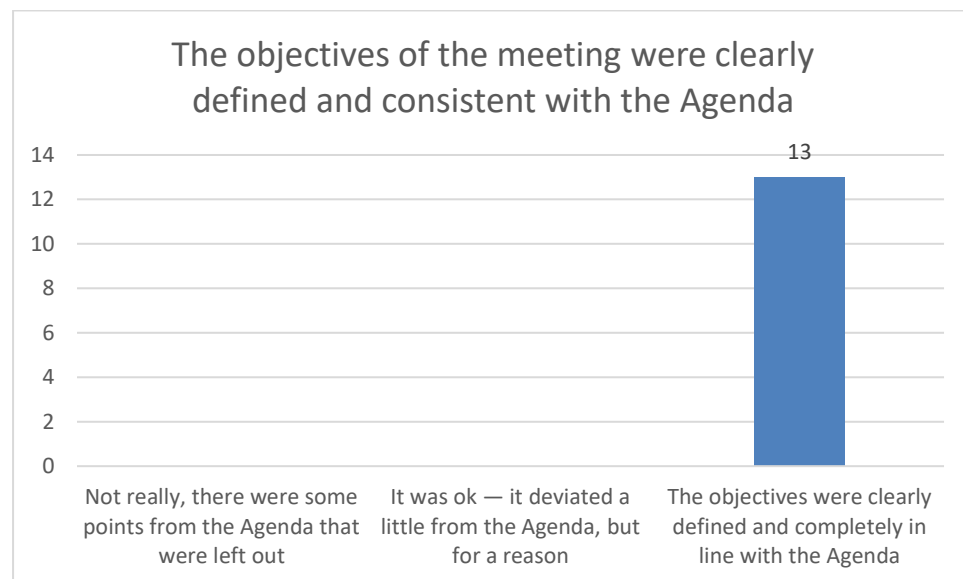


7.2. Second Year of the Joint Action

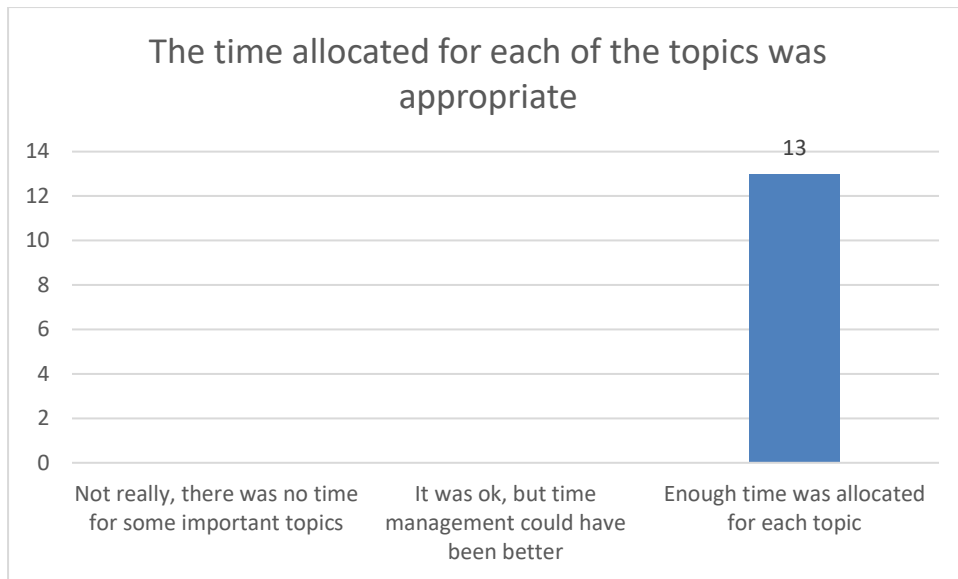
7.2.1. OriON JA WP5 6th Meeting



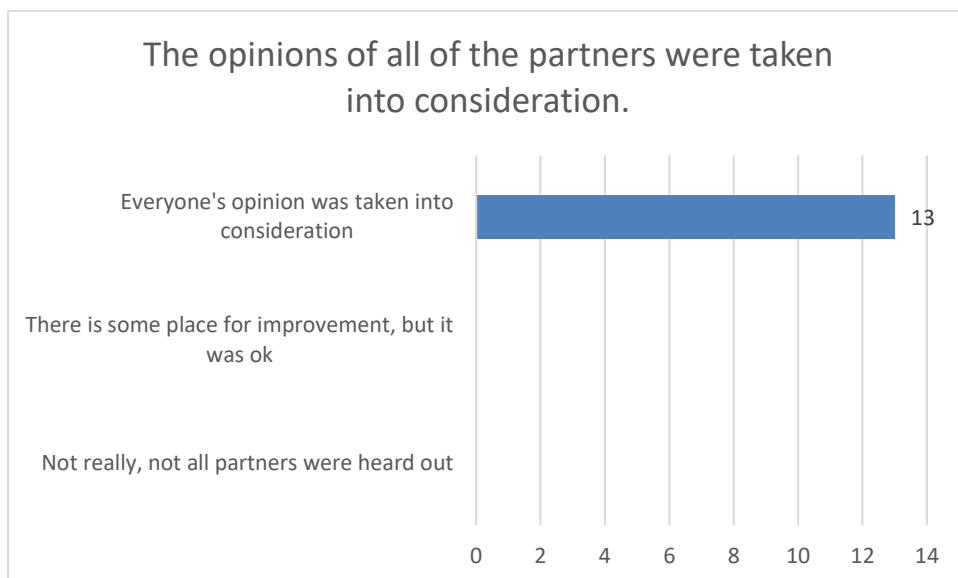
Regarding the role in OriON, most participants were Other Competent Authority or Affiliated Entity team members (8) which were followed by WPLs or team members (4). Finally, only one person was uncategorised (5).



All participants (13) stated that the objectives of the WP5 meeting were clearly defined and fully aligned with the agenda.

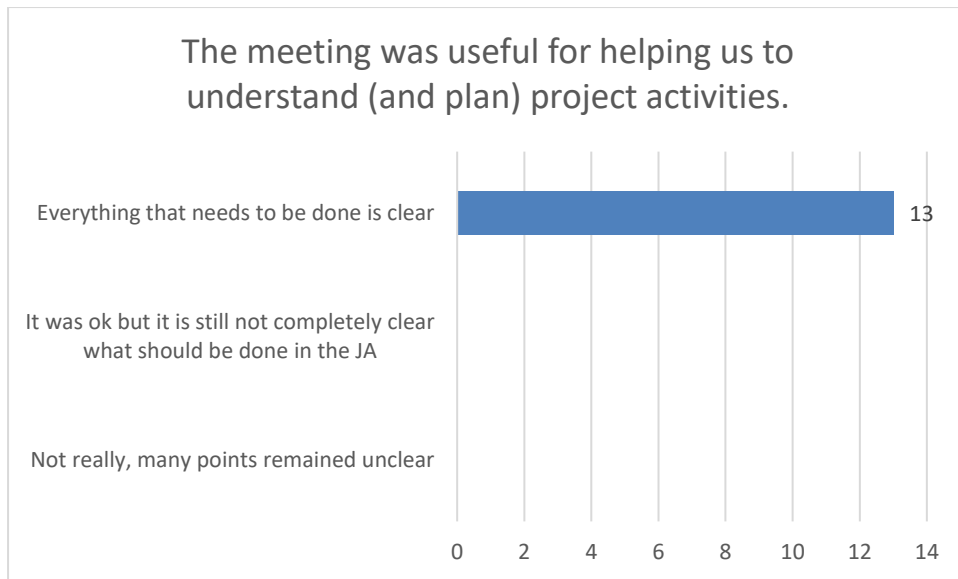


All respondents (13) were fully satisfied with the time allocated to each of the topics presented at the meeting.

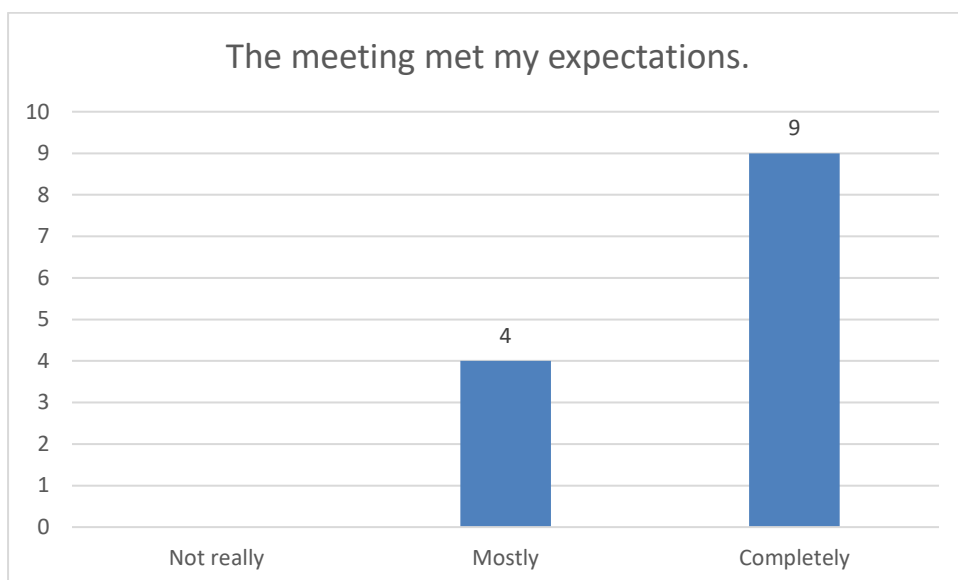


All participants (13) agreed that the opinions of all partners were taken into account during discussions.

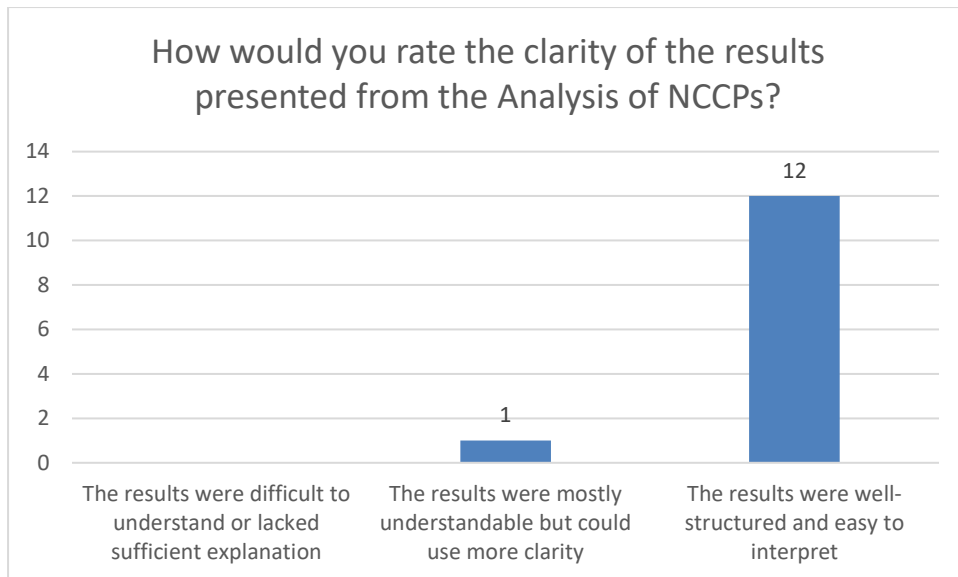




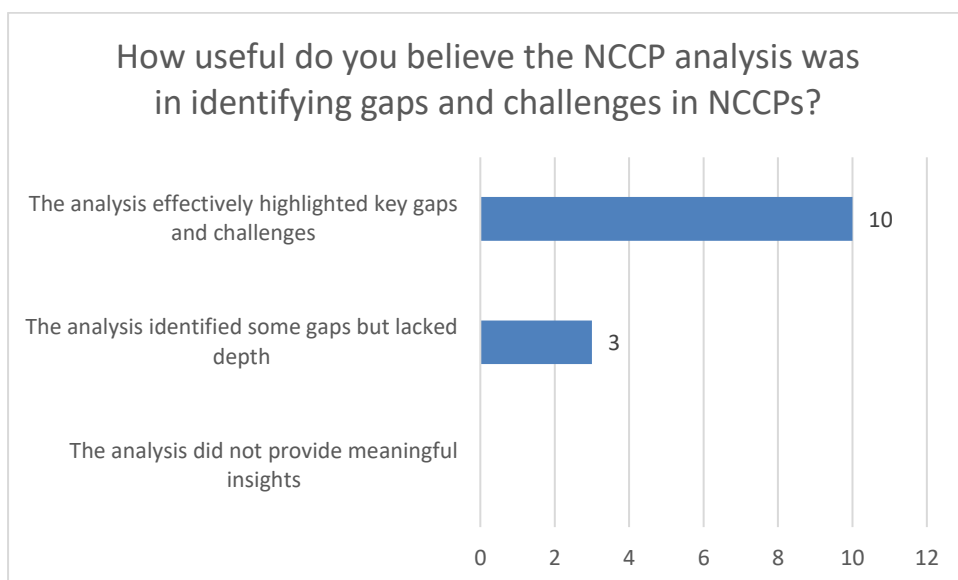
All participants (13) expressed full satisfaction with the level of detail and clarity provided for the planned project activities.



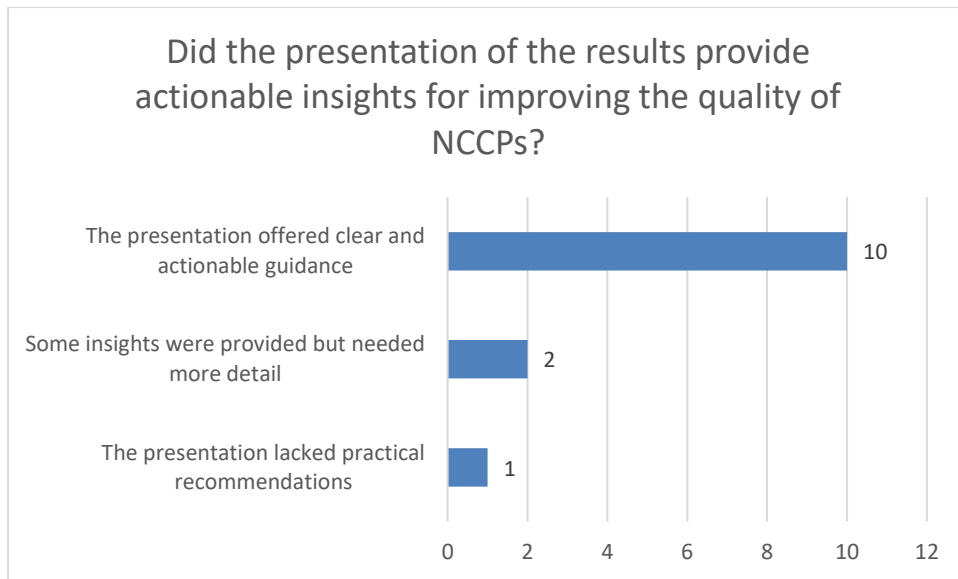
Overall satisfaction with the meeting was very high. Nearly all respondents (9) reported being either completely satisfied, while four (4) were partially satisfied.



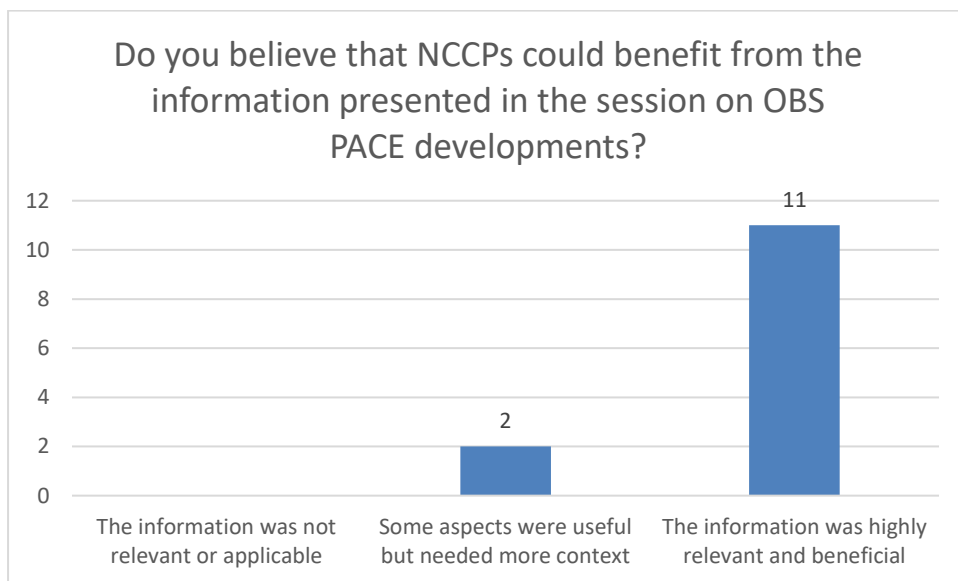
A large majority of participants found the presented results and analyses well-structured and easy to interpret (12), while one participant felt that additional clarity would have been useful.



Ten (10) respondents indicated that the analysis has effectively shown key gaps and challenges, while three (3) felt that the insights could have been deeper.

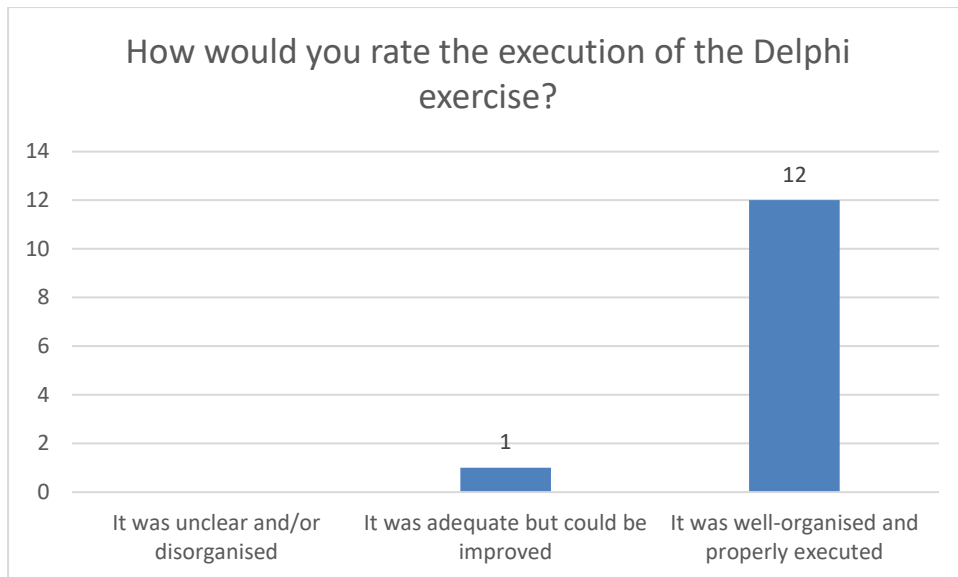


Ten participants (10) felt the presentations provided clear and actionable guidance, two (2) said that more detail was needed, and one (1) indicated that practical recommendations were limited.

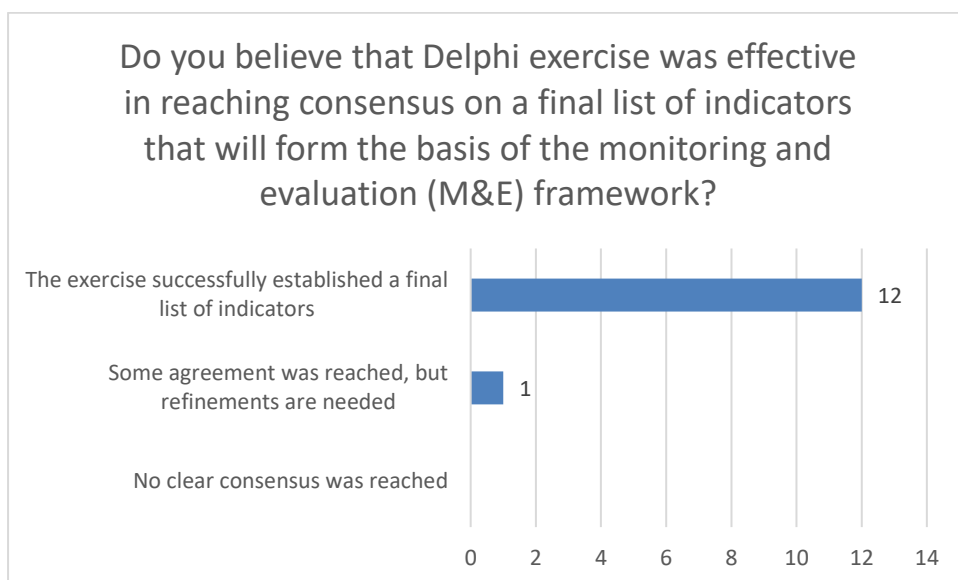


Almost all respondents (11) thought the information presented was highly relevant and beneficial, while two (2) judged it useful but requiring more context.



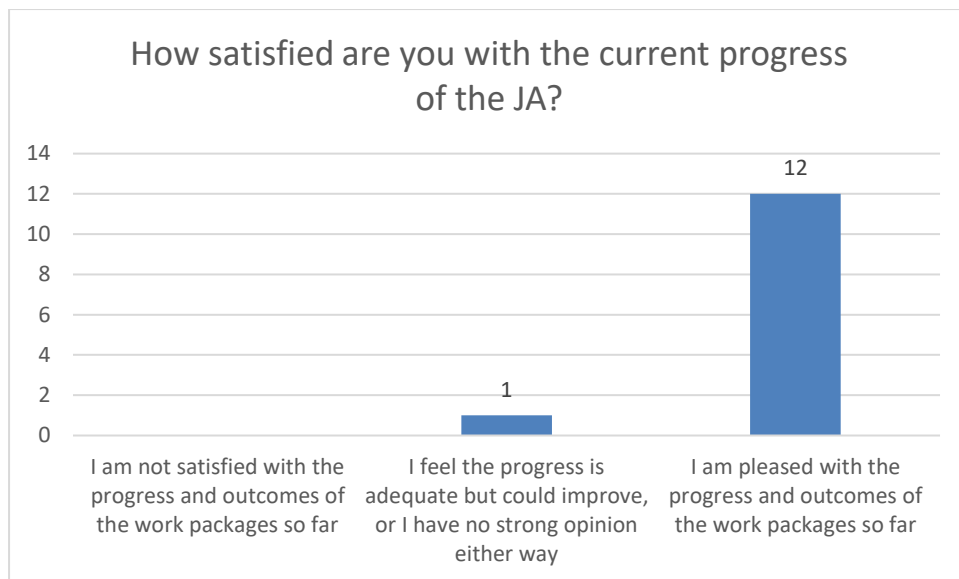


Most participants (12) rated the execution of the Delphi exercise as well-organised and properly executed while only one (1) participant felt that it could be improved.



The majority of participants (12) rated the execution of the Delphi exercise as well-organised and properly executed. Only one (1) participant felt that it could be improved.





Satisfaction with the current progress of the Joint Action was very high. Twelve (12) participants reported being pleased with the progress and outcomes of the work packages so far, while one participant expressed a more neutral view and noted that progress was adequate but could be improved.

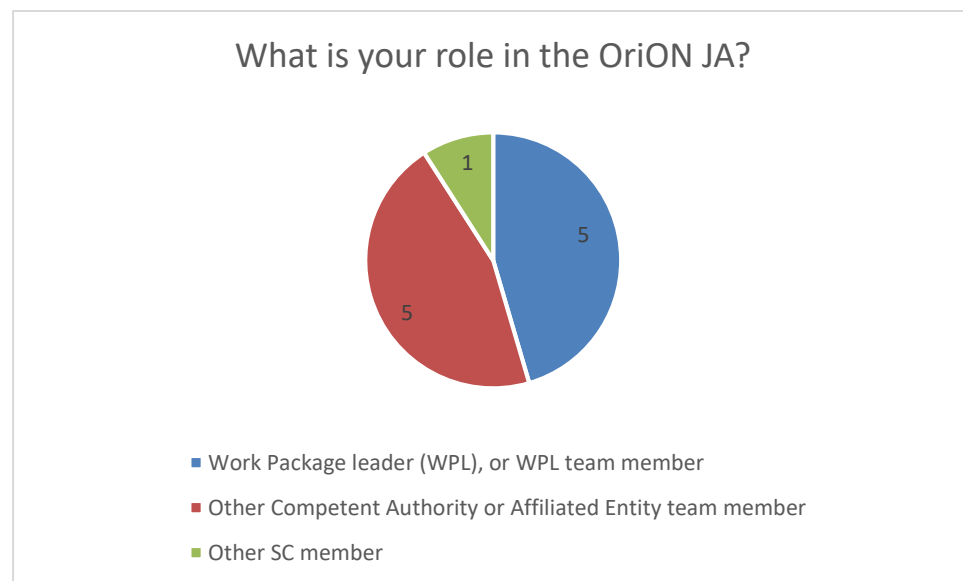
Qualitative analysis

In the final section of the survey, participants were invited to provide their own feedback: “If you have any additional suggestions or comments, please feel free to share them”. However, only two out of 13 participants provided comments. The remarks alluded to one area that requires logistical improvement, namely the need for earlier communication of full programmes and timing of the meeting. However, the comments also highlighted the participants' strong appreciation of the rapid progress that has been achieved.

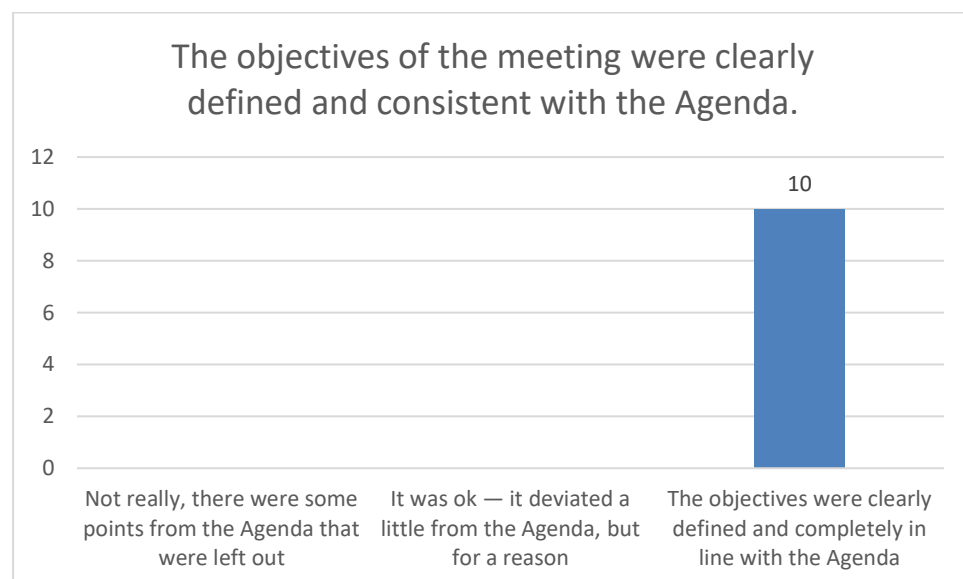
Conclusion

The survey results indicate that the meeting was highly successful. The participants expressed satisfaction with the clarity of the objectives, the adequacy of the time allocation, the inclusivity of the discussions, and the usefulness of the analyses presented. The Delphi exercise was considered to have achieved its objective, and satisfaction with the progress of the work packages was pervasive. The survey results indicate that there is strong partner engagement and a positive assessment of project progress.

7.2.2. OriON JA Second Plenary Meeting

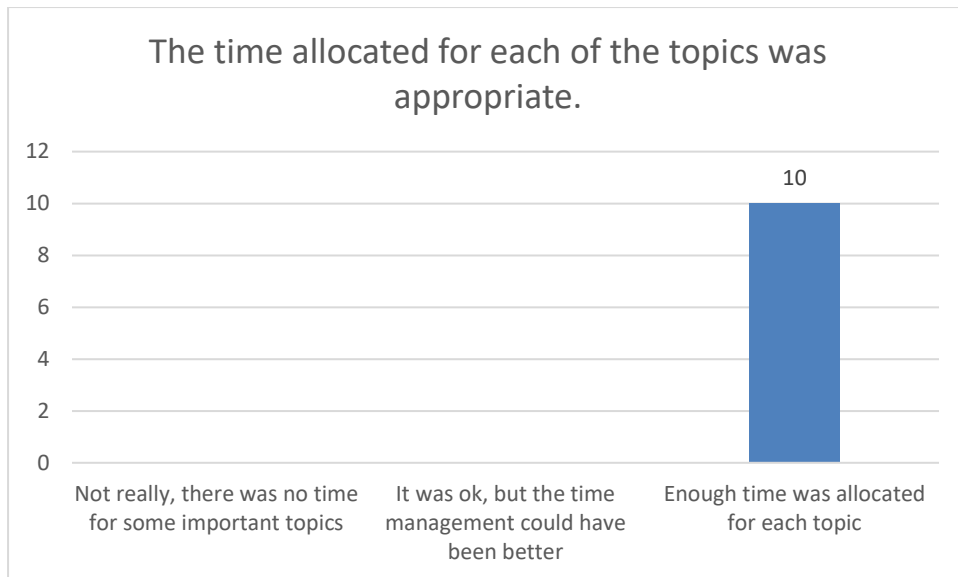


Almost half of the participants (5) stated that they were a WPL or WPL team member in the OriON JA. Another five stated that they were an Other Competent Authority or Affiliated Entity team member. Only one participant identified as an Other SC member.

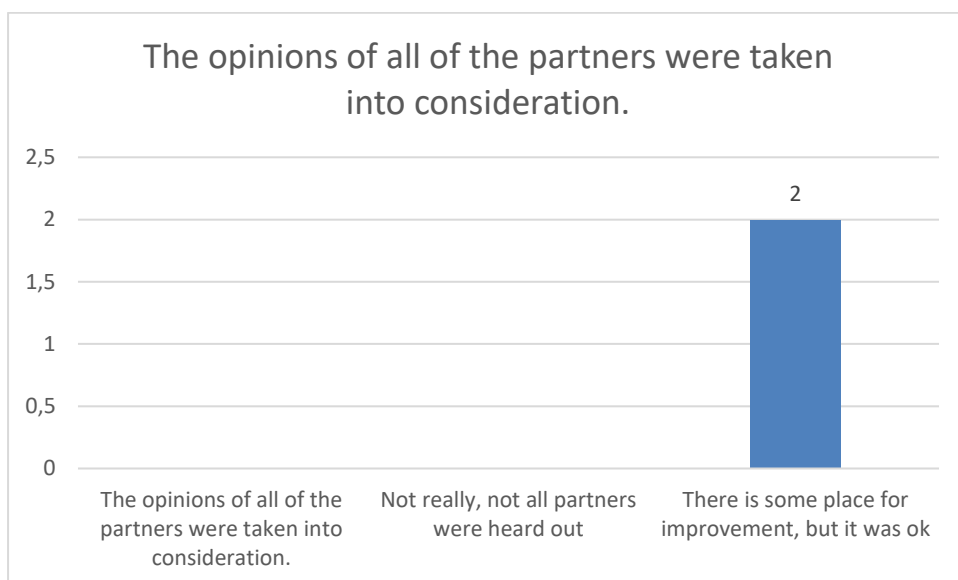


All participants (10) agreed that the objectives were clearly defined and fully in line with the agenda.

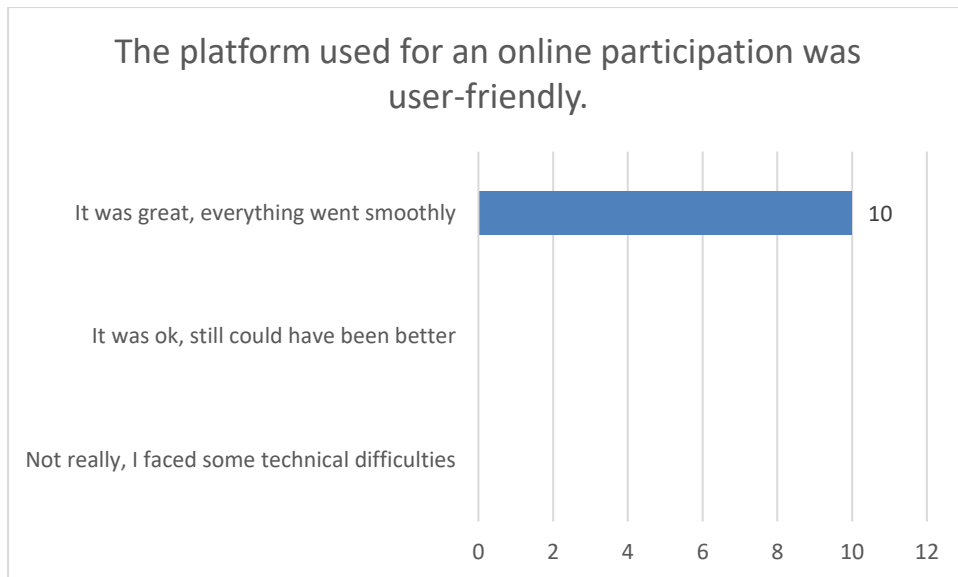




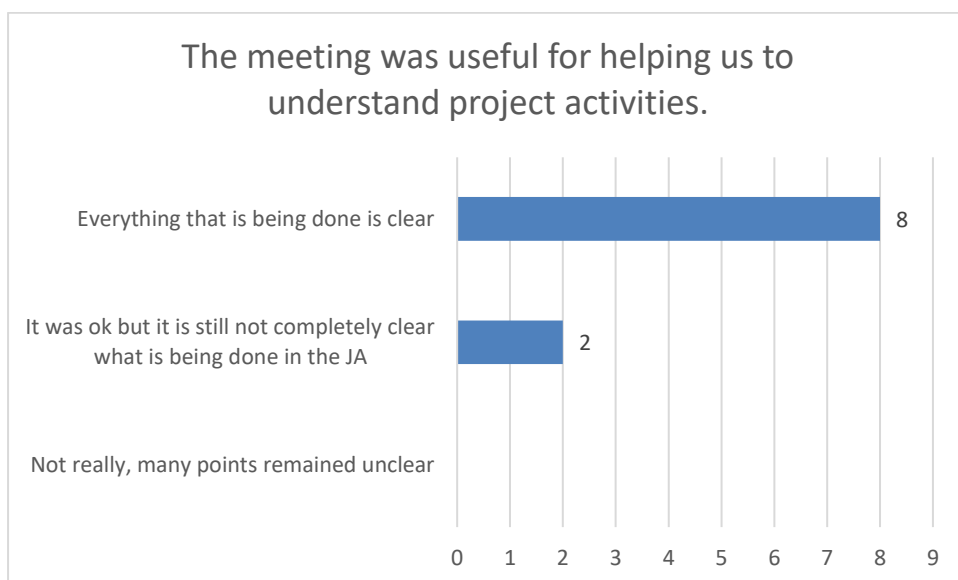
All participants (10) were completely satisfied with the time allocated for each of the topics of the meeting.



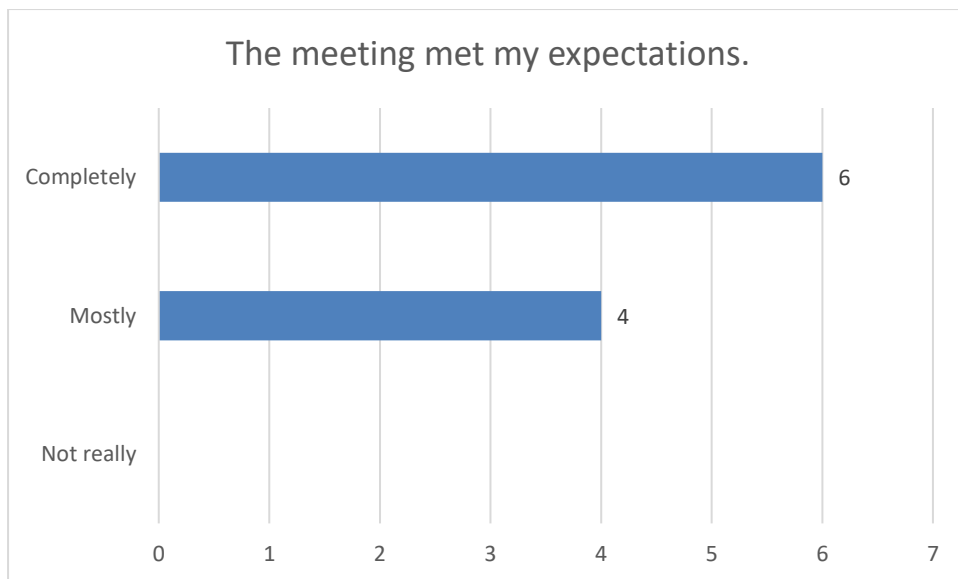
All participants (10) agreed that the opinions of all of the partners were taken into consideration during the meeting.



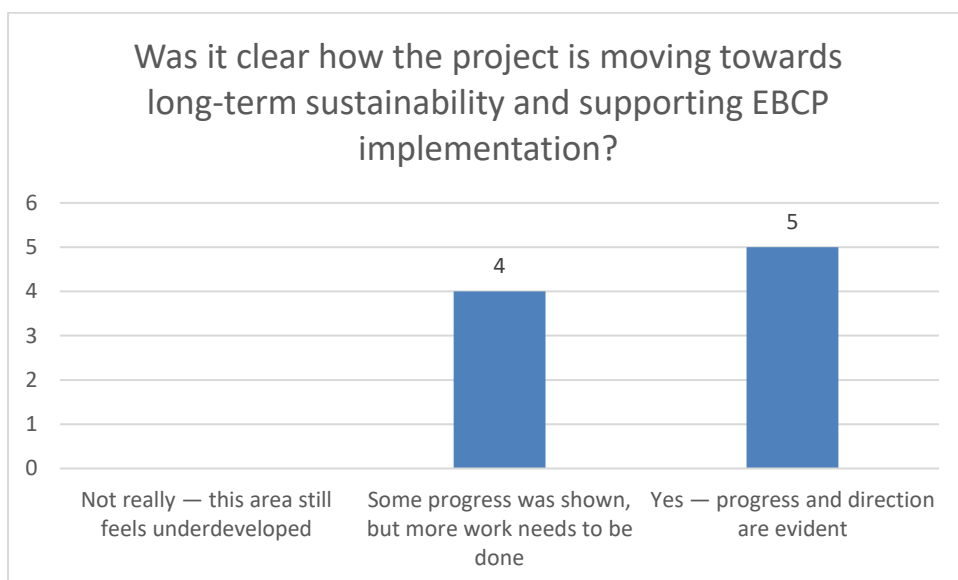
All participants (10) stated that everything went smoothly with the platform used for online participation.



Almost every participant (8) noted that the meeting was helpful for understanding project activities. Only two (2) participants argued that it was not entirely clear what should be done in the JA.

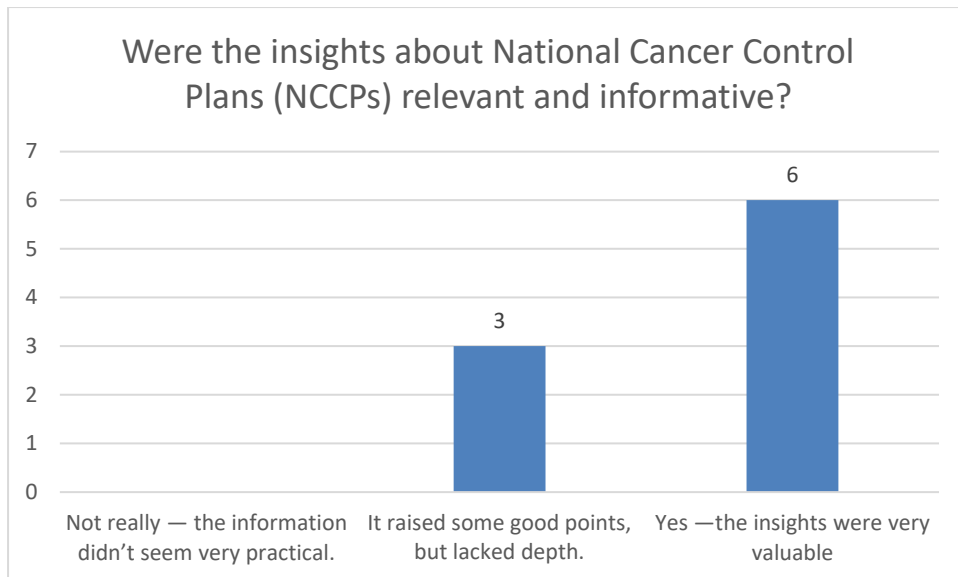


Six (6) participants were completely satisfied with meeting while four (4) participants were mostly satisfied.

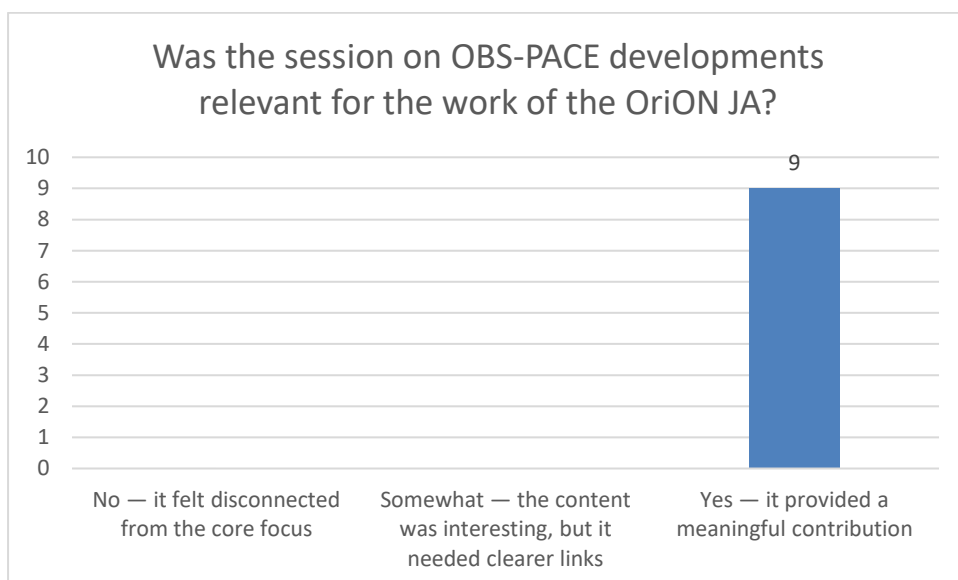


Most of the participants stated that the progress towards long-term sustainability and supporting EBCP implementation was evident. However, four participants felt that although progress was shown, there is more work to be done.



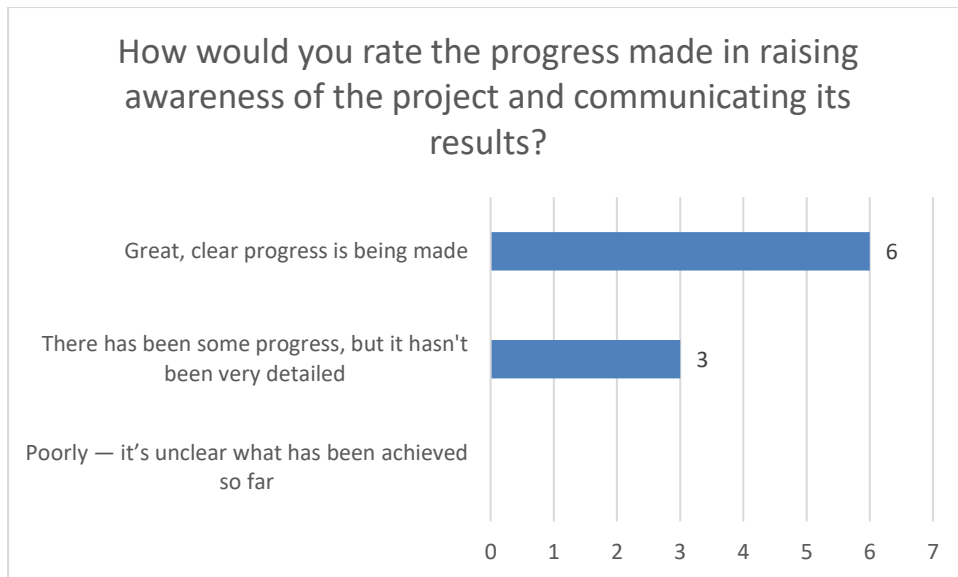


Six (6) respondents indicated that the insights about National Cancer Control Plans (NCCPs) were relevant and informative while three (3) felt that the insights could have been deeper.

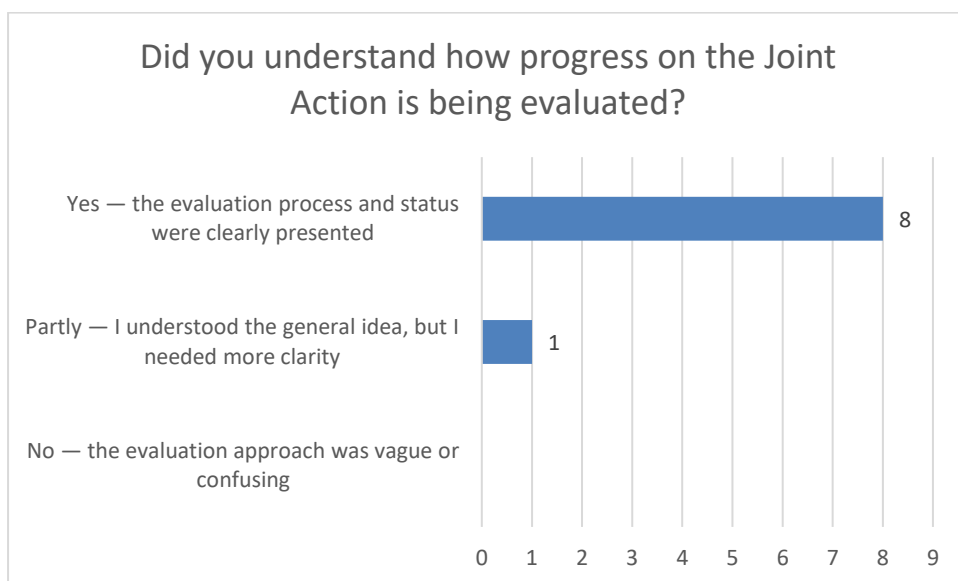


All participants (9) were satisfied with the contribution of OBS-PACE to the work of the OriON JA.



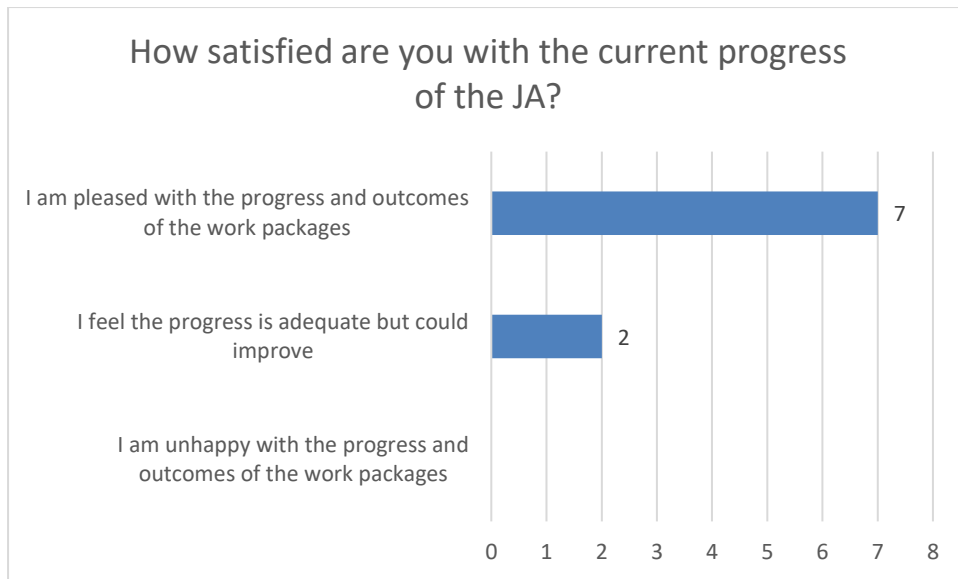


Most participants (6) were satisfied with the progress made in raising awareness of the project and communicating its results. However, three (3) participants indicated that the progress could have been better detailed.

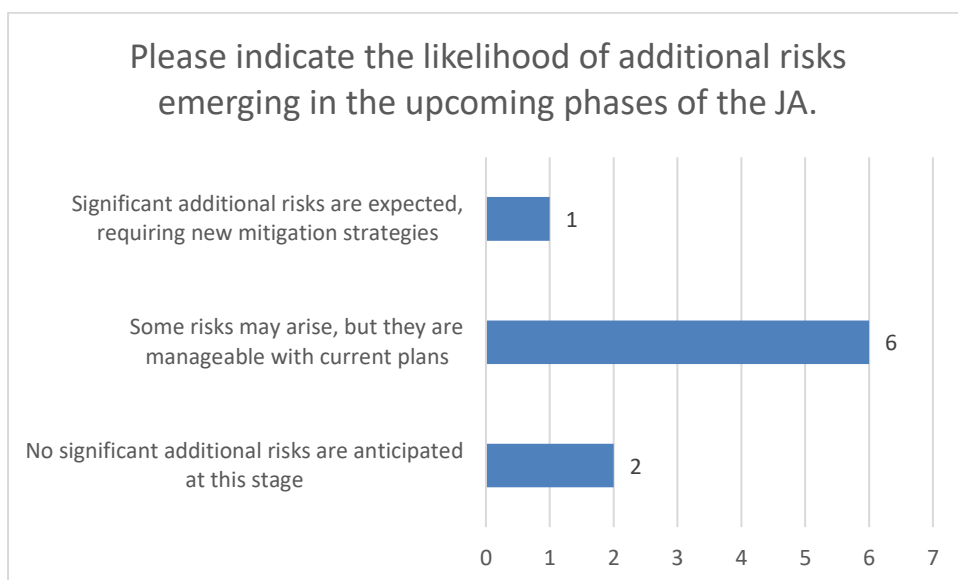


Almost all participants (8) felt that the evaluation process of the Joint Action was clearly presented. Only one (1) participants needed more clarity.





Majority of participants (7) were pleased with the current progress of the JA while only two (2) indicated the progress could be improved.



Six (6) participants expressed that risks for the JA will likely arise in the upcoming phases, but that they are manageable. Two (2) participants argued that no significant additional risks would arise and only one (1) participant indicated that significant risks that will require new mitigation strategies will arise.

Conclusion

The survey results indicate that the OriON JA Plenary Meeting held on 23 June 2025 was overall very successful. Participants expressed unanimous satisfaction with the clarity of the objectives, the structure of the agenda, and the time allocation for each topic. The meeting was well organised, and all participants confirmed that online participation was smooth.

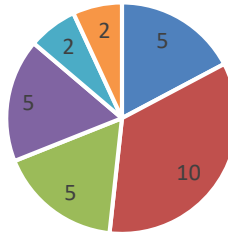
The meeting was beneficial in terms of gaining an understanding of the project's activities, and there was a general recognition of the visible progress made towards long-term sustainability and the implementation of Europe's Beating Cancer Plan. Moreover, the discussions on National Cancer Control Plans and the contribution of OBS-PACE were well received. Finally, the majority of respondents concurred that the risks identified for the subsequent phases of the project are manageable.

Overall, the results of the survey demonstrate that the objectives of the Plenary Meeting have been achieved, solid progress has been demonstrated, and strong engagement and collaboration has been maintained among the OriON JA partners.



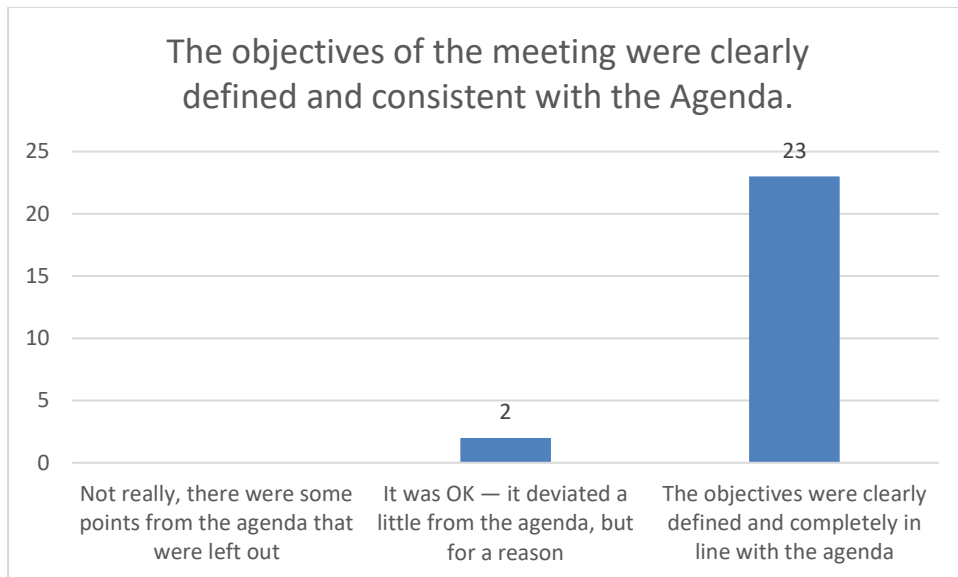
7.2.3. OriON JA First Stakeholder Forum

Please select the option that best describes your role and organisational affiliation.

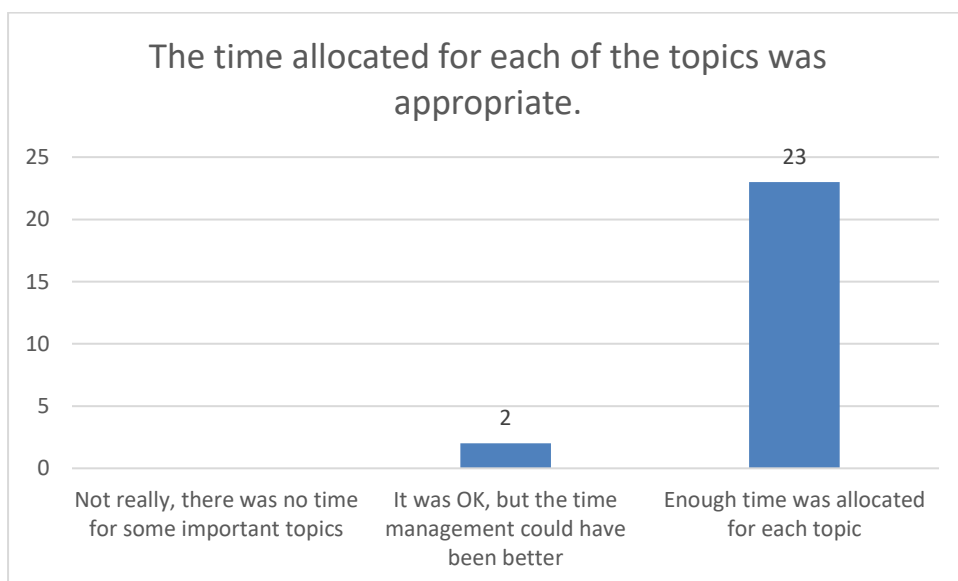


- Work Package Leader (WPL) or WPL Team Member in the OriON JA
- Other Competent Authority or Affiliated Entity team member in the OriON JA
- Representative of a government body or public health authority outside the OriON JA
- Representative of a non-governmental or civil society organisation outside the OriON JA
- Representative of a professional, academic or scientific organisation outside the OriON JA
- Other

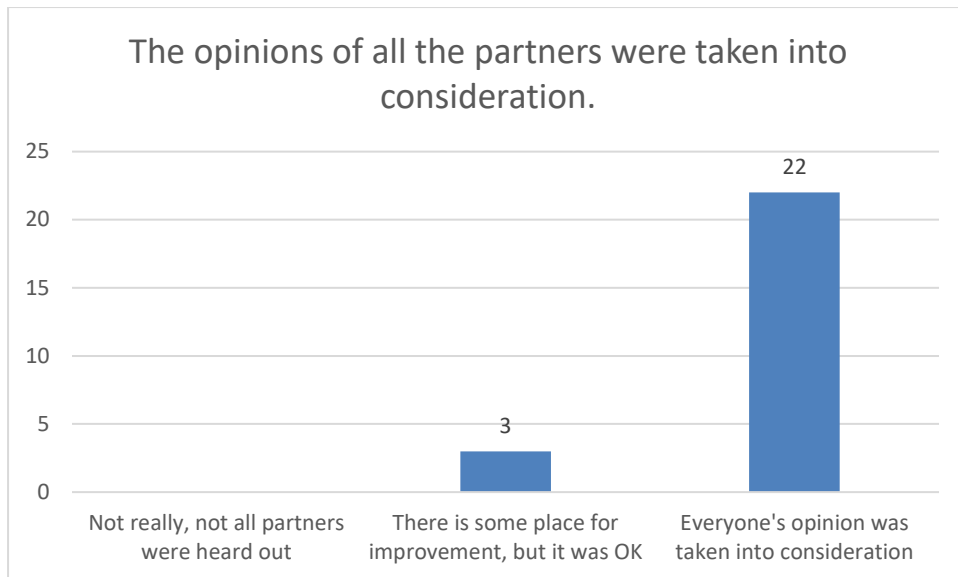
Regarding their role in OriON, most participants were Other Competent Authority or Affiliated Entity team members (10), followed by WPLs or WPL team members (5). The remaining participants were representatives of a government body or public health authority outside the OriON JA (5); representatives of a non-governmental or civil society organisation outside the OriON JA (5); representatives of a professional, academic or scientific organisation outside the OriON JA (2); and others (2). The remaining two were a task leader and a patient organisation representative.



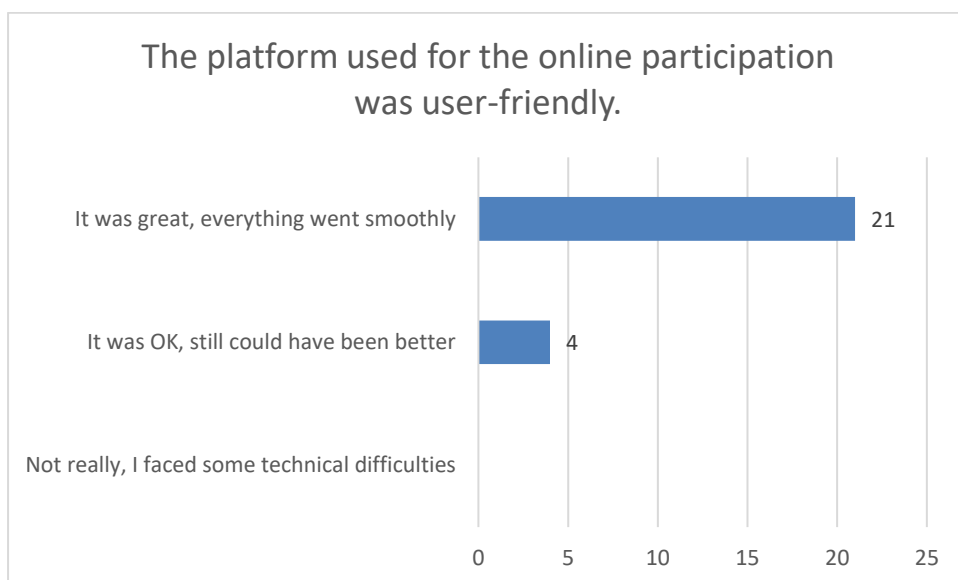
Almost all participants (23) stated that the objectives of the Stakeholder Forum were clearly defined and fully aligned with the agenda. Two (2) respondents stated that the objectives deviated slightly from the agenda, but for a valid reason.



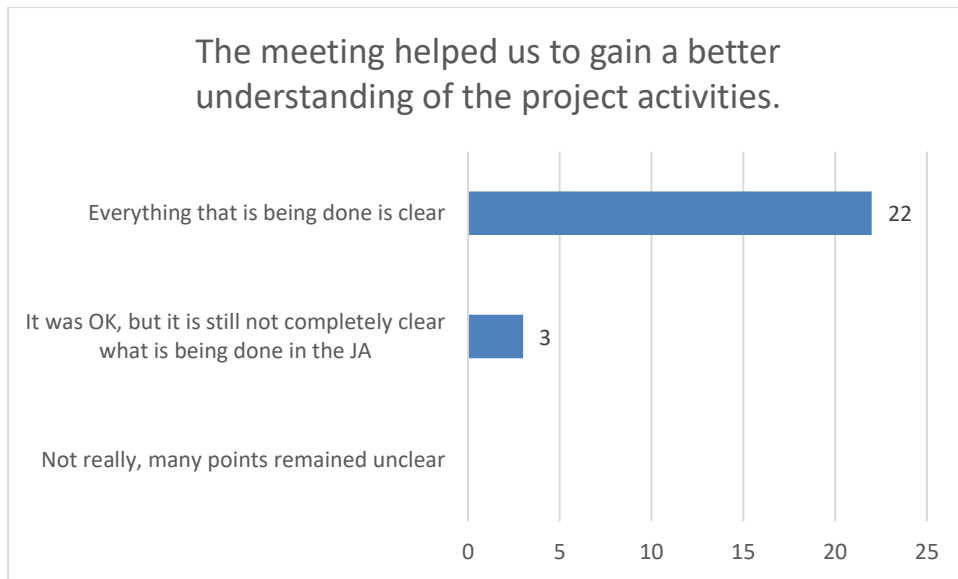
Most respondents (23) were fully satisfied with the time allocated to each topic presented during the meeting, while two (2) indicated that this could be improved.



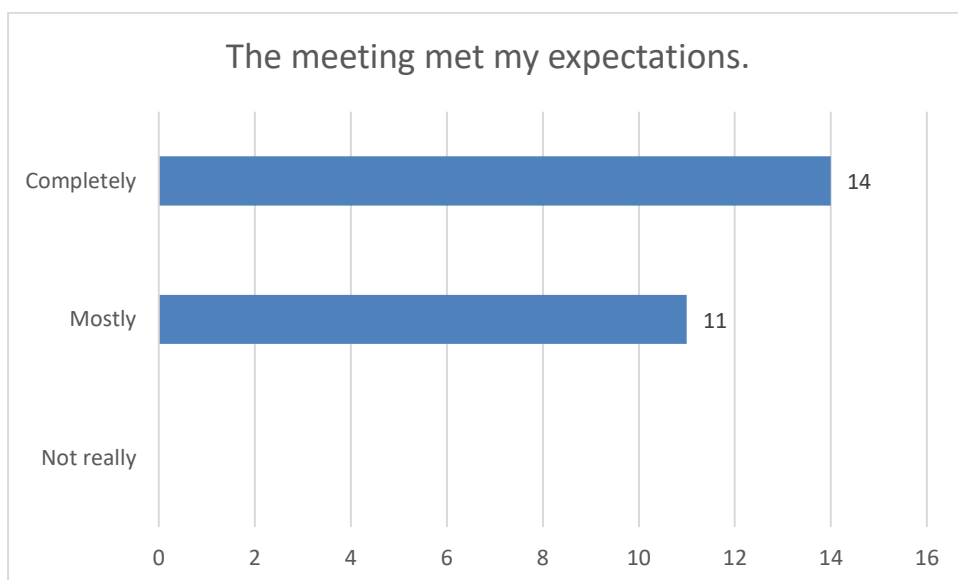
The majority of participants (22) agreed that the opinions of all partners were considered during the meeting, while three (3) felt there was still some room for improvement.



Most respondents (21) said that using the platform for online participation was user-friendly, while four (4) stated that it could have been better.

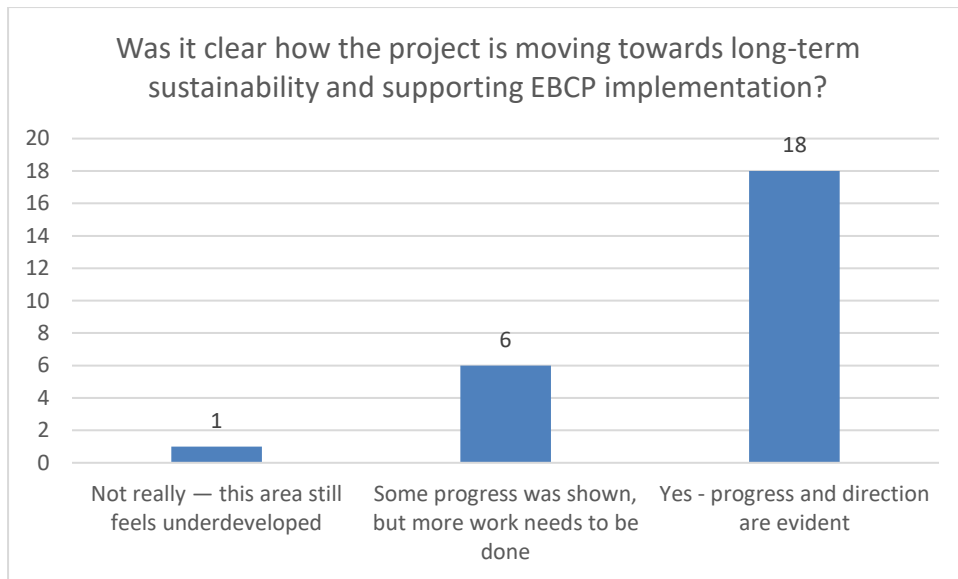


Almost all participants (22) said that the forum helped them to understand project activities while three (3) participants said that some clarification was still needed.

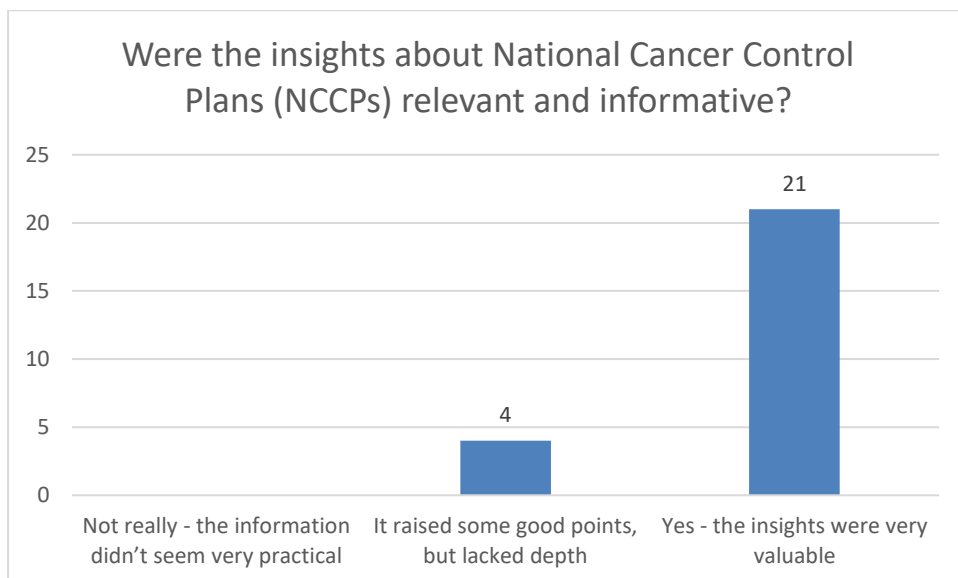


Fourteen (14) participants stated that the meeting met their expectations completely. Meanwhile, eleven (11) indicated that it mostly met their expectations.

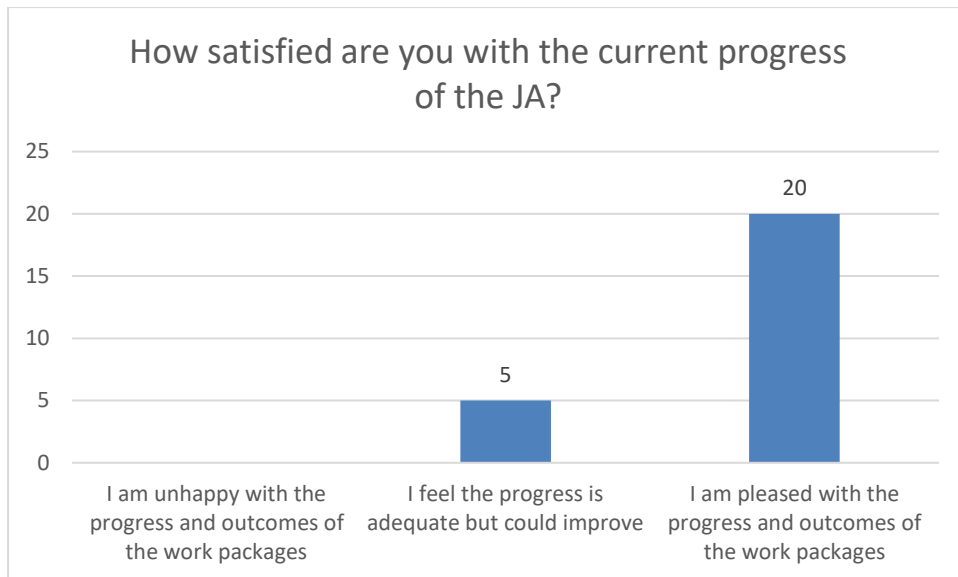




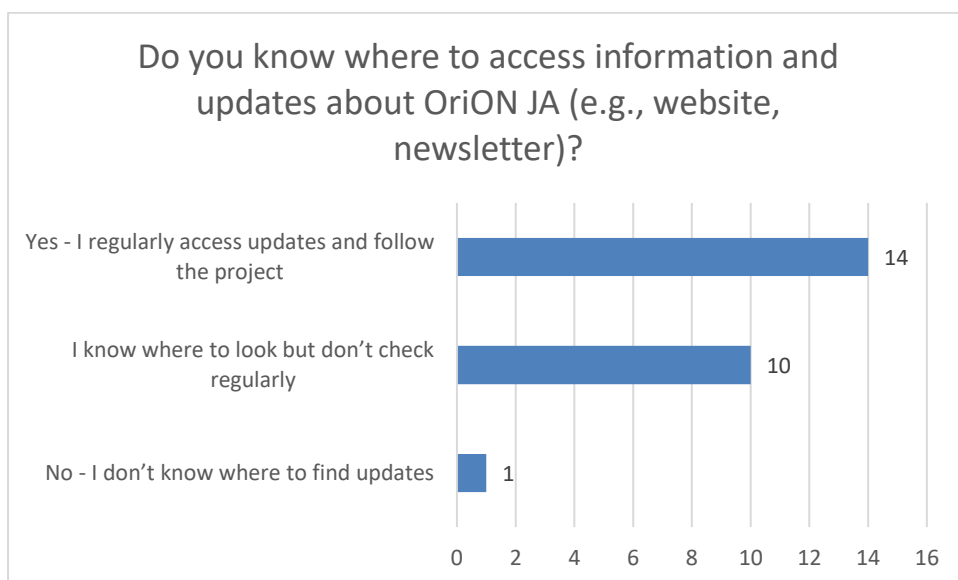
The majority of participants (18) said that it was obvious how the project was moving towards long-term sustainability and supporting the implementation of the Europe's Beating Cancer Plan (EBCP). However, six (6) participants indicated that although progress was visible, further work would be beneficial. Only one (1) participant stated that this area still feels underdeveloped.



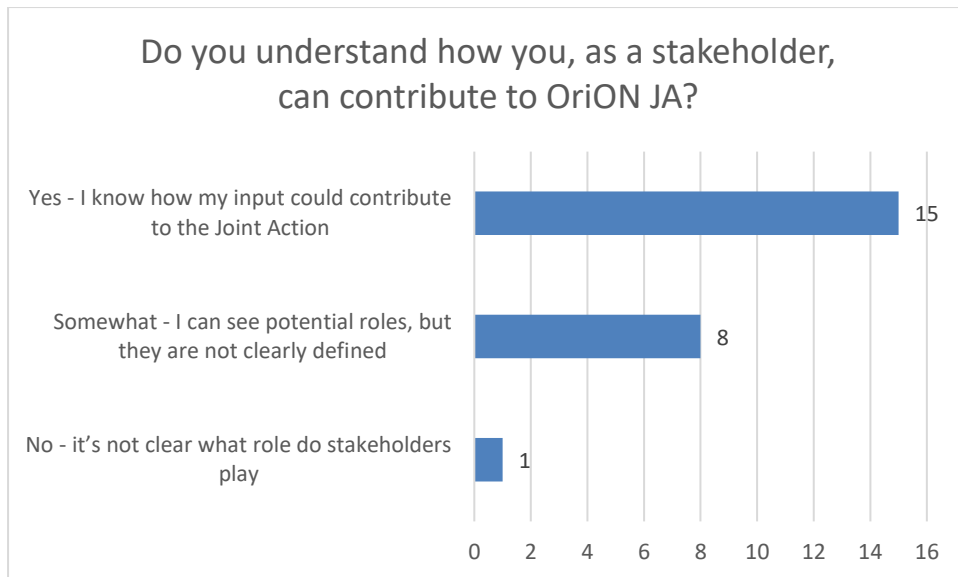
Almost all participants (21) found the insights about National Cancer Control Plans (NCCPs) relevant and informative. Four (4) participants felt that, while the insights raised a good point, they could have been explored further.



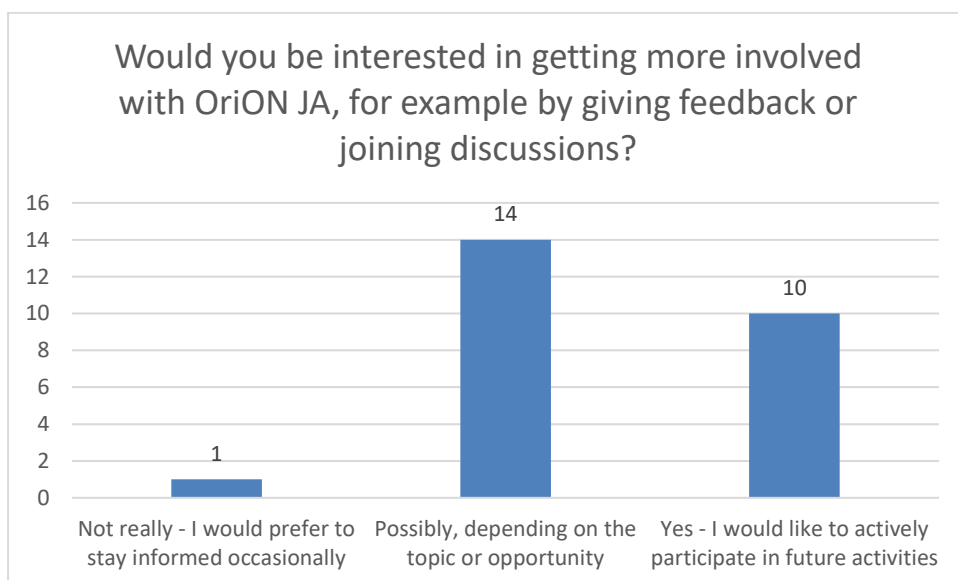
Twenty (20) participants expressed satisfaction with the current progress of the Joint Action, while five (5) indicated that, while adequate, progress could be improved.



Most participants (14) said that they knew where to find information about the JA. Ten (10) said that they knew where to find information but did not keep updated, while only one (1) said that they did not know where to find information.

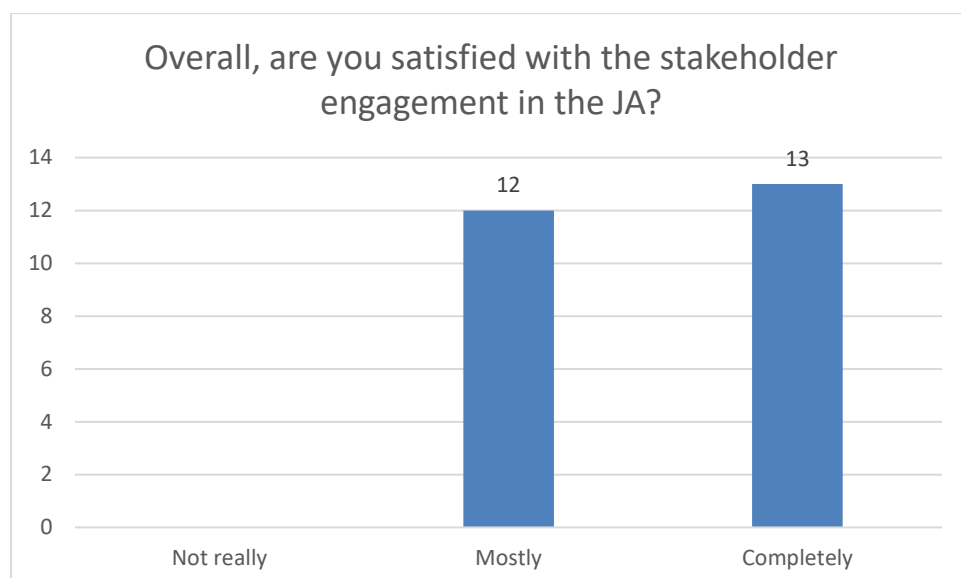


Most respondents (15) reported that they understood how they could contribute to the JA as stakeholders, while eight (8) had some idea and one (1) indicated that it was unclear.



Ten (10) respondents stated that they would be interested in getting more involved in the JA, while the majority (14) said that this would depend on the specific topic or opportunity. Only one (1) respondent indicated no interest in further involvement.





Overall satisfaction with stakeholder engagement in the JA was high. Thirteen (13) participants were completely satisfied and twelve (12) were mostly satisfied. No respondents expressed dissatisfaction.

Qualitative analysis

In the final section of the survey, participants were invited to provide their own feedback. 'If you have any additional suggestions or comments, please feel free to share them.' Four participants provided comments. The remarks included the following:

“Everything was perfect, and a lot stakeholders were present. Thank you.”

“I would like you to send us all information about the JA in order to increase our involvement.”

“I would like to be informed about the JA in order to share with my authorities, university and patient associations the progress.”

“The forum was informative.”

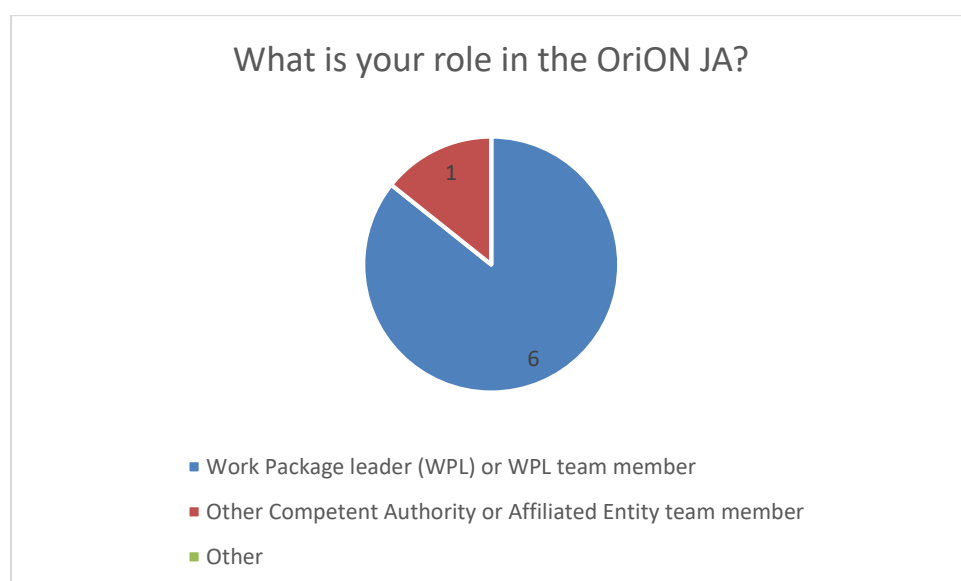
The comments suggest that the participants were satisfied with the inclusivity and informativeness of the Forum. However, the importance of ongoing communication and regular information exchange to improve stakeholder engagement in the Joint Action was emphasised.

Conclusion

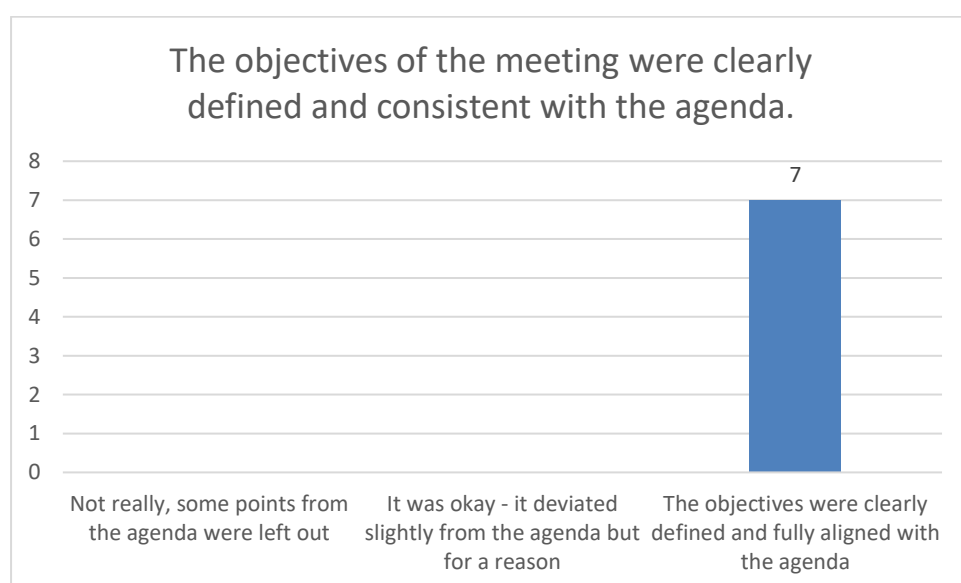
The survey results suggest that the First Stakeholder Forum was successful. Participants were satisfied with the clarity of the objectives, the adequacy of the time allocation, the inclusivity of the discussions and the usefulness of the topics presented. The results also confirm strong stakeholder engagement and appreciation of the Forum’s relevance. The only area identified for improvement is the need to maintain regular and timely communication in order to strengthen the ongoing involvement of stakeholders in the OriON Joint Action.



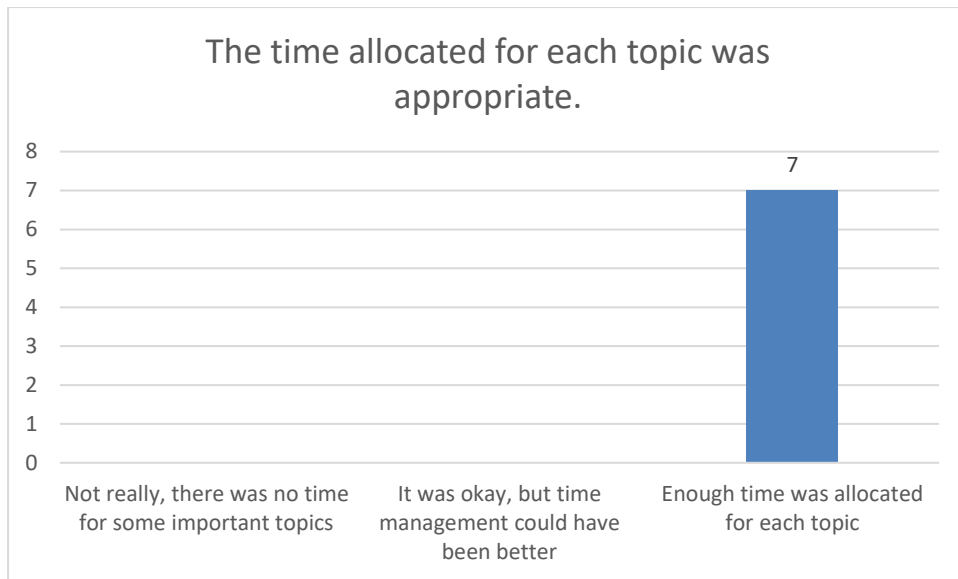
7.2.4. OriON JA Second Steering Committee meeting



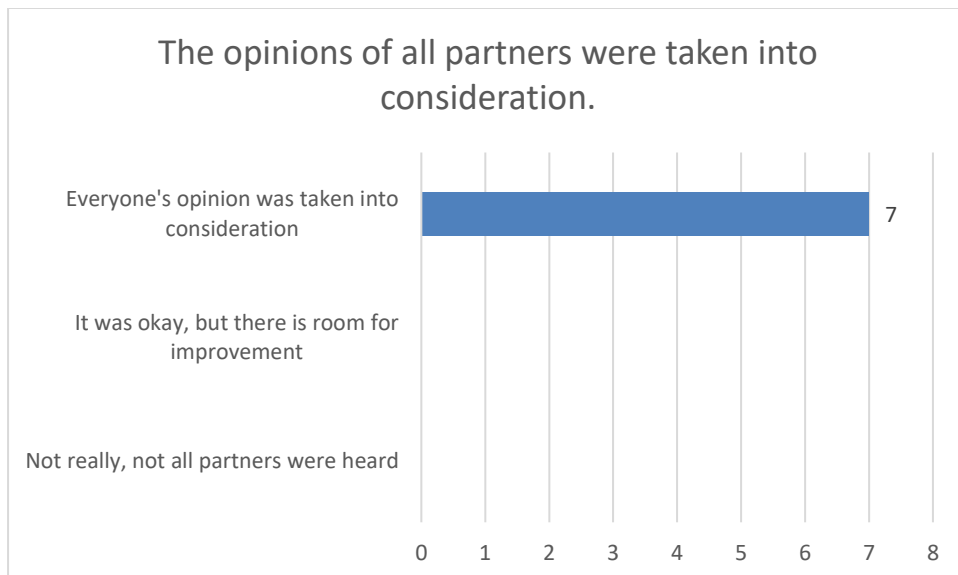
In terms of their involvement in the OriON Joint Action, the majority of participants were Work Package Leaders (WPLs) or WPL team members (6), while one person identified as Other Competent Authority or Affiliated Entity team member.



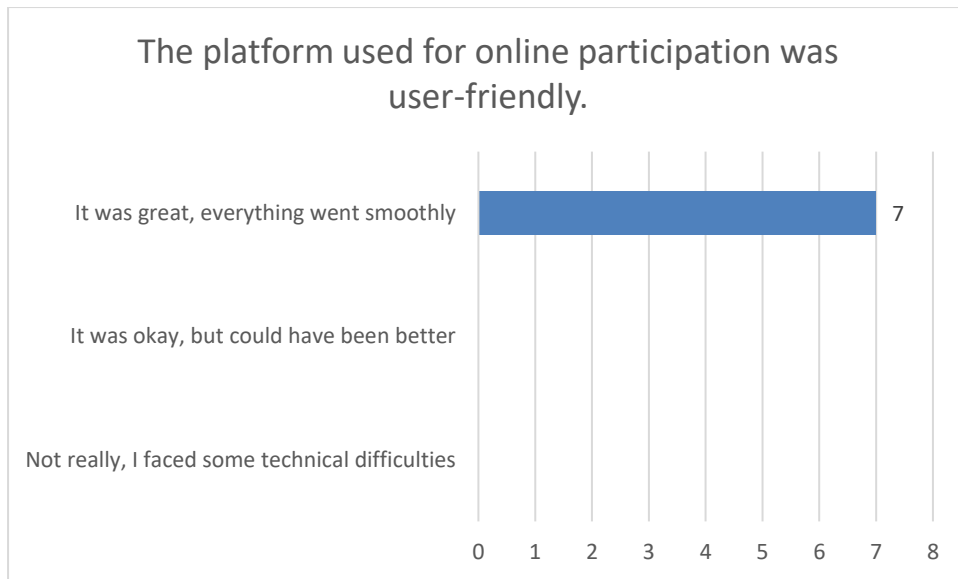
All participants confirmed that the meeting's objectives were clearly defined and aligned with the agenda.



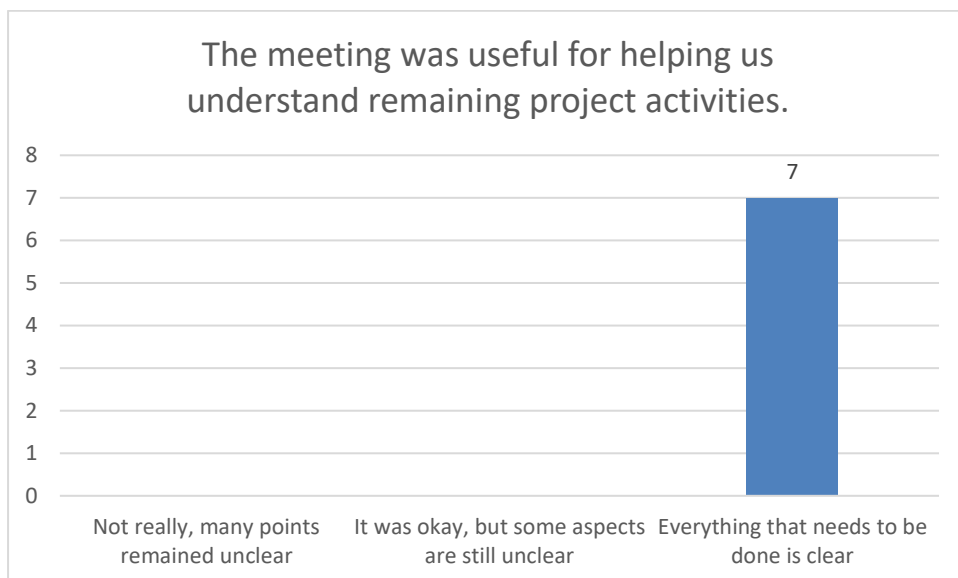
All respondents stated that the time allocated to each topic was appropriate.



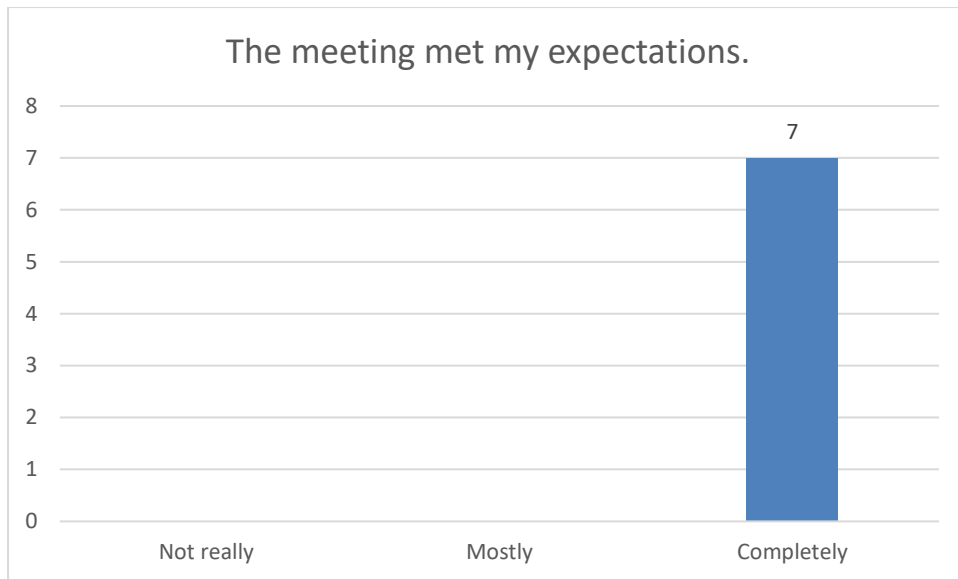
All participants agreed that the opinions of all partners had been taken into account during the meeting.



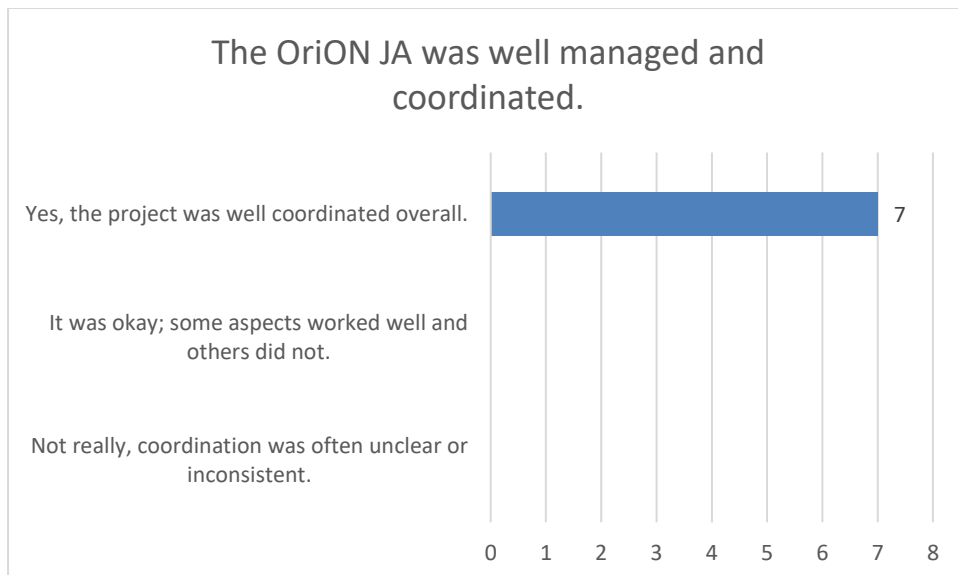
All respondents reported that the online participation platform was user-friendly and that everything went smoothly.



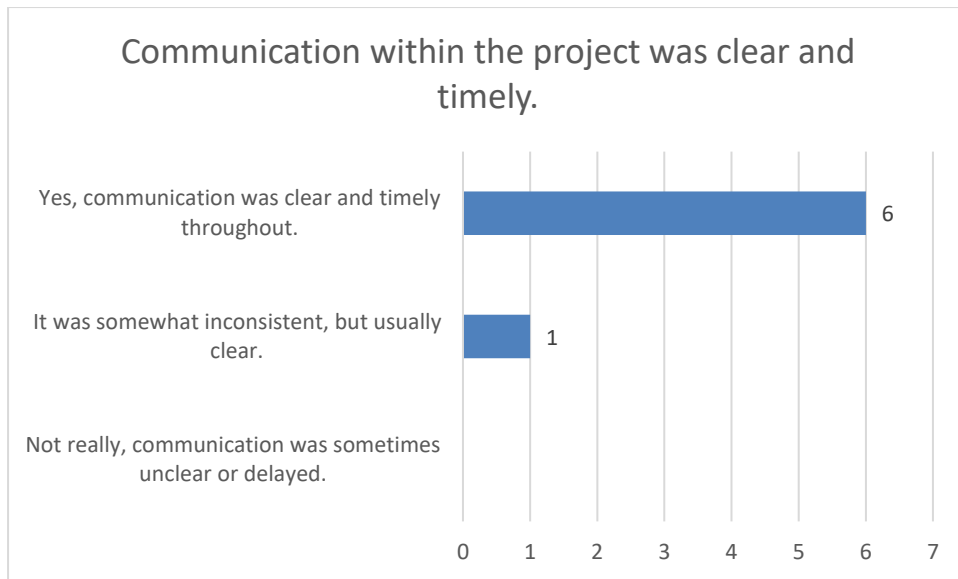
All participants agreed that the meeting had helped them to understand the remaining project activities.



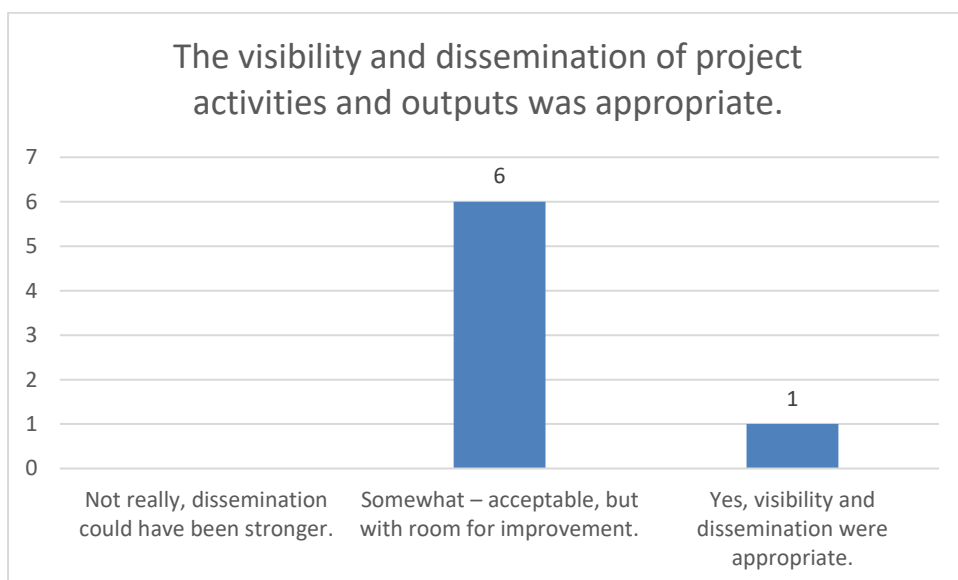
All respondents said that the meeting completely met their expectations.



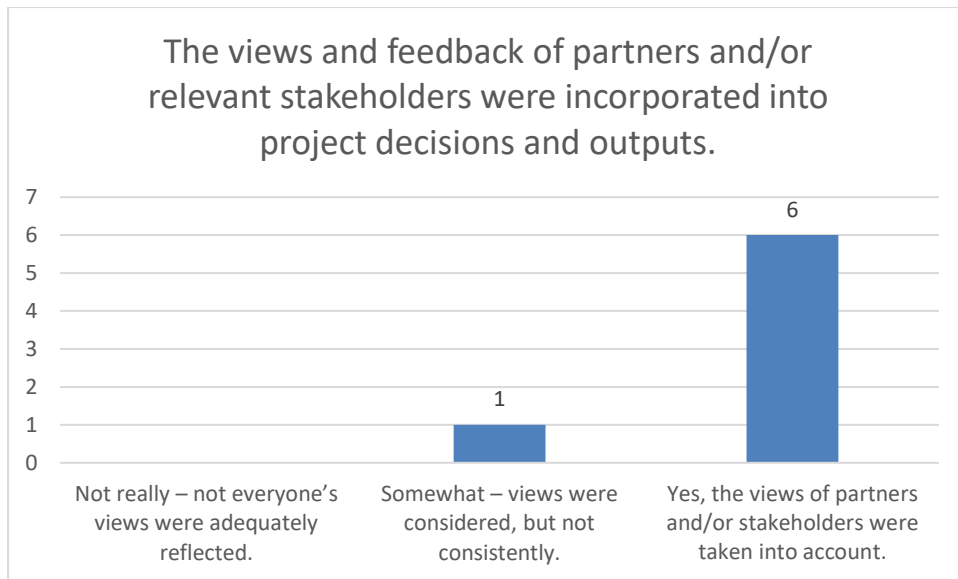
All participants agreed that the OriON Joint Action had been well managed and coordinated.



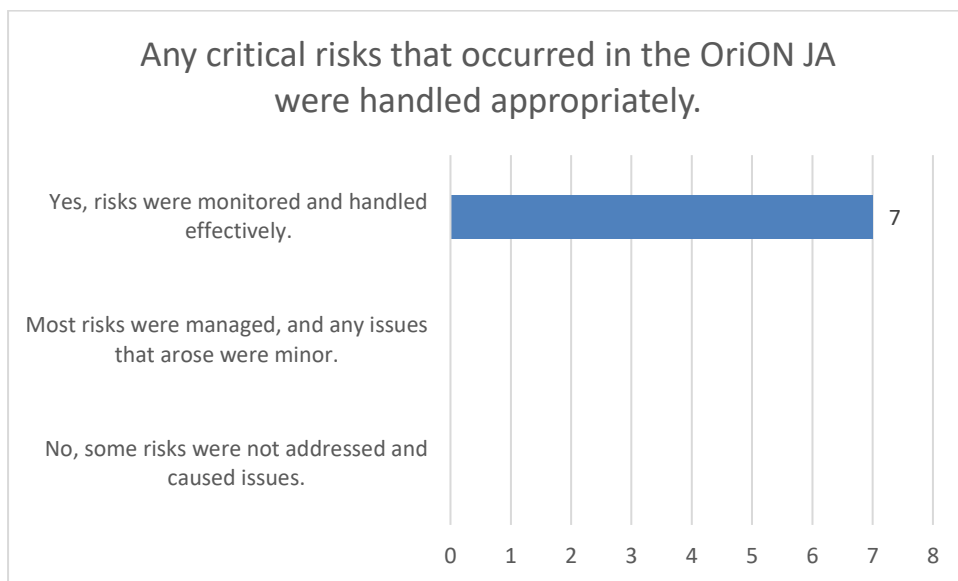
The large majority of respondents felt that communication within the project was clear and timely. One respondent indicated that, while adequate, communication could be improved.



Almost all participants agreed that the visibility and dissemination of project activities and outputs were appropriate. However, one participant suggested that dissemination could be further strengthened.

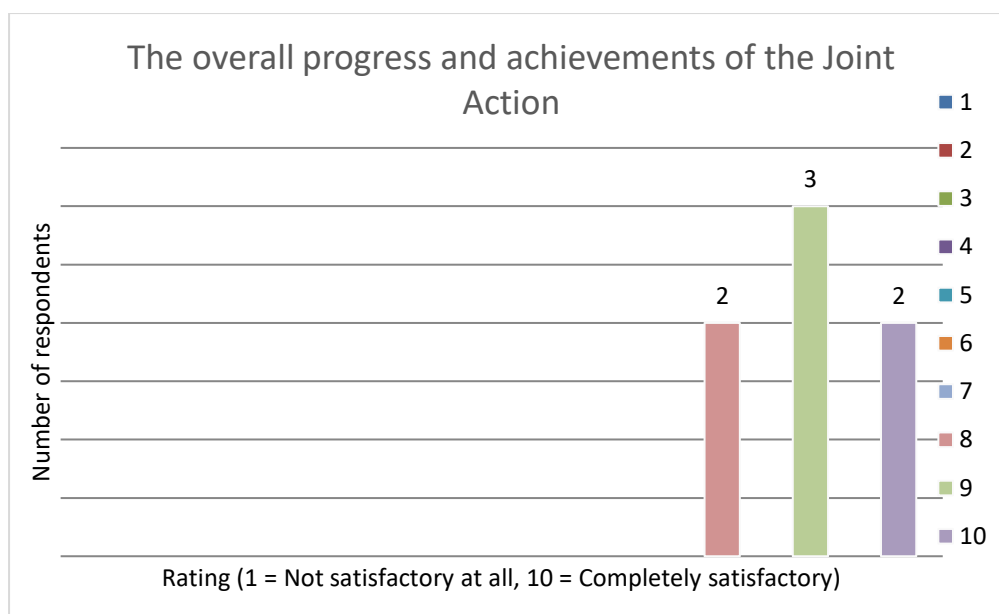


Most respondents stated that the views and feedback of partners and relevant stakeholders had been incorporated into project decisions and outputs. Only one respondent felt that this only occurred to some extent.



All participants confirmed that critical risks within the OriON Joint Action had been handled appropriately.





Overall, participants rated the progress and achievements of the Joint Action positively, with most indicating high levels of satisfaction.

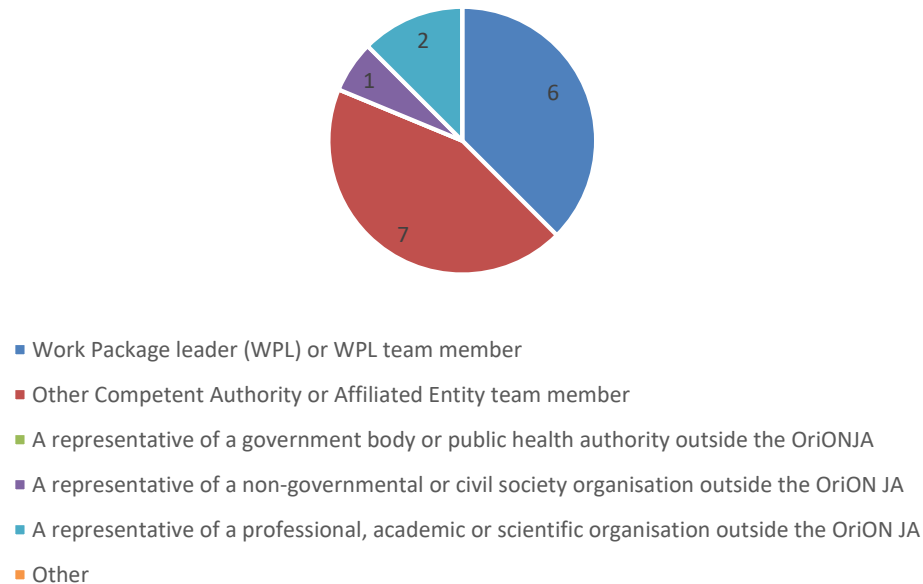
Conclusion

Participants in the OriON Joint Action were highly satisfied with the meeting and the overall management of the project. The meeting objectives were clear, the time allocation and agenda were appropriate, and the online platform functioned smoothly. Participants felt that their opinions were valued, that they had a good understanding of project activities, and that their expectations had been fully met.

The project was seen to be well-planned, with good communication and information was shared at the right time. Partner and stakeholder feedback was mostly incorporated into decisions, and critical risks were managed appropriately. Overall, the survey results demonstrate strong engagement, effective coordination and positive progress.

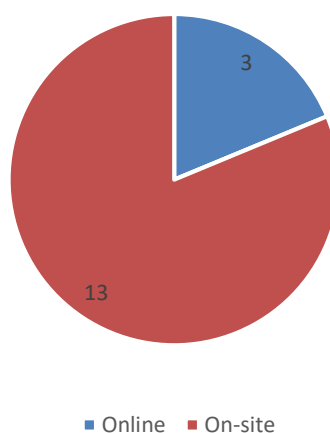
7.2.5. OriON JA Second Stakeholder Forum

Please select the option that best describes your role and organisational affiliation.



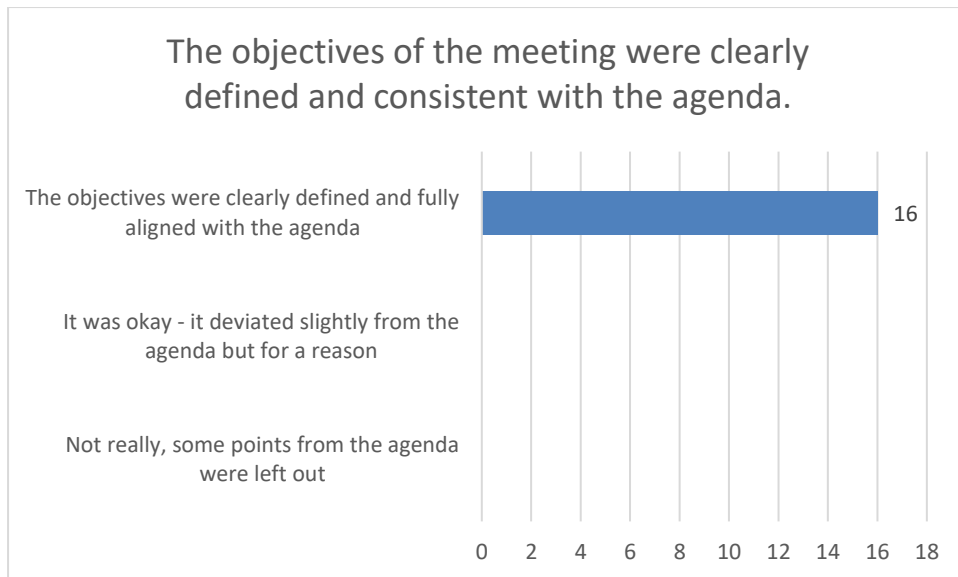
In terms of their involvement in OriON, the largest group of participants were Other Competent Authorities or Affiliated Entity team members (7), followed by WPLs or WPL team members (6). The remaining participants were representatives of professional, academic or scientific organisation that were not part of the OriON JA (2) and one representative of non-governmental or civil society organisation outside of OriON JA (1).

Did you attend the meeting on-site or online?

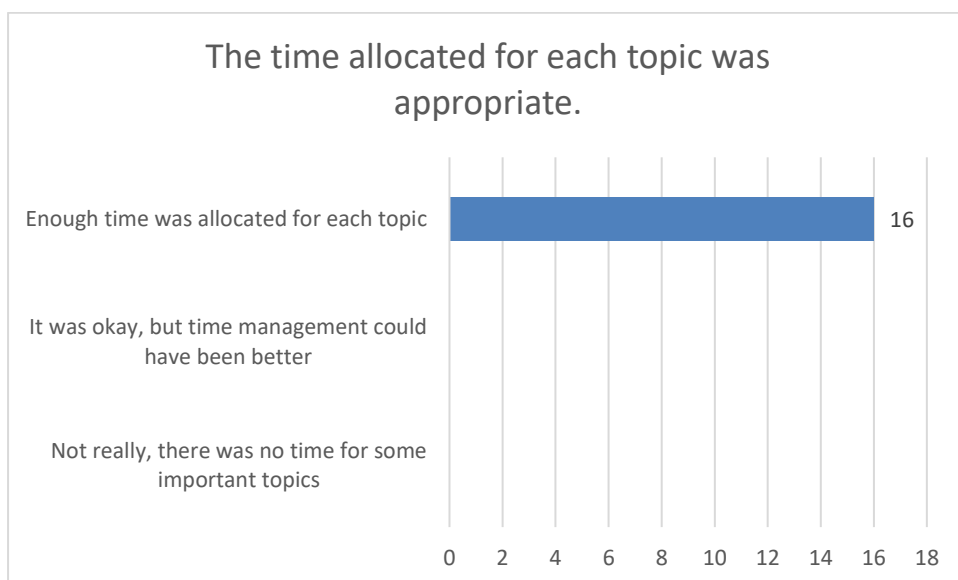


Majority of participants attended the meeting on-site (13) and only three (3) attended online.

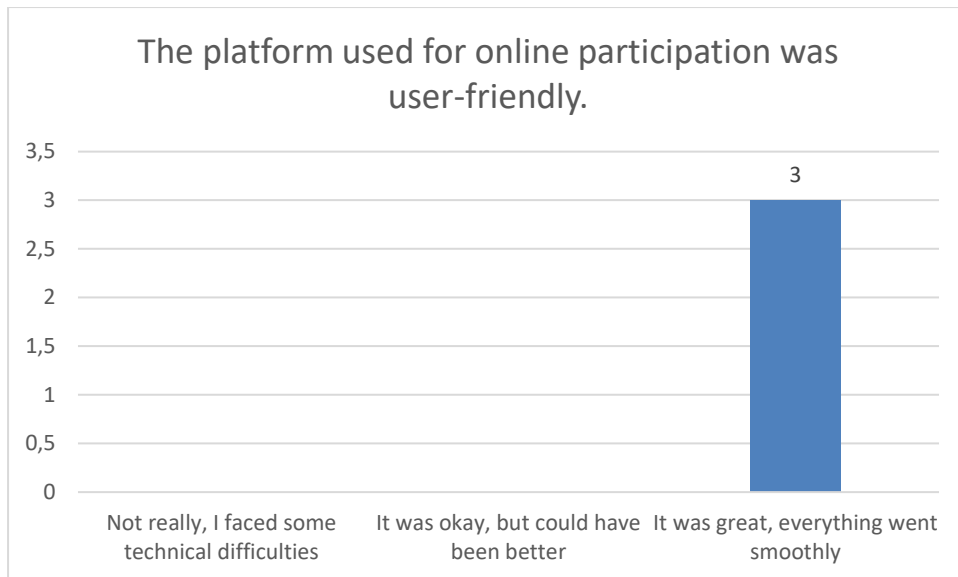




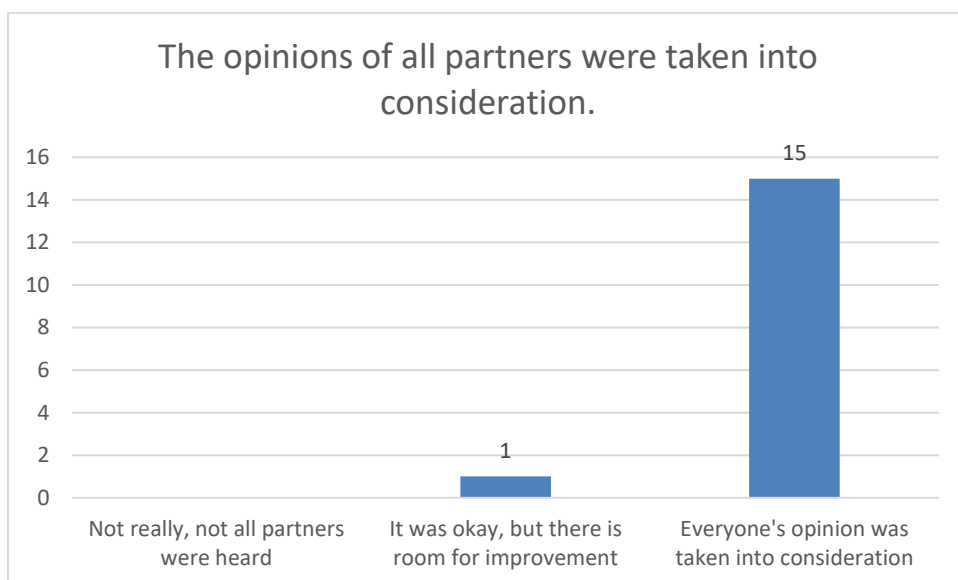
All 16 participants stated that the objectives of the meeting were clearly defined and fully consistent with the agenda.



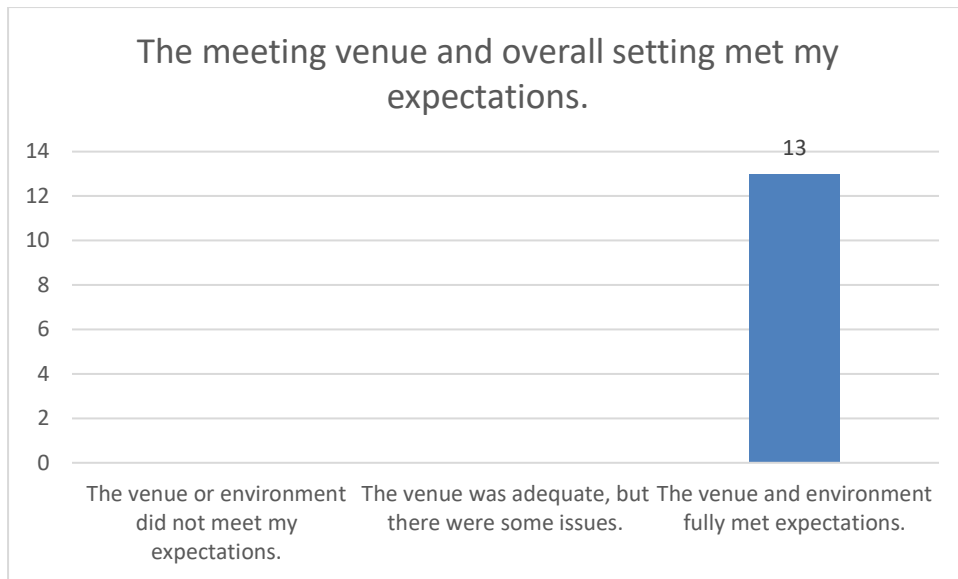
All 16 respondents were fully satisfied with the amount of time allocated to each topic presented during the meeting.



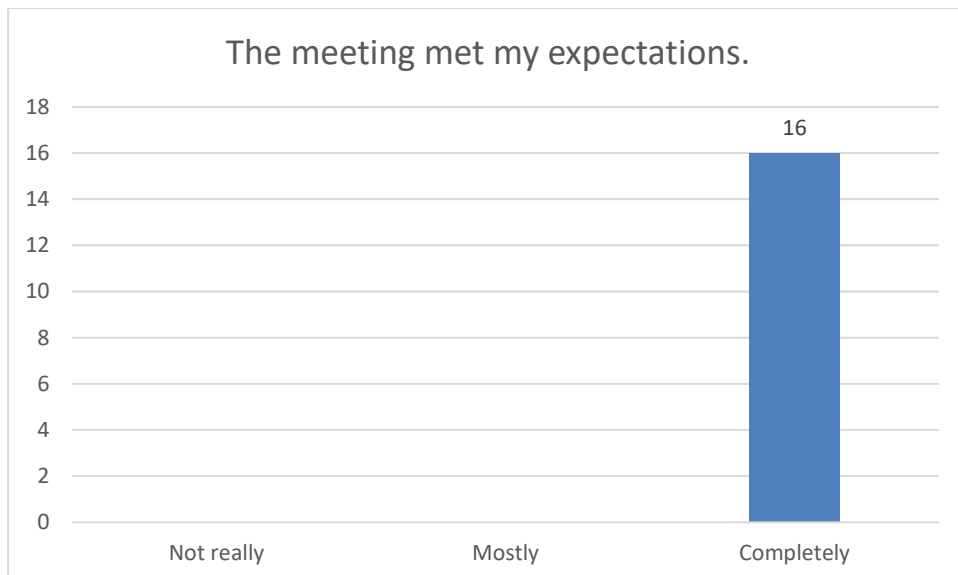
All three online participants (3) agreed that the platform for online participation was great and that everything ran smooth.



The majority of participants (15) agreed that all partners' opinions were taken into consideration. One participant felt there was still room for improvement.

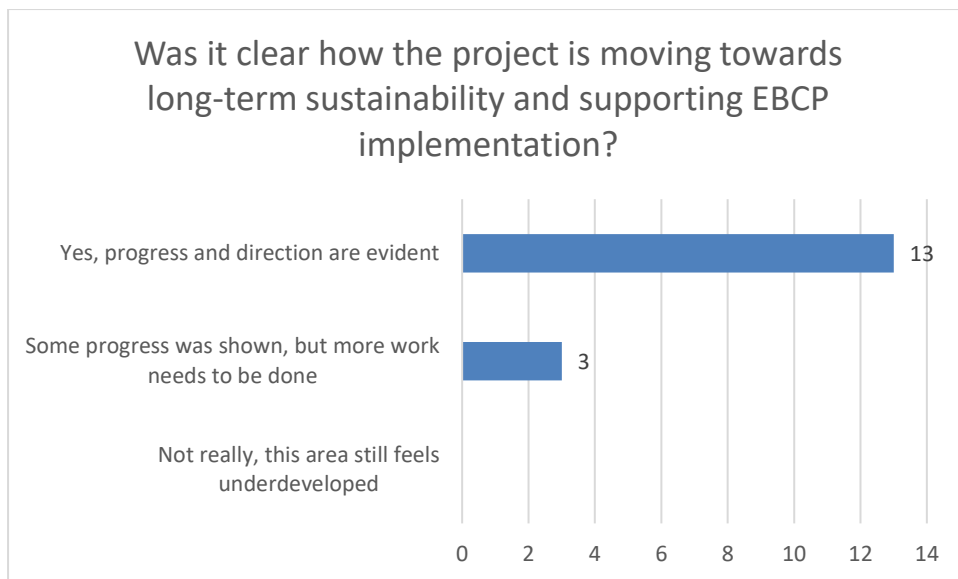


Regarding the meeting venue, all participants stated that it met their expectations completely.

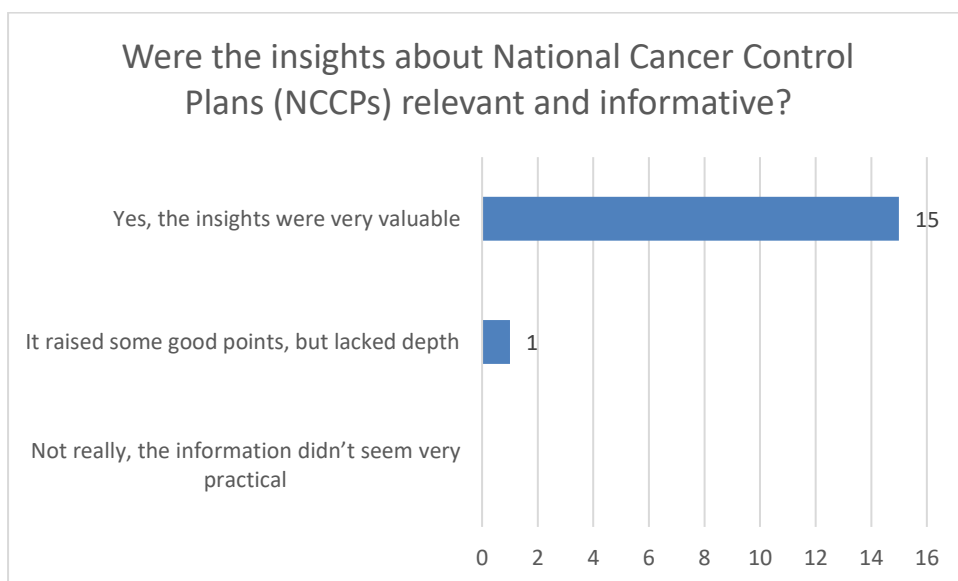


All 16 participants agreed that the meeting met their expectations completely.

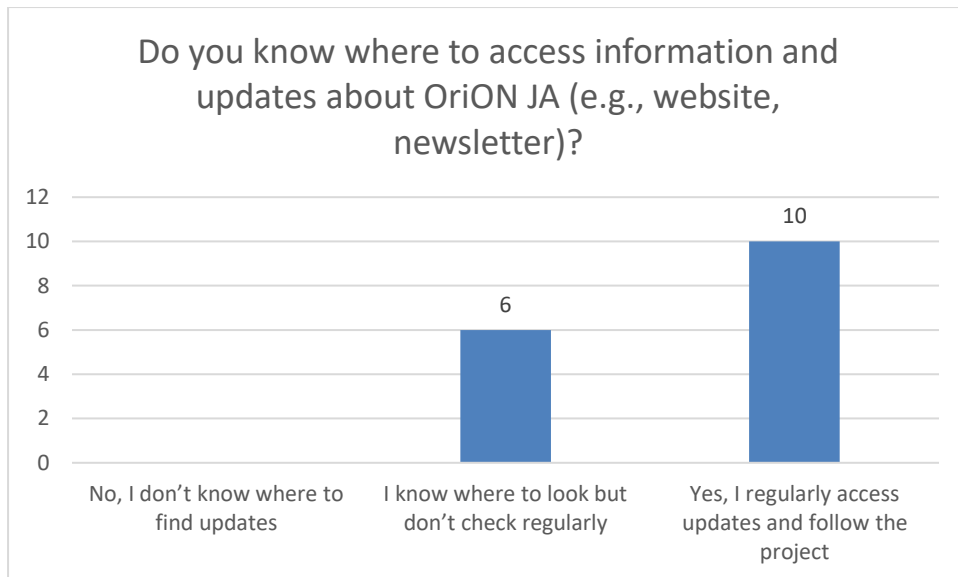




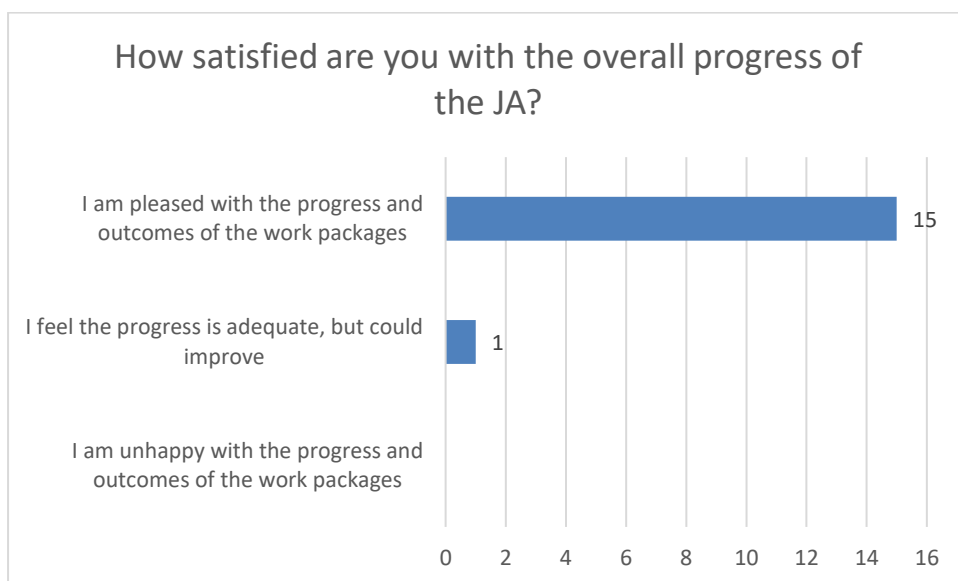
13 participants said it was obvious how the project was moving towards long-term sustainability and supporting the implementation of EBCP. However, three participants indicated that, although progress is visible, further work would be beneficial.



Large majority of participants (15) found the insights about National Cancer Control Plans (NCCPs) relevant and informative. One (1) participant felt that they could have been explored further.

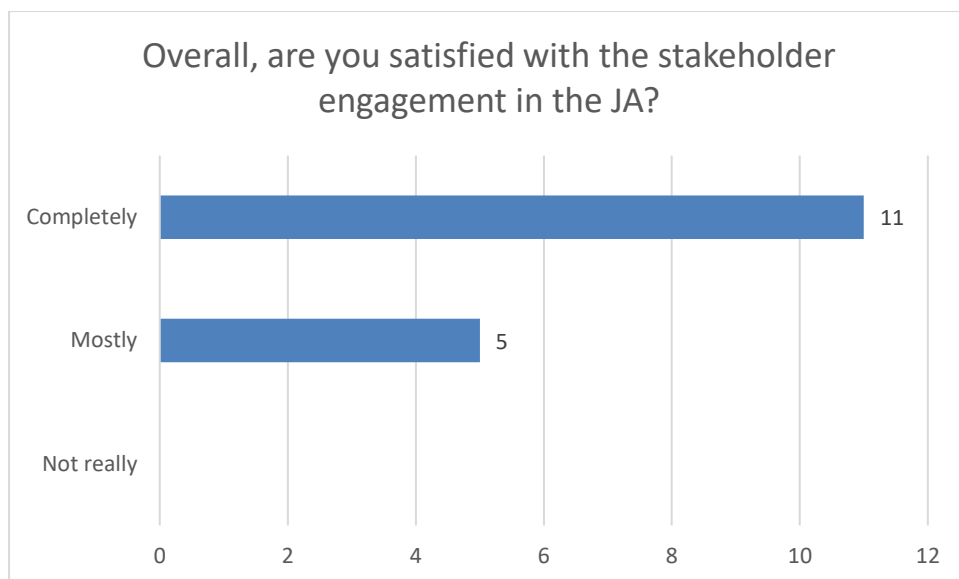


Ten participants (10) reported that they knew where to find information and kept themselves regularly updated on the JA. Six participants (6) knew where to find information, but did not keep themselves regularly updated.



The majority of respondents (15) expressed complete satisfaction with the current progress of the JA. One respondent (1) indicated that, while progress was adequate, it could be improved.





Overall, satisfaction with stakeholder engagement in the JA was high. 11 participants were completely satisfied and five (5) were mostly satisfied.

Qualitative analysis

In the final section of the survey, participants provided additional comments. The remarks included the following:

“Very good organisation.”

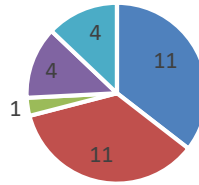
“ Project was an excellent opportunity for networking, exchanging views and assessing the current situation.”

Conclusion

The survey results suggest that the Second Stakeholder Forum was a success. Participants expressed high levels of satisfaction with the clarity of the objectives and time allocation, as well as with the informative nature of the meeting. The results confirm strong satisfaction with NCCP insights, as well as long-term support and sustainability in relation to EBCP implementation. While some participants noted room for improvement in terms of progress, sustainability, access to project information and stakeholder engagement, overall, the feedback emphasises the high standard of work being done in the Joint Action and the project's success.

7.2.6. OriON JA Final Conference

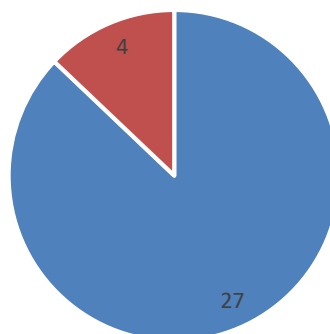
Please select the option that best describes your role and organisational affiliation.



- Work Package leader (WPL) or WPL team member
- Other Competent Authority or Affiliated Entity team member
- A representative of a government body or public health authority outside the OriON JA
- A representative of a non-governmental or civil society organisation outside the OriON JA
- A representative of a professional, academic or scientific organisation outside the OriON JA
- Other

In terms of their involvement in OriON, the largest groups of participants were Other Competent Authority or Affiliated Entity team (11) and WPLs or WPL team members (11). The remaining participants were representatives of professional, academic, or scientific organisations outside the OriON JA (4); Representatives of non-governmental or civil society organisation outside the OriON JA (4) and a government body or public health authority representative outside the OriON JA (1).

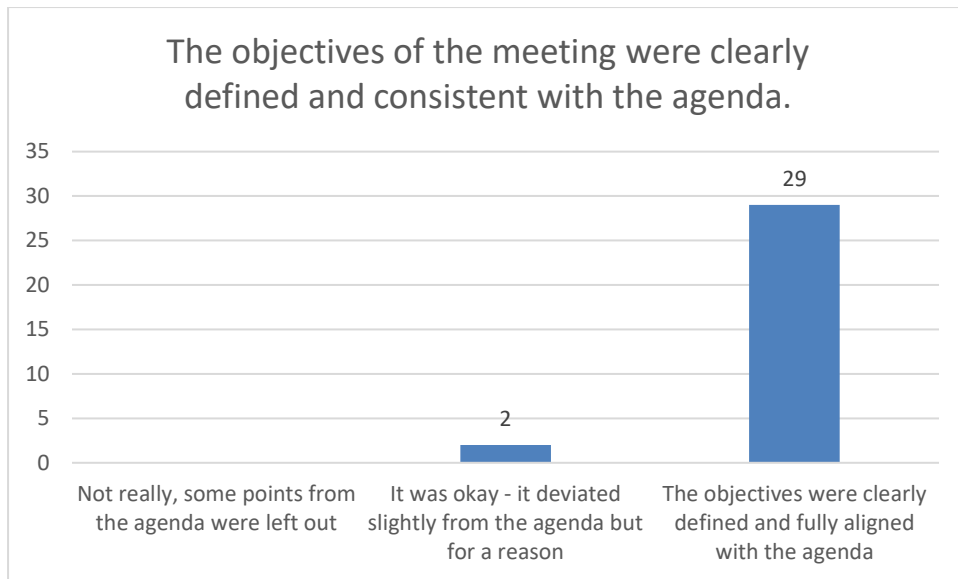
Did you attend the meeting on-site or online?



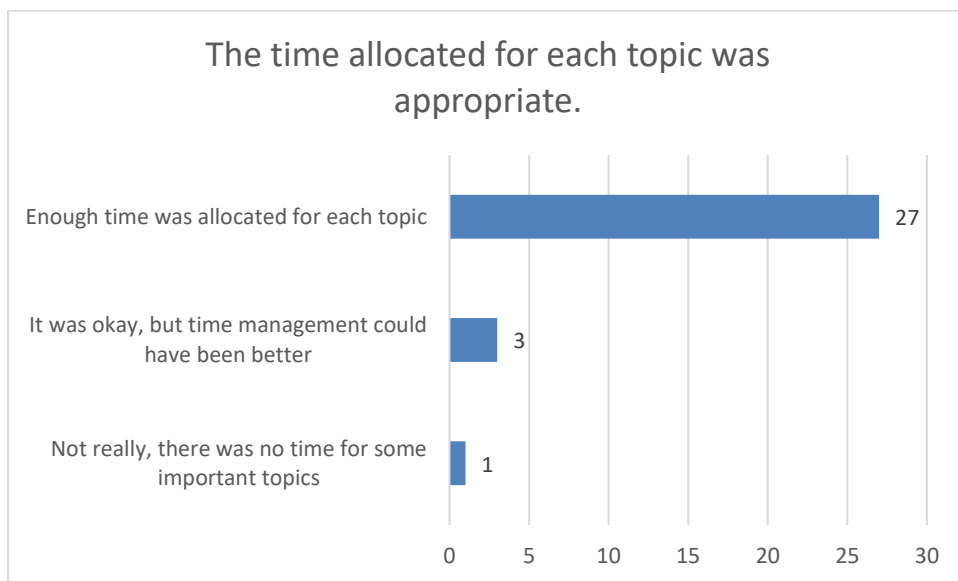
- On-site
- Online

Almost all participants (27) attended the meeting online, with only four (4) attending in person.



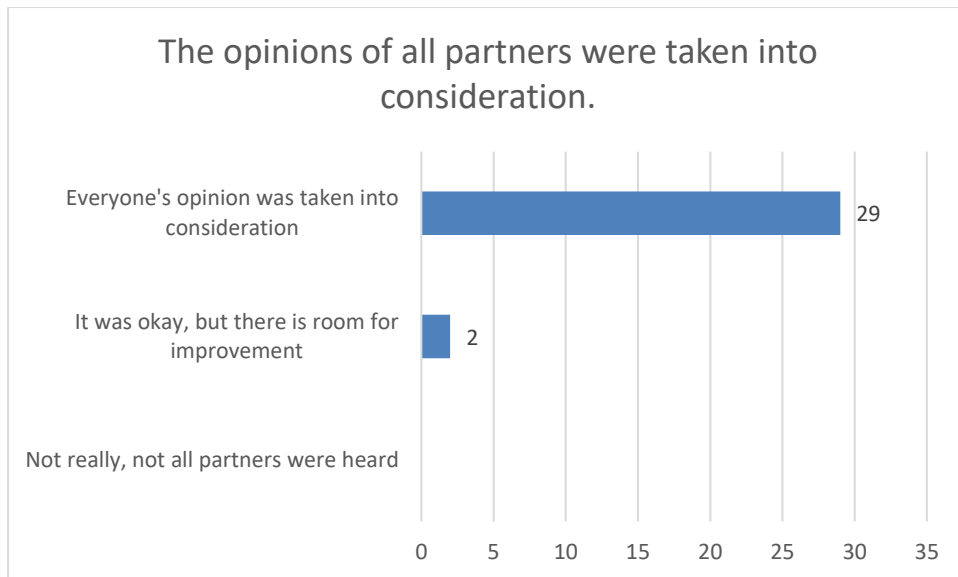


The vast majority of participants (29) said that the objectives of the Stakeholder Forum were clearly defined and fully aligned with the agenda. Only two respondents (2) stated that the objectives slightly deviated from the agenda.

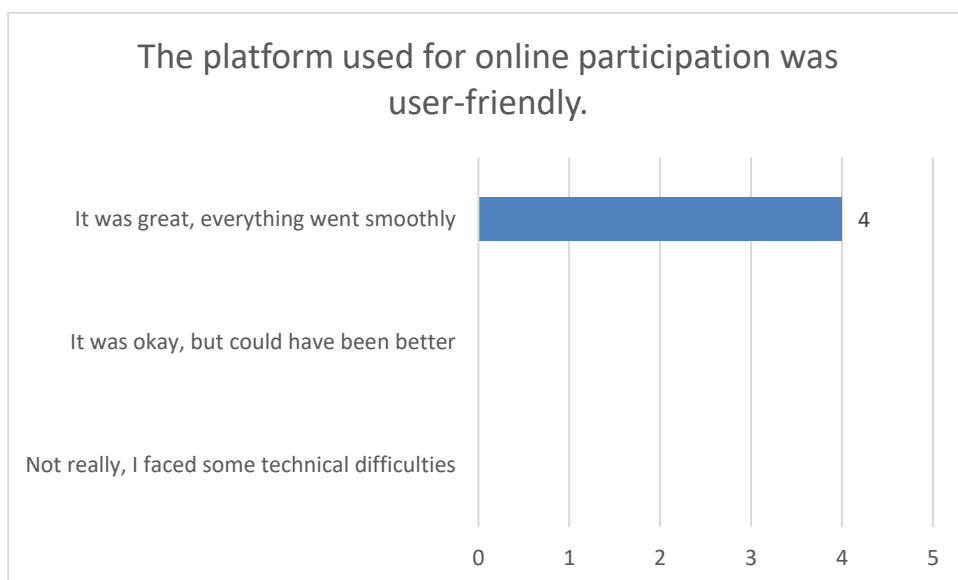


27 respondents were fully satisfied with the time allocated to each topic, while three (3) indicated that this could be improved. Only one person (1) argued that there was no time for some important topics.



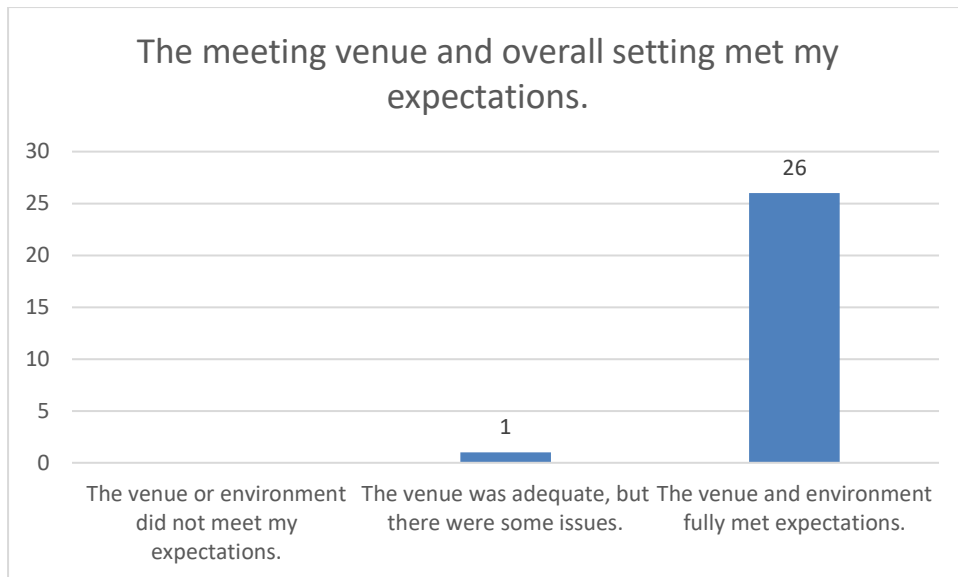


29 participants agreed that the opinions of all partners were taken into consideration during the meeting, while only two (2) felt there was still room for improvement.

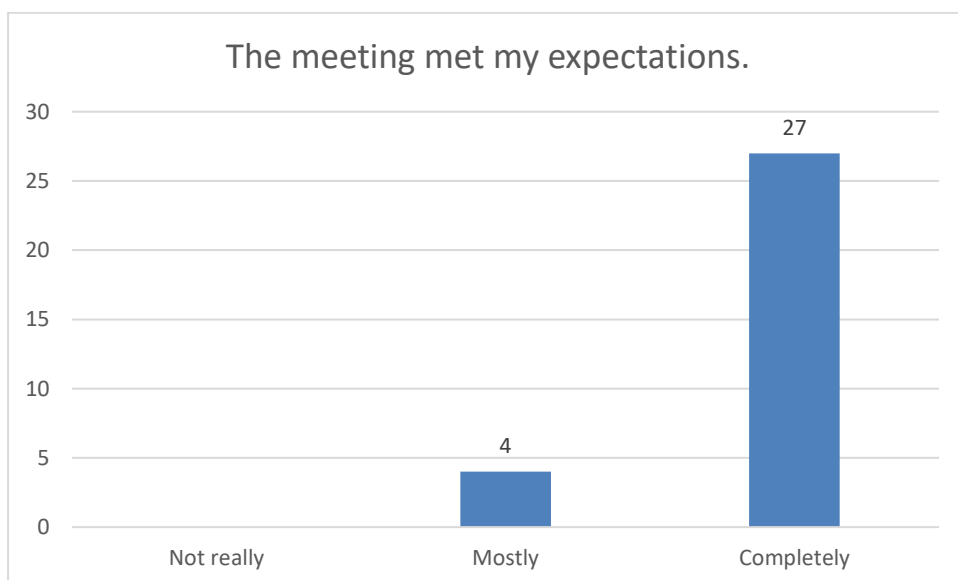


All four online participants (4) agreed that the platform for online participation was great and that everything ran smooth.



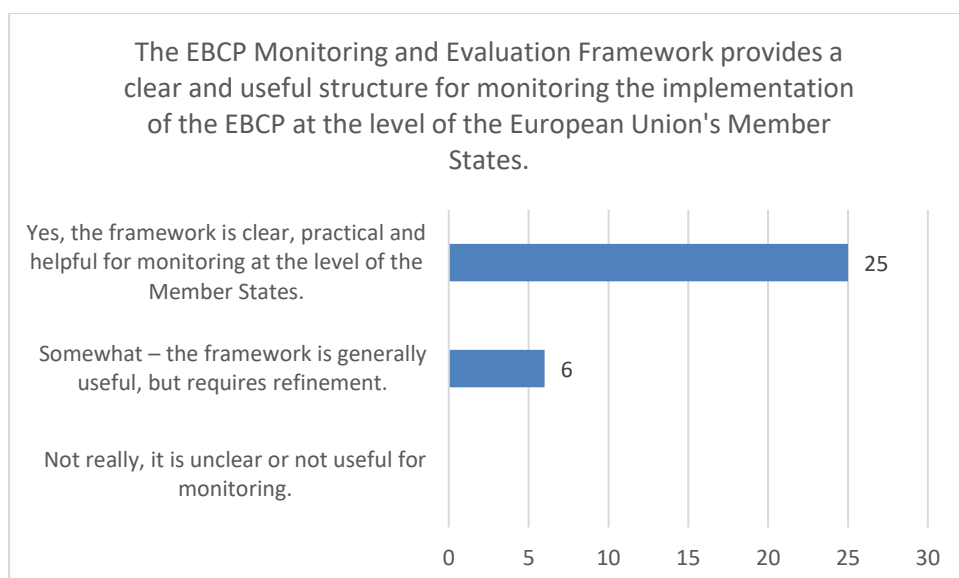


Regarding the meeting venue, almost all participants (26) stated that it met their expectations completely. Only one (1) argued that there were some issues with the venue.

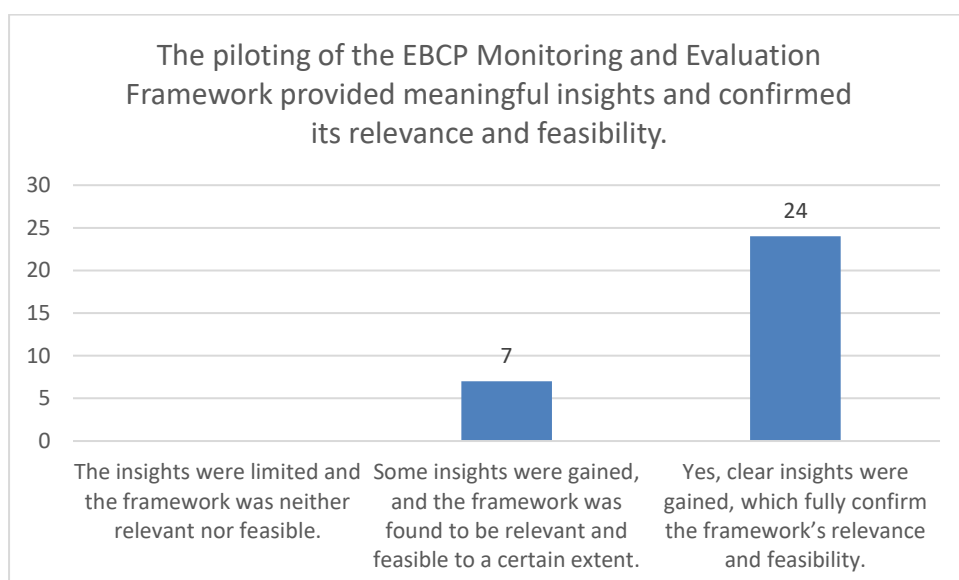


In terms of meeting expectations, 27 participants said that the forum met their expectations completely, while four (4) said it mostly met their expectations.

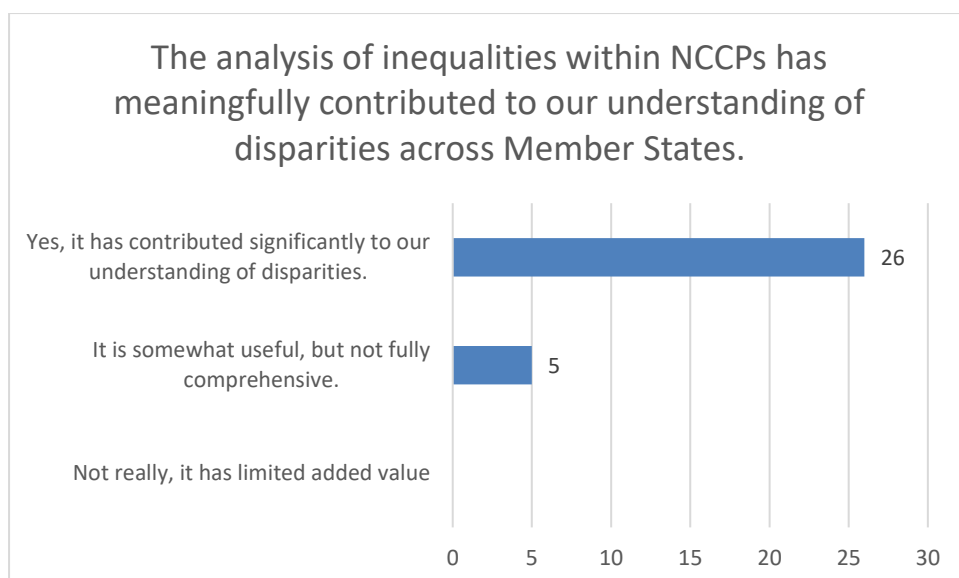




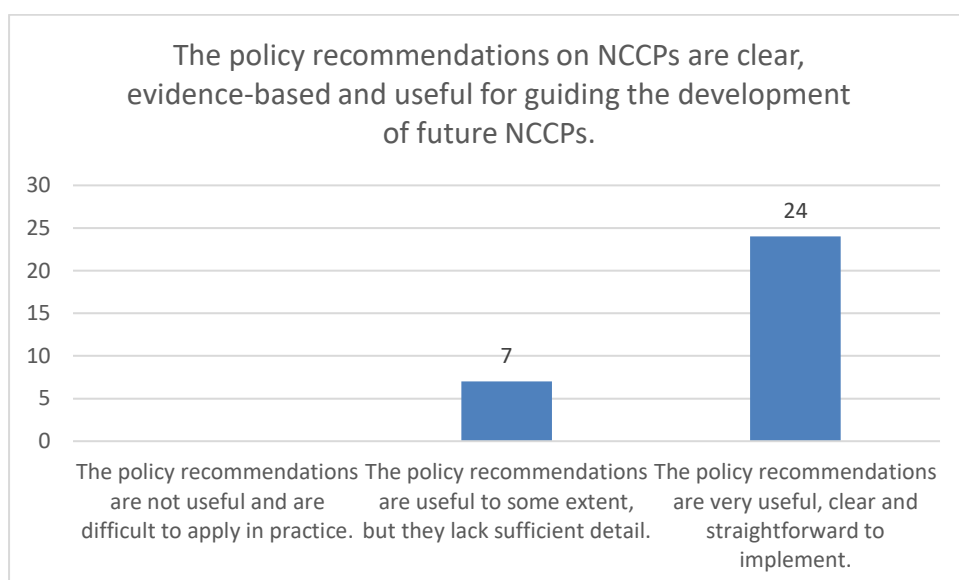
25 participants reported that the EBCP Monitoring and Evaluation Framework was useful for monitoring the implementation of the Europe's Beating Cancer Plan (EBCP). Six (6) participants indicated that, while the framework is useful, further work would be beneficial.



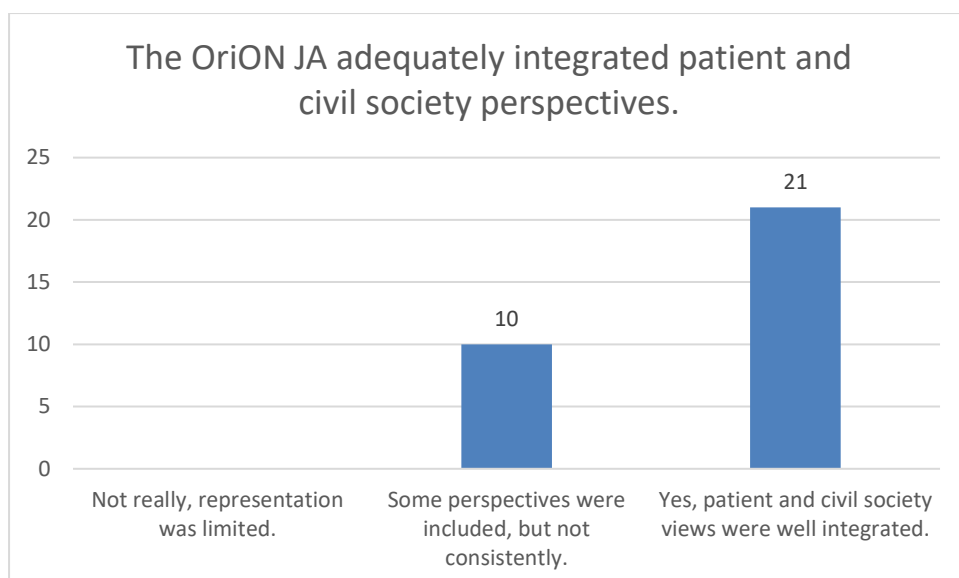
Most participants (24) stated that piloting the EBCP Monitoring and Evaluation Framework provided clear and meaningful insights, fully confirming its relevance and feasibility. The remaining seven respondents (7) indicated that they had gained some insights and that the framework was relevant and feasible to a certain extent.



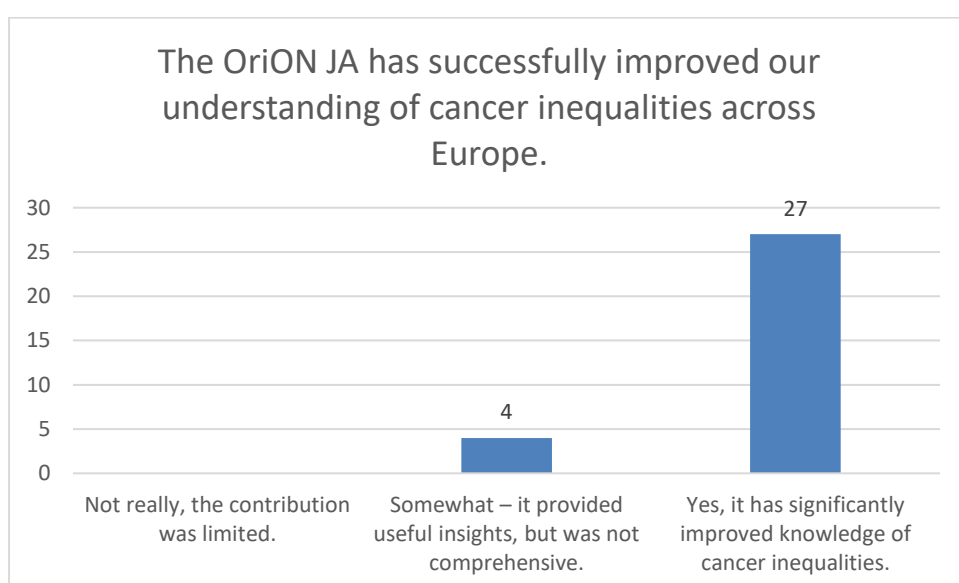
The majority of participants (26) found the insights about NCCPs relevant and informative, while five (5) participants felt that the insights could have been explored further.



24 participants found the policy recommendations on NCCPs very useful. However, seven participants (7) indicated that they are useful only to a certain extent, as they lack sufficient detail.



21 participants argued that the perspectives of patients and civil society were adequately integrated into the JA. However, 10 participants argued that their perspectives were not included as consistently as they could have been.



The large majority of participants (27) were satisfied with how the OriON Joint Action (JA) improved our knowledge of cancer inequalities. At the same time, four participants (4) felt that the JA could have covered the subject more comprehensively.



Qualitative analysis:

In the final section of the survey, participants were asked to provide specific feedback on the forum and their expectations for the future. The remarks included:

General praise:

“The online meeting was also of high quality! Very pleasant!”; “Great results!”; „Congratulations“ and „Thank you!“

Suggestions:

„Make the evaluation framework available for further use on MS“ and „The ECIR platform would be perfect for the scope.“

Conclusion

The OriON JA Final Conference was a great success. The vast majority of respondents were satisfied with the organisation of the meeting, its agenda, and the environment in which it took place. While participants were largely satisfied with the EBCP Monitoring and Evaluation Framework and the NCCP-related outputs, feedback highlighted the need for more detailed policy recommendations and more consistent integration of patient and civil society perspectives. Moreover, some participants expressed interest in the practical use of project tools, particularly by making the evaluation framework available to Member States and considering the ECIR platform for the future.



8. WORKSHOP

8.1. OriON Joint Action Workshop for Work Package Leaders

The workshop, which was facilitated by WP3 leader Mario Šekerija, took place on 25 October 2024. It provided an opportunity for leaders to share feedback, assess strengths and weaknesses, and develop strategies for the future.

Reflecting on the achievements of the project, the leaders noted the high participation rates in the surveys and the success of the equity monitoring tool. Funding constraints and the absence of countries such as Germany and France were acknowledged as challenges, and leaders suggested strengthening the OBS's activities to compensate. Discussions also focused on improving communication between work packages in order to share knowledge more effectively.

During the workshop, a collaborative exercise identified OriON's small, focused structure as a strength, while budget constraints and limited personal commitment were seen as weaknesses.

In terms of outputs, WP leaders discussed minor adjustments to the objectives. They stressed the strength of data collection and plans to increase public engagement through social media and regular online updates. Leaders also underscored the importance of multi-stakeholder input and a rigorous methodology for monitoring inequalities in cancer care.

Risk management was also a key area of focus. The discussion revolved around the risks such as budget constraints, data quality and public engagement. WP leaders proposed mitigation strategies, including proactive social media efforts, improved survey communication, and increased expert consultation.

The workshop ended on a positive note. Participants praised OriON's progress and underlined OriON's commitment to collaborative solutions to reduce inequalities in cancer care across Europe.

9. CRITICAL RISKS

Table 4 – Follow-up of critical risks throughout the OriON Joint Action (including materials and comments available on Sygma Portal)

Work Package Number	Risk Number	Description of risk	Likelihood	Impact	Proposed Mitigation Measures	Risk mitigation applied/risk materialised	Comments
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WP1	1	Partners will fulfil their planned obligations with significant delay or will not deliver planned outputs, changes to consortium	Low	High	A month prior to the delivery of the milestone /deliverable the PMT will be in touch with the WP leader about the status, helping to find a solution if a delay is expected. Deliverables will be tracked by each WP leader and by the PMT, who will discuss the status of all planned deliverables in the reporting period at SC meetings. Real-time consortium changes will be monitored for possible amendments, tasks will then be re-shifted between partners.	Yes/No	There were no significant delays in the completion of the milestones and deliverables. All the delays were communicated well in advance with the Coordination Team.
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WP1	2	Partners will under or overspend and will not adhere to planned budget	Medium	Medium	Bilateral communication will be held between the PMT and individual partners regarding expenditure, partner specific feedback will be given on budgets following every 6-month report. Regular 6 monthly reports will be gathered by the PMT to monitor financial expenditure and propose redistribution of budgets if necessary.	Yes/Yes	Recognizing the challenges beneficiaries faced in adhering to AG financial rules - which resulted in some partners not reporting their costs in the interim internal financial reports - we organized three extensive financial workshops and more than 25 bilateral online financial webinars for financial officers. These sessions focused on financial rules, reporting procedures, and the preparation of supporting documentation and resulted in the majority of consortium members to prepare and submit interim as well as Periodic report.
WP1	3	Lack of physical meetings due to changed work conditions post COVID and new EC budget rules	Medium	Medium	Since the introduction of the unit costs rule and the preference of many researchers to attend meetings online, preference will be given to online meetings, especially for smaller working group meetings within WPs	Yes/Yes	We had mainly on-line meetings due to low budget.



WP2	4	The Dissemination Team will not be informed by JA partners about the content for the website update (website page and newsletter) by time	Medium	Medium	The Dissemination Team will be in ongoing contact with JA Coordinator and WPLs. Standardisation of procedures and video calls to proactively follow WP developments.	Yes/No	Regular contact took place between the WP2 leader and the other leaders, through emails and online meetings.
WP2	5	Users on website not interacting with content, navigating sub- pages, not enough traffic to website	Medium	Medium	Periodically reviewed statistics on the use of the website and social channels to monitor visitor flow and increase interactivity. Furthermore, WP 1 and WP 2 will try to maximise quality of published docs. The JA visibility will be fostered by using all partner organizations' channels (e.g. local media, national networks).	Yes/No	The number of visits to the project website is lower than expected. This risk could be mitigated by uploading more content to the website, including information about project milestones. The team could leverage the popularity of their LinkedIn page for dissemination and explore using the website's forum to increase traffic.
WP3	6	Risk of producing deliverables that are not complete or producing deliverables that are behind the schedule	Low	High	Preparation of a clear Evaluation strategy with task mapping. In order to clearly define the tasks and responsibilities the organization of meetings and regular communication with partners within the WP. Additionally, regular communication and clear timetables.	Yes/No	The evaluation strategy outlines clear deadlines, methods of collecting data and follow-up communication which has helped to keep track of progress.



WP3	7	Lower data quality for evaluation due to the on-line meetings	Low	Medium	Using appropriate methods to ensure the highest data quality from online type of meetings. Regular reminders. Concise and clear Evaluation strategy	Yes/No	Online meetings are deemed effective despite limitations. The risk did not materialise.
WP3	8	Lack of institutional support for the activities envisaged within the WP	Low	High	Detailing the contractual obligations and resources needed for successful work on the WP. Planning the budgets accordingly. Clear contractual obligations.	Yes/No	The risk of insufficient institutional support hasn't materialised, the included institutions were cooperative.
WP4	9	EC call participation and data on EBCP implementation is partial and dispersed	Medium	Medium	Close contact with EC project adviser, EU MS government authorities, EC national contact points and other European cancer networks to collect information. Cross checking with CORDIS website.	No/No	The release of the Cancer Projects Tool by the Knowledge Centre on Cancer has resulted in project information being centralised, making these measures unnecessary.
WP4	10	Deeply differing opinions of important technical and structural choices for the implementation framework	Low	Medium	Accept alternative evaluation models; Emphasize the added-value of co-design in monitoring EBCP implementation. Promote shared understanding of needs and expectations of EU MS	No/No	The Delphi exercise did not show high levels of disagreement between participants from different EU MS with regard to the selection of the indicators to be included in the monitoring and evaluation framework, making these measures unnecessary.



WP4	11	Users are sceptical on EU scale of monitoring and relevance	Medium	Medium	Outreach and stakeholder engagement, provide examples of actual successes; show value of implementation framework in the pilot sites	No/No	The team reached out to as many different stakeholders as possible to ensure that everyone's input was taken into account.
WP4	12	The proposed sustainability options for uptake of EBCP outputs are considered unfeasible	Medium	Medium	Co-design with end users and foresight exercise to develop plausible scenarios for action	No/No	Collaboration with Work Package 5 and the Joint Research Centre is planned to ensure sustainability of the monitoring framework.
WP4	13	Incomplete carrying out of the pilot study in the three Member States	Medium	High	Securing adequate time and interaction for the pilot study	No/No	The risk did not materialise, as measures were taken to ensure the timely completion of the pilot studies, such as the timely organisation of meetings with the pilot countries.
WP5	14	Lower number of returned and completed surveys on the situation of NCCPs in EU than expected	Medium	High	Intense communication with the network of national corresponding experts, use of direct and bilateral contacts	Yes/No	The initially low survey response rate was attributed to survey fatigue among experts due to multiple concurrent questionnaires; however, after reminders and other forms of contacting the response rate was excellent.
WP5	15	Delays in the activities of other connected grants	Low	High	Consistent and comprehensive communication with all the key Associated Partners (OBS; OECD; IARC, Cancer Inequalities Registry), regular meetings to	Yes/No	The risk of delays in connected grants hasn't materialised.



					inform one another of progress		
WP5	16	Lack of agreement on the target values for indicators	Low	Medium	Consistent preparations and consensus-oriented discussions with stakeholders	Yes/No	The risk of disagreement on indicator targets did not materialise. Although concerns were raised about missing data in the responses received, efforts were made to clarify this by contacting the relevant experts directly.

10. CONCLUSIONS AND RECOMMENDATIONS

The OriON JA was conceived as a strategic response to Flagship 9 of the EBCP, which calls for the establishment of a Cancer Inequalities Registry capable of identifying, monitoring, and ultimately reducing disparities in cancer prevention and care across the EU. Throughout the project, a structured, qualitative and policy-oriented analysis of national cancer control landscapes was conducted, with a particular focus on the implementation of the EBCP and the functioning of NCCPs within diverse national and regional contexts.

A consortium of institutions and expert organisations from Member States worked on the OriON JA. The initiative brought together policymakers, public health authorities, researchers, patient representatives and European stakeholders within a framework of five work packages. Within this structure, WP3 monitored the implementation of the project by tracking progress against planned milestones and deliverables, and collecting feedback on project processes, outputs, and outcomes.

The final evaluation of the OriON JA shows that the project was successfully implemented and met its primary objectives. Project outputs, including all milestones and deliverables were completed within the expected timeframe and critical risks were well managed. In most cases, risks did not materialise or were mitigated successfully.

Evaluation surveys consistently showed high levels of satisfaction with the organisation of the project, the clarity of its objectives, its coordination and its overall management. The project's key outputs, particularly the analysis of NCCPs, the policy recommendations on NCCPs and the development and piloting of the EBCP Monitoring and Evaluation Framework, were recognised as being relevant and useful in improving the understanding of cancer control policies and inequalities across Member States. However, the survey results also indicated areas for improvement, including increasing the reach of dissemination activities, providing more detailed policy recommendations and ensuring a more consistent integration of patient and civil society perspectives.

In terms of outcomes, OriON has produced valuable outputs that will continue to be important beyond the duration of the Joint Action. These include the EBCP Monitoring and Evaluation Framework, a comparative analysis of NCCPs and policy recommendations on NCCPs. These outputs can aid Member States and EU institutions to better understand the systemic enablers and barriers to cancer prevention and care, identify disparities in policy implementation and design more targeted policy interventions. Furthermore, as some stakeholders have noted, these outputs could be integrated into existing EU platforms, such as the ECIR.

In conclusion, OriON Joint Action has deepened our understanding of cancer inequalities across Europe and made a significant methodological contribution to the monitoring of European cancer policy. This well-executed Joint Action has advanced the implementation of EBCP and provided valuable insights for reducing inequalities in cancer prevention and care across the EU.



11. ANNEXES

11.1 Annex 1: OriON Joint Action Kick-Off Meeting Survey

OriON Kick-off meeting survey

Dear Colleagues,

Here is a short survey regarding the OriON kick-off meeting, held on Thursday, January 18th, 2024. The survey is anonymous and it should take less than five minutes of your time.

Your inputs are very valuable and mean a lot for the improvement of future meetings and processes as well as for the quality of the JA in general. **Therefore, we kindly ask you to complete the survey.**

Thank you!

WP3 Evaluation Team

There are 10 questions in this survey.

Meeting satisfaction survey

Did you attend the meeting on-site or online?

*

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ On-site
- ☐ Online

What is your role in the OriON JA?

*

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Work Package leader (WPL), or WPL team member
- ☐ Other Competent Authority or Affiliated Entity team member
- ☐ Other

Opinions on the quality of the meeting

Please, give us your opinion on the following statements:



The objectives of the meeting were clearly defined and consistent with the Agenda

*

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, there were some points from the Agenda that were left out
- ☐ It was ok — it deviated a little from the Agenda, but for a reason
- ☐ The objectives were clearly defined and completely in line with the Agenda

The time allocated for each of the topics was appropriate

*

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, there was no time for some important topics
- ☐ It was ok, but the time management could have been better
- ☐ Enough time was allocated for each topic

The opinions of all of the partners were taken into consideration

*

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, not all partners were heard out
- ☐ There is some place for improvement, but it was ok
- ☐ Everyone's opinion was taken into consideration

The meeting was useful for networking and establishing working relationships among the partners

*

Only answer this question if the following conditions are met:

Answer was 'On-site' at question '1 [A1]' (Did you attend the meeting on-site or online?)

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, there was no time for networking
- ☐ It was ok, but we could have more opportunities for networking
- ☐ There was plenty of time for networking



The platform used for an online participation was user-friendly

*

Only answer this question if the following conditions are met:

Answer was 'Online' at question '1 [A1]' (Did you attend the meeting on-site or online?)

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, I faced some technical difficulties
- ☐ It was ok, still could have been better
- ☐ It was great, everything went smoothly

The meeting was useful for helping us to understand (and plan) project activities

*

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, many points remained unclear
- ☐ It was ok but it is still not completely clear what should be done in the JA
- ☐ Everything that needs to be done is clear

The meeting met my expectations

*

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really
- ☐ Mostly
- ☐ Completely

11.2 Annex 3: OriON 2nd Steering Committee Meeting Survey

JA OriON 2nd Steering Committee evaluation

Dear Colleagues,

Here is a short survey (5 min) regarding the OriON 2nd Steering Committee meeting held online, on August 29th.

Your inputs are very valuable and mean a lot for the improvement of our processes as well as for the quality of the JA in general.

Thank you!

There are 8 questions in this survey.

There are 8 questions in this survey.

General information

What is your role in the OriON JA?

*

Please choose **only one** of the following:

- ☐ Work Package leader (WPL) or WPL team member
- ☐ Other Competent Authority or Affiliated Entity team member
- ☐ Other

Feedback

Please, give us your opinion on the following statements regarding the Steering Committee online meeting!

The objectives of the meeting were clearly defined and consistent with the Agenda *

*

Please choose **only one** of the following:

- ☐ Not really, there were some points from the Agenda that were left out
- ☐ It was ok - it deviated a little from the Agenda, but for a reason
- ☐ The objectives were clearly defined and completely in line with the Agenda

The time allocated for each of the topics was appropriate

*

Please choose **only one** of the following:

- ☐ Not really, there was no time for some important topics
- ☐ It was ok, but the time management could have been better
- ☐ Enough time was allocated for each topic

The partners that presented were within the allocated time frame

*

Please choose **only one** of the following:

- ☐ Not really, some went really over the time
- ☐ Some could have had more structure, but it was ok
- ☐ Everyone was mindful of the allocated time

The opinions of all of the partners were taken into consideration

*

Please choose **only one** of the following:

- ☐ Not really, not all partners were heard out
- ☐ There is some place for improvement, but it was ok
- ☐ Everyone's opinion was taken into consideration

The meeting was useful for helping us to understand (and plan) project activities

*

Please choose **only one** of the following:

- ☐ Not really, many points remained unclear
- ☐ It was ok but it is still not completely clear what should be done in the JA
- ☐ Everything that needs to be done is clear

The meeting met my expectations

*

Please choose **only one** of the following:

- ☐ Not really
- ☐ Mostly
- ☐ Completely

Do you have any suggestions for future meetings or some other comments?

Please write your answer here:

11.3 Annex 4: OriON JA Plenary meeting survey

OriON JA Plenary meeting survey

Dear Colleagues,

Here is a short survey regarding the OriON JA Plenary meeting, held on 5th December 2024. The survey is anonymous and it should take less than five minutes of your time.

Your inputs are very valuable and mean a lot for the improvement of future meetings and processes as well as for the quality of the JA in general. Therefore, we kindly ask you to complete the survey.

Thank you!

WP3 Evaluation Team

There are 13 questions in this survey.

General

What is your role in the OriON JA?

★

❗ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Work Package 1 (WP1) leader, or WP1 team member
- ☐ Other Work Package leader (WPL), or WPL team member
- ☐ Other Competent Authority or Affiliated Entity team member
- ☐ Other

Meeting satisfaction

Please, give us your opinion on the following statements:

The objectives of the meeting were clearly defined and consistent with the Agenda

★

❗ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, there were some points from the Agenda that were left out
- ☐ It was ok — it deviated a little from the Agenda, but for a reason
- ☐ The objectives were clearly defined and completely in line with the Agenda



The time allocated for each of the topics was appropriate

★

❗ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, there was no time for some important topics
- ☐ It was ok, but the time management could have been better
- ☐ Enough time was allocated for each topic

The opinions of all of the partners were taken into consideration

★

❗ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, not all partners were heard out
- ☐ There is some place for improvement, but it was ok
- ☐ Everyone's opinion was taken into consideration

The platform used for an online participation was user-friendly

★

❗ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, I faced some technical difficulties
- ☐ It was ok, still could have been better
- ☐ It was great, everything went smoothly

The meeting was useful for helping us to understand (and plan) project activities

★

❗ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, many points remained unclear
- ☐ It was ok but it is still not completely clear what should be done in the JA
- ☐ Everything that needs to be done is clear



The meeting met my expectations

*

❶ Choose one of the following answersPlease choose **only one** of the following:

- ☐ Not really
- ☐ Mostly
- ☐ Completely

Project (Process and Output) Evaluation*Please answer the following questions:***How effective do you think the internal communication within the project is?**

*

❶ Choose one of the following answersPlease choose **only one** of the following:

- ☐ Communication is unclear or inconsistent
- ☐ Communication is functional but could be improved
- ☐ Communication is clear, consistent, and timely

☐ Other**How good do you think the co-operation between the work packages is?**

*

❶ Choose one of the following answersPlease choose **only one** of the following:

- ☐ Collaboration is difficult or inconsistent
- ☐ Collaboration is adequate but could be enhanced
- ☐ Collaboration is seamless and productive

☐ Other

How satisfied are you with the progress of various work packages? *

1 Choose one of the following answers

Please choose only one of the following:

- ☐ I am unhappy with the progress and outcomes of the work packages
- ☐ I feel the progress is adequate but could improve, or I have no strong opinion either way
- ☐ I am pleased with the progress and outcomes of the work packages
- ☐ Other

How effective do you believe the dissemination activities (e.g., website, social media) have been in sharing the project outcomes? *

1 Choose one of the following answers

Please choose only one of the following:

- ☐ Dissemination is unclear or does not reach intended audiences
- ☐ Dissemination is functional but has limited reach or impact
- ☐ Dissemination is clear, timely, and reaches target audiences
- ☐ Other

What do you think the likelihood of additional risks emerging in the upcoming phases of the project is? *

1 Choose one of the following answers

Please choose only one of the following:

- ☐ No significant additional risks are anticipated at this stage
- ☐ Some risks may arise, but they are manageable with current plans
- ☐ Significant additional risks are expected, requiring new mitigation strategies
- ☐ Other

If you have any additional suggestions or comments, please feel free to share them.

Please write your answer here:

Submit your survey.

Thank you for completing this survey.



11.4. Annex 5: OriON JA WP5 6th Meeting Survey

OriON JA WP5 6th Meeting Survey, Valencia, Spain, March 10th, 2025

Dear Colleagues,

Here is a short survey regarding the OriON JA WP5 6th Meeting, held on 10th March 2025 in Valencia, Spain. The survey is anonymous and it should take less than five minutes of your time.

Your inputs are very valuable and mean a lot for the improvement of future meetings and processes as well as for the quality of the JA in general. Therefore, we kindly ask you to complete the survey.

Thank you!

WP3 Evaluation Team

There are 15 questions in this survey.

Introduction

What is your role in the OriON JA?

*

❶ Choose one of the following answers

Please choose only one of the following:

- ☐ Work Package leader (WPL), or WPL team member
- ☐ Other Competent Authority or Affiliated Entity team member
- ☐ Other

Meeting Evaluation

Please, give us your opinion on the following statements:

The objectives of the meeting were clearly defined and consistent with the Agenda.

*

❶ Choose one of the following answers

Please choose only one of the following:

- ☐ Not really, there were some points from the Agenda that were left out
- ☐ It was ok — it deviated a little from the Agenda, but for a reason
- ☐ The objectives were clearly defined and completely in line with the Agenda



The time allocated for each of the topics was appropriate.

*

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, there was no time for some important topics
- ☐ It was ok, but time management could have been better
- ☐ Enough time was allocated for each topic

The opinions of all of the partners were taken into consideration.

*

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, not all partners were heard out
- ☐ There is some place for improvement, but it was ok
- ☐ Everyone's opinion was taken into consideration

The meeting was useful for helping us to understand (and plan) project activities. *

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, many points remained unclear
- ☐ It was ok but it is still not completely clear what should be done in the JA
- ☐ Everything that needs to be done is clear

The meeting met my expectations. *

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really
- ☐ Mostly
- ☐ Completely



Project (Process and Outputs) Evaluation

Please answer the following questions:

How would you rate the clarity of the results presented from the Analysis of NCCPs?

*

❶ Choose one of the following answers

Please choose only one of the following:

- ☐ The results were difficult to understand or lacked sufficient explanation
- ☐ The results were mostly understandable but could use more clarity
- ☐ The results were well-structured and easy to interpret

How useful do you believe the NCCP analysis was in identifying gaps and challenges in NCCPs? *

❶ Choose one of the following answers

Please choose only one of the following:

- ☐ The analysis did not provide meaningful insights
- ☐ The analysis identified some gaps but lacked depth
- ☐ The analysis effectively highlighted key gaps and challenges

Did the presentation of the results provide actionable insights for improving the quality of NCCPs?

*

❶ Choose one of the following answers

Please choose only one of the following:

- ☐ The presentation lacked practical recommendations
- ☐ Some insights were provided but needed more detail
- ☐ The presentation offered clear and actionable guidance



Do you believe that NCCPs could benefit from the information presented in the session on OBS PACE developments?

*

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ The information was not relevant or applicable
- ☐ Some aspects were useful but needed more context
- ☐ The information was highly relevant and beneficial

How would you rate the execution of the Delphi exercise?

*

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ It was unclear and/or disorganised
- ☐ It was adequate but could be improved
- ☐ It was well-organised and properly executed

Do you believe that Delphi exercise was effective in reaching consensus on a final list of indicators that will form the basis of the monitoring and evaluation (M&E) framework?

*

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ No clear consensus was reached
- ☐ Some agreement was reached, but refinements are needed
- ☐ The exercise successfully established a final list of indicators

How satisfied are you with the current progress of the JA?

*

❶ Choose one of the following answers

Please choose only one of the following:

- ☐ I am not satisfied with the progress and outcomes of the work packages so far
- ☐ I feel the progress is adequate but could improve, or I have no strong opinion either way
- ☐ I am pleased with the progress and outcomes of the work packages so far

Please indicate the likelihood of additional risks emerging in the upcoming phases of the JA in your opinion.

*

❶ Choose one of the following answers

Please choose only one of the following:

- ☐ No significant additional risks are anticipated at this stage
- ☐ Some risks may arise, but they are manageable with current plans
- ☐ Significant additional risks are expected, requiring new mitigation strategies

If you have any additional suggestions or comments, please feel free to share them.

Please write your answer here:

Thank you for your contribution!

Submit your survey.

Thank you for completing this survey.



11.5. Annex 6: OriON JA Second Plenary Meeting Survey

OriON JA Plenary Meeting Survey - June 2025

Dear Colleagues,

Here is a short survey about the **OriON JA Plenary Meeting** held on the 23rd June 2025. The survey is anonymous and should take less than five minutes to complete.

Your inputs are very valuable and mean a lot for the improvement of future meetings and processes as well as for the quality of the JA in general. Therefore, we kindly ask you to complete the survey.

Thank you!

WP3 Evaluation Team

There are 15 questions in this survey.

General

What is your role in the OriON JA?

*

❗ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Work Package leader (WPL), or WPL team member
- ☐ Other Competent Authority or Affiliated Entity team member
- ☐ Other

Meeting Evaluation

Please, give us your opinion on the following statements:



The objectives of the meeting were clearly defined and consistent with the Agenda.

*

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, there were some points from the Agenda that were left out
- ☐ It was ok — it deviated a little from the Agenda, but for a reason
- ☐ The objectives were clearly defined and completely in line with the Agenda

The time allocated for each of the topics was appropriate. *

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, there was no time for some important topics
- ☐ It was ok, but the time management could have been better
- ☐ Enough time was allocated for each topic

The opinions of all of the partners were taken into consideration.

*

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, not all partners were heard out
- ☐ There is some place for improvement, but it was ok
- ☐ Everyone's opinion was taken into consideration

The platform used for an online participation was user-friendly. *

i Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, I faced some technical difficulties
- ☐ It was ok, still could have been better
- ☐ It was great, everything went smoothly

The meeting was useful for helping us to understand project activities.

*

i Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, many points remained unclear
- ☐ It was ok but it is still not completely clear what is being done in the JA
- ☐ Everything that is being done is clear

The meeting met my expectations.

*

i Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really
- ☐ Mostly
- ☐ Completely

Project (Process and Outputs) Evaluation

Please answer the following questions:

<https://survey.hzjz.hr/limesurvey/index.php?r=admin/printablesurvey/sa/index/surveyid/382727>

9/16/25, 10:22 AM

LimeSurvey - OriON JA Plenary Meeting Survey - June 2025

Was it clear how the project is moving towards long-term sustainability and supporting EBCP implementation? *

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really — this area still feels underdeveloped
- ☐ Some progress was shown, but more work needs to be done
- ☐ Yes — progress and direction are evident

Were the insights about National Cancer Control Plans (NCCPs) relevant and informative? *

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really — the information didn't seem very practical.
- ☐ It raised some good points, but lacked depth.
- ☐ Yes —the insights were very valuable



Was the session on OBS-PACE developments relevant for the work of the OriON JA?

*

i Choose one of the following answers

Please choose **only one** of the following:

- ☐ No — it felt disconnected from the core focus
- ☐ Somewhat — the content was interesting, but it needed clearer links
- ☐ Yes — it provided a meaningful contribution

<https://survey.hzjz.hr/limesurvey/index.php?r=admin/printablesurvey/sa/index/surveyid/382727>

1/16/25, 10:22 AM

LimeSurvey - OriON JA Plenary Meeting Survey - June 2025

How would you rate the progress made in raising awareness of the project and communicating its results?

*

i Choose one of the following answers

Please choose **only one** of the following:

- ☐ Poorly — it's unclear what has been achieved so far
- ☐ There has been some progress, but it hasn't been very detailed
- ☐ Great, clear progress is being made



Did you understand how progress on the Joint Action is being evaluated?

*

i Choose one of the following answers

Please choose **only one** of the following:

- ☐ No — the evaluation approach was vague or confusing
- ☐ Partly — I understood the general idea, but I needed more clarity
- ☐ Yes — the evaluation process and status were clearly presented

How satisfied are you with the current progress of the JA?

*

i Choose one of the following answers

Please choose **only one** of the following:

- ☐ I am unhappy with the progress and outcomes of the work packages
- ☐ I feel the progress is adequate but could improve
- ☐ I am pleased with the progress and outcomes of the work packages

Please indicate the likelihood of additional risks emerging in the upcoming phases of the JA.

*

i Choose one of the following answers

Please choose **only one** of the following:

- ☐ No significant additional risks are anticipated at this stage
- ☐ Some risks may arise, but they are manageable with current plans
- ☐ Significant additional risks are expected, requiring new mitigation strategies

If you have any additional suggestions or comments, please feel free to share them.

Please write your answer here:

Submit your survey.

Thank you for completing this survey.



11.6. Annex 7: OriON JA First Stakeholder Forum

OriON JA First Stakeholder Forum

Dear Colleagues,

Here is a short survey about the **OriON JA First Stakeholder Forum held on June 26th, 2025**. The survey is anonymous and should take less than five minutes to complete.

Your inputs are very valuable and mean a lot for the improvement of future meetings and processes as well as for the quality of the JA in general. Therefore, we kindly ask you to complete the survey.

Thank you!

WP3 Evaluation Team

There are 15 questions in this survey.

General

Please select the option that best describes your role and organisational affiliation.

*

Please choose **only one** of the following:

- ☐ Work Package Leader (WPL) or WPL Team Member in the OriON JA
- ☐ Other Competent Authority or Affiliated Entity team member in the OriON JA
- ☐ Representative of a government body or public health authority outside the OriON JA
- ☐ Representative of a non-governmental or civil society organisation outside the OriON JA
- ☐ Representative of a professional, academic or scientific organisation outside the OriON JA
- ☐ Other

Meeting Evaluation

Please, give us your opinion on the following statements:



The objectives of the meeting were clearly defined and consistent with the Agenda. *

Please choose **only one** of the following:

- ☐ Not really, there were some points from the agenda that were left out
- ☐ It was OK — it deviated a little from the agenda, but for a reason
- ☐ The objectives were clearly defined and completely in line with the agenda

The time allocated for each of the topics was appropriate. *

Please choose **only one** of the following:

- ☐ Not really, there was no time for some important topics
- ☐ It was OK, but the time management could have been better
- ☐ Enough time was allocated for each topic

The opinions of all the partners were taken into consideration.

Please choose **only one** of the following:

- ☐ Not really, not all partners were heard out
- ☐ There is some place for improvement, but it was OK
- ☐ Everyone's opinion was taken into consideration

The platform used for the online participation was user-friendly.

*

Please choose **only one** of the following:

- ☐ Not really, I faced some technical difficulties
- ☐ It was OK, still could have been better
- ☐ It was great, everything went smoothly

The meeting helped us to gain a better understanding of the project activities.

*

Please choose **only one** of the following:

- ☐ Not really, many points remained unclear
- ☐ It was OK, but it is still not completely clear what is being done in the JA
- ☐ Everything that is being done is clear

The meeting met my expectations.

*

Please choose **only one** of the following:

- ☐ Not really
- ☐ Mostly
- ☐ Completely

Was it clear how the project is moving towards long-term sustainability and supporting EBCP implementation?

*

Please choose **only one** of the following:

- ☐ Not really — this area still feels underdeveloped
- ☐ Some progress was shown, but more work needs to be done
- ☐ Yes - progress and direction are evident

Were the insights about National Cancer Control Plans (NCCPs) relevant and informative?

*

Please choose **only one** of the following:

- ☐ Not really - the information didn't seem very practical
- ☐ It raised some good points, but lacked depth
- ☐ Yes - the insights were very valuable

How satisfied are you with the current progress of the JA? *

Please choose **only one** of the following:

- ☐ I am unhappy with the progress and outcomes of the work packages
- ☐ I feel the progress is adequate but could improve
- ☐ I am pleased with the progress and outcomes of the work packages

Do you know where to access information and updates about OriON JA (e.g., website, newsletter)? *

Please choose **only one** of the following:

- ☐ No - I don't know where to find updates
- ☐ I know where to look but don't check regularly
- ☐ Yes - I regularly access updates and follow the project

Do you understand how you, as a stakeholder, can contribute to OriON JA?

*

Please choose **only one** of the following:

- ☐ No - it's not clear what role do stakeholders play
- ☐ Somewhat - I can see potential roles, but they are not clearly defined
- ☐ Yes - I know how my input could contribute to the Joint Action

Would you be interested in getting more involved with OriON JA, for example by giving feedback or joining discussions?

*

Please choose **only one** of the following:

- ☐ Not really - I would prefer to stay informed occasionally
- ☐ Possibly, depending on the topic or opportunity
- ☐ Yes - I would like to actively participate in future activities

Overall, are you satisfied with the stakeholder engagement in the JA?

Please choose **only one** of the following:

- ☐ Not really
- ☐ Mostly
- ☐ Completely

If you have any additional suggestions or comments, please feel free to share them.

Please write your answer here:

Submit your survey.

Thank you for completing this survey.



11.7. Annex 8: OriON JA Second Steering Committee

ORiON Steering Committee evaluation

Dear Colleagues,

Here is a short survey regarding the OriON JA Steering Committee meeting, held on 11th December 2025. The survey is anonymous and should take less than five minutes to complete.

Your input is very valuable for improving future meetings, processes, and the overall quality of the Joint Action. We kindly ask you to complete the survey.

Thank you!

WP3 Evaluation Team

There are 14 questions in this survey.

Introduction

What is your role in the OriON JA?

*

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Work Package leader (WPL) or WPL team member
- ☐ Other Competent Authority or Affiliated Entity team member
- ☐ Other

Meeting Evaluation

Please give your opinion on the following statements:

The objectives of the meeting were clearly defined and consistent with the agenda.

*

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, some points from the agenda were left out
- ☐ It was okay - it deviated slightly from the agenda but for a reason
- ☐ The objectives were clearly defined and fully aligned with the agenda

The time allocated for each topic was appropriate.

*

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, there was no time for some important topics
- ☐ It was okay, but time management could have been better
- ☐ Enough time was allocated for each topic

The opinions of all partners were taken into consideration.

*

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, not all partners were heard
- ☐ It was okay, but there is room for improvement
- ☐ Everyone's opinion was taken into consideration

The platform used for online participation was user-friendly.

*

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, I faced some technical difficulties
- ☐ It was okay, but could have been better
- ☐ It was great, everything went smoothly

The meeting was useful for helping us understand remaining project activities.

*

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, many points remained unclear
- ☐ It was okay, but some aspects are still unclear
- ☐ Everything that needs to be done is clear

The meeting met my expectations.

*

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really
- ☐ Mostly
- ☐ Completely

Project Evaluation

Please give your opinion on the following statements:

<https://survey.hzjz.hr/limesurvey/index.php?r=admin/printablesurvey/sa/index/surveyid/753644>

12/17/25, 8:53 AM

LimeSurvey - ORiON Steering Committee evaluation

The OriON JA was well managed and coordinated. *

i Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, coordination was often unclear or inconsistent.
- ☐ It was okay; some aspects worked well and others did not.
- ☐ Yes, the project was well coordinated overall.

Communication within the project was clear and timely. *

i Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, communication was sometimes unclear or delayed.
- ☐ It was somewhat inconsistent, but usually clear.
- ☐ Yes, communication was clear and timely throughout.

The visibility and dissemination of project activities and outputs was appropriate.

*

i Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, dissemination could have been stronger.
- ☐ Somewhat – acceptable, but with room for improvement.
- ☐ Yes, visibility and dissemination were appropriate.



The views and feedback of partners and/or relevant stakeholders were incorporated into project decisions and outputs. *

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really – not everyone's views were adequately reflected.
- ☐ Somewhat – views were considered, but not consistently.
- ☐ Yes, the views of partners and/or stakeholders were taken into account.

Any critical risks that occurred in the OriON JA were handled appropriately. *

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ No, some risks were not addressed and caused issues.
- ☐ Most risks were managed, and any issues that arose were minor.
- ☐ Yes, risks were monitored and handled effectively.

Please rate, on a scale from 1 (*Not satisfactory at all*) to 10 (*Completely satisfactory*): *

Please choose the appropriate response for each item:

	1	2	3	4	5	6	7	8	9	10
The overall progress and achievements of the Joint Action?	☐	☐	☐	☐	☐	☐	☐	☐	☐	☐

If you have any additional comments, please feel free to share them:

Please write your answer here:

11.8. Annex 9: OriON JA Second Stakeholder Forum

OriON JA – Stakeholder Forum evaluation survey

Dear Colleagues,

Here is a short survey regarding the OriON JA Stakeholder Forum, held on 16th December 2025 in Brussels and on-line. The survey has been designed to measure satisfaction with the meeting as well as the overall opinion and the outputs and outcomes of the Action.

The survey is anonymous and should take less than five minutes to complete.

Your insights are invaluable in assessing the quality of the Joint Action and informing future improvements. Therefore, we kindly ask you to complete the questionnaire.

Thank you!

WP3 Evaluation Team

There are 14 questions in this survey.

Introduction

Please select the option that best describes your role and organisational affiliation.

*

i Choose one of the following answers

Please choose **only one** of the following:

- ☐ Work Package leader (WPL) or WPL team member
- ☐ Other Competent Authority or Affiliated Entity team member
- ☐ A representative of a government body or public health authority outside the OriON JA
- ☐ A representative of a non-governmental or civil society organisation outside the OriON JA
- ☐ A representative of a professional, academic or scientific organisation outside the OriON JA
- ☐ Other

Did you attend the meeting on-site or online? *

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ On-site
- ☐ Online

Meeting Evaluation

Please give your opinion on the following statements:

The objectives of the meeting were clearly defined and consistent with the agenda. *

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, some points from the agenda were left out
- ☐ It was okay - it deviated slightly from the agenda but for a reason
- ☐ The objectives were clearly defined and fully aligned with the agenda

The time allocated for each topic was appropriate. *

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, there was no time for some important topics
- ☐ It was okay, but time management could have been better
- ☐ Enough time was allocated for each topic

The opinions of all partners were taken into consideration.

*

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, not all partners were heard
- ☐ It was okay, but there is room for improvement
- ☐ Everyone's opinion was taken into consideration

The platform used for online participation was user-friendly.

*

Only answer this question if the following conditions are met:

Answer was 'Online' at question '2 [I2]' (Did you attend the meeting on-site or online?)

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, I faced some technical difficulties
- ☐ It was okay, but could have been better
- ☐ It was great, everything went smoothly

The meeting venue and overall setting met my expectations. *

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ The venue or environment did not meet my expectations.
- ☐ The venue was adequate, but there were some issues.
- ☐ The venue and environment fully met expectations.

The meeting met my expectations. *

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really
- ☐ Mostly
- ☐ Completely

Project Evaluation

Please give your opinion on the following statements:

Was it clear how the project is moving towards long-term sustainability and supporting EBCP implementation? *

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, this area still feels underdeveloped
- ☐ Some progress was shown, but more work needs to be done
- ☐ Yes, progress and direction are evident

Were the insights about National Cancer Control Plans (NCCPs) relevant and informative? *

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, the information didn't seem very practical
- ☐ It raised some good points, but lacked depth
- ☐ Yes, the insights were very valuable

Do you know where to access information and updates about OriON JA (e.g., website, newsletter)? *

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ No, I don't know where to find updates
- ☐ I know where to look but don't check regularly
- ☐ Yes, I regularly access updates and follow the project

How satisfied are you with the overall progress of the JA? *

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ I am unhappy with the progress and outcomes of the work packages
- ☐ I feel the progress is adequate, but could improve
- ☐ I am pleased with the progress and outcomes of the work packages

Overall, are you satisfied with the stakeholder engagement in the JA? *

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really
- ☐ Mostly
- ☐ Completely

If you have any additional suggestions or comments,
please feel free to share them.

Please write your answer here:

Thank you for your contribution!



11.9. Annex 10: OriON JA Final Conference

OriON JA – Final Conference evaluation survey

Dear Colleagues,

Here is a short survey regarding the OriON JA Final Conference, held on 16th December 2025 in Brussels and on-line. The survey has been designed to measure satisfaction with the meeting as well as the overall opinion and the outputs and outcomes of the Action.

The survey is anonymous and should take less than five minutes to complete.

Your insights are invaluable in assessing the quality of the Joint Action and informing future improvements. Therefore, we kindly ask you to complete the questionnaire.

Thank you!

WP3 Evaluation Team

There are 15 questions in this survey.

Introduction

Please select the option that best describes your role and organisational affiliation. *

● Choose one of the following answers

Please choose **only one** of the following:

- ☐ Work Package leader (WPL) or WPL team member
- ☐ Other Competent Authority or Affiliated Entity team member
- ☐ A representative of a government body or public health authority outside the OriON JA
- ☐ A representative of a non-governmental or civil society organisation outside the OriON JA
- ☐ A representative of a professional, academic or scientific organisation outside the OriON JA
- ☐ Other

Did you attend the meeting on-site or online? *

● Choose one of the following answers

Please choose **only one** of the following:

- ☐ On-site
- ☐ Online

Meeting Evaluation

Please give your opinion on the following statements:

The objectives of the meeting were clearly defined and consistent with the agenda. *

● Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, some points from the agenda were left out
- ☐ It was okay - it deviated slightly from the agenda but for a reason
- ☐ The objectives were clearly defined and fully aligned with the agenda

The time allocated for each topic was appropriate. *

● Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, there was no time for some important topics
- ☐ It was okay, but time management could have been better
- ☐ Enough time was allocated for each topic

The opinions of all partners were taken into consideration.

*

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, not all partners were heard
- ☐ It was okay, but there is room for improvement
- ☐ Everyone's opinion was taken into consideration

The platform used for online participation was user-friendly.

*

Only answer this question if the following conditions are met:

Answer was 'Online' at question '2 [A2]' (Did you attend the meeting on-site or online?)

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, I faced some technical difficulties
- ☐ It was okay, but could have been better
- ☐ It was great, everything went smoothly

The meeting venue and overall setting met my expectations. *

Only answer this question if the following conditions are met:

Answer was 'On-site' at question '2 [A2]' (Did you attend the meeting on-site or online?)

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ The venue or environment did not meet my expectations.
- ☐ The venue was adequate, but there were some issues.
- ☐ The venue and environment fully met expectations.

The meeting met my expectations. *

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really
- ☐ Mostly
- ☐ Completely

Project Evaluation

Please give your opinion on the following statements:

The EBCP Monitoring and Evaluation Framework provides a clear and useful structure for monitoring the implementation of the EBCP at the level of the European Union's Member States. *

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, it is unclear or not useful for monitoring.
- ☐ Somewhat – the framework is generally useful, but requires refinement.
- ☐ Yes, the framework is clear, practical and helpful for monitoring at the level of the Member States.

The piloting of the EBCP Monitoring and Evaluation Framework provided meaningful insights and confirmed its relevance and feasibility. *

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ The insights were limited and the framework was neither relevant nor feasible.
- ☐ Some insights were gained, and the framework was found to be relevant and feasible to a certain extent.
- ☐ Yes, clear insights were gained, which fully confirm the framework's relevance and feasibility.

The analysis of inequalities within NCCPs has meaningfully contributed to our understanding of disparities across Member States. *

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, it has limited added value
- ☐ It is somewhat useful, but not fully comprehensive.
- ☐ Yes, it has contributed significantly to our understanding of disparities.

The policy recommendations on NCCPs are clear, evidence-based and useful for guiding the development of future NCCPs. *

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ The policy recommendations are not useful and are difficult to apply in practice.
- ☐ The policy recommendations are useful to some extent, but they lack sufficient detail.
- ☐ The policy recommendations are very useful, clear and straightforward to implement.

The OriON JA adequately integrated patient and civil society perspectives. *

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, representation was limited.
- ☐ Some perspectives were included, but not consistently.
- ☐ Yes, patient and civil society views were well integrated.

The OriON JA has successfully improved our understanding of cancer inequalities across Europe. *

❶ Choose one of the following answers

Please choose **only one** of the following:

- ☐ Not really, the contribution was limited.
- ☐ Somewhat – it provided useful insights, but was not comprehensive.
- ☐ Yes, it has significantly improved knowledge of cancer inequalities.

Final Remarks

If you have any additional comments, please feel free to share them:

Please write your answer here: